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WHM, 12/30/85

Bob Magnusson
695-7683
697-9860

THE WHITE HOUSE
WASHINGTON

Jack - R - S/M

This sounds like an outstanding program - in which each of the invitees participates in the solution of simulated politico-military problems - kind of a high level Command and Staff College operation.



Obviously the time element is the real problem - 3 days in the middle of the

THE WHITE HOUSE
WASHINGTON

week. The program as I read it doesn't really lend itself to partial or piecemeal participation - you either go for three days or not at all.

Great program if you can spare the time



Run Questions???

THE WHITE HOUSE
WASHINGTON

R-
S/M



~~SECRET~~

AUG 9 1976



CHAIRMAN OF THE JOINT CHIEFS OF STAFF
WASHINGTON

6 August 1976

The Honorable John O. Marsh, Jr.
Counsellor to the President
The White House
Washington, D.C. 20506

NLF MR Case No. 87-6
Document No. 13

Dear Jack

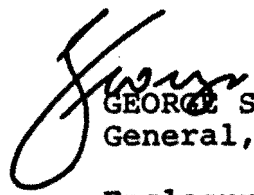
You are cordially invited to participate in OMEGA II-76, an interagency politico-military simulation which will be conducted during the period 25-27 August 1976 at the Pentagon and the Alternate National Military Command Center, Fort Ritchie, Maryland. The simulation is intended to



An exercise schedule and a list of invitees are enclosed for your information. Additional particulars in the form of an OMEGA II-76 Information Book will be sent to you in the near future.

I am convinced that this conference will be of value to the nation and prove interesting and informative for all who participate. I hope that you will be able to attend.

Sincerely

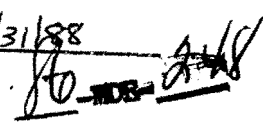

GEORGE S. BROWN
General, USAF

- Enclosures
1. List of Invitees
2. Conference Schedule



DECLASSIFIED - E.O. 12356, Sec. 3.4
With PORTIONS EXEMPTED
E.O. 12356, Sec. 1.3 (a) (1)(5)

OSD Utr. 2/25/88

By KR NARA, Date 3/31/88


Classified by CJCS
EXEMPT FROM GENERAL DECLASSIFICATION
SCHEDULE OF EXECUTIVE ORDER 11652
EXEMPTION CATEGORY 3

~~SECRET~~ DECLASSIFY ON 31 Dec 2006

LIST OF INVITEES

OMEGA II-76

Politico-Military Simulation

Mr. Morton I. Abramowitz
Deputy Assistant Secretary of Defense
(East Asia and Pacific Affairs)

Lieutenant General Lew Allen, Jr., USAF
Director, National Security Agency

Mr. John A. Armitage
Deputy Assistant Secretary of State for European
Affairs

General George S. Brown, USAF
Chairman, Joint Chiefs of Staff

Honorable Donald R. Cotter
Assistant to the Secretary of Defense (AE)

Honorable Robert Ellsworth
Deputy Secretary of Defense

Mr. Fritz Ermarth
Director of Performance, Evaluation and Improvement
Intelligence Community Staff

Mr. James E. Goodby
Deputy Director, Bureau of Politico-Military Affairs
Department of State

Honorable Philip C. Habib
Under Secretary of State for Political Affairs

Vice Admiral Patrick J. Hannifin, USN
Director for Plans and Policy
Organization of the Joint Chiefs of Staff

Admiral James L. Holloway, III, USN
Chief of Naval Operations



ATTACHMENT 1

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Dr. Arnold L. Horelick
RAND Corporation

Honorable Arthur W. Hummel, Jr.
Assistant Secretary of State for
East Asian and Pacific Affairs

Honorable William G. Hyland
Deputy Assistant to the President for
National Security Affairs

General David C. Jones, USAF
Chief of Staff, U.S. Air Force

Dr. William W. Kaufmann
Professor of Political Science
Massachusetts Institute of Technology

Honorable Foy D. Kohler
Professor of International Studies
Center for Advanced International Studies
University of Miami

Lieutenant General CJ Le Van, USA
Director for Operations
Organization of the Joint Chiefs of Staff

Mr. James R. Lilley
National Intelligence Officer for China

Honorable Winston Lord
Director, Policy Planning Staff
Department of State

Honorable John O. Marsh, Jr.
Counsellor to the President

Honorable Eugene V. McAuliffe
Assistant Secretary of Defense
(International Security Affairs)

Honorable Donald H. Rumsfeld
Secretary of Defense

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Mr. Richard H. Shriver
Director, Telecommunications and Command and
Control Systems

Honorable Helmut Sonnenfeldt
Counselor of the Department of State

Dr. James P. Wade, Jr.
Deputy Assistant Secretary of Defense for Policy
Plans and NSC Affairs (ISA)

Major General Jasper A. Welch, Jr., USAF
Assistant Chief of Staff, Studies and Analysis
Headquarters U.S. Air Force

General Fred C. Weyand, USA
Chief of Staff, U.S. Army

General Louis H. Wilson, USMC
Commandant of the Marine Corps

Lieutenant General Samuel V. Wilson, USA
Director, Defense Intelligence Agency

Dr. Thomas W. Wolfe
RAND Corporation

OMEGA II-76 CALENDAR

25-27 AUGUST 1976

WED	THURS	FRI
25 Aug	26 Aug	27 Aug
<u>ORIENTATION</u> <u>BRIEFING</u> (NMCC)	<u>TRAVEL TO</u> <u>ANMCC</u>	<u>MOVE III</u> 3RD BLUE, RED TEAM MEETINGS
0815-0900	DEPART PENTAGON HELIPORT 1030	0800-1200
<u>MOVE I</u> 1ST BLUE, RED TEAM MEETINGS (NMCC)		
0900-1300		
<u>INFORMAL</u> <u>LUNCHEON,</u> <u>CHAIRMAN'S</u> <u>DINING ROOM</u>	<u>MOVE II</u> 2ND BLUE, RED TEAM MEETINGS	<u>MOVE III</u> 3RD CONTROL TEAM MEETING
1300-1400	1330-1730	1200-1300
<u>MOVE I</u> 1ST CONTROL TEAM MEETING (NMCC)	<u>SOCIAL HOUR/</u> <u>DINNER</u>	<u>CRITIQUE</u>
1400-1800	1730-1900	1330-1500
	<u>MOVE II</u> 2ND CONTROL TEAM MEETING	<u>DEPART ANMCC</u>
	1900-2300	1500

PARTICIPATION SUMMARY

<u>CONTROL TEAM</u>	<u>DAY</u>	<u>BLUE/RED TEAM</u>
0815-1300; 1400-1800	Wednesday (NMCC)	0815-1300
1030-1130 (Travel); 1330-1730; 1900-2300	Thursday	1030-1130 (Travel); 1330-1730
0800-1300; 1330-1500; 1500-1600 (Travel)	Friday	0800-1200; 1330-1500; 1500-1600 (Travel)

ATTACHMENT 2

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OMEGA II-76

INFORMATION BOOK



STUDIES, ANALYSIS, AND GAMING AGENCY

ORGANIZATION OF THE JOINT CHIEFS OF STAFF

WASHINGTON, D.C. 20301

25-27 AUGUST 1976



FOR OFFICIAL USE ONLY

S E C U R I T Y R E M I N D E R

Although the title -- OMEGA II-76 -- is unclassified, details of the simulation are, of necessity, classified. Such classification is required since unauthorized disclosure could adversely affect national security planning or possibly weaken the international position of the United States.

P O L I C Y O F N O N - A T T R I B U T I O N

All politico-military simulations are conducted under a strict policy of non-attribution.

FOR OFFICIAL USE ONLY

OMEGA 11-76

INFORMATION BOOK

STUDIES, ANALYSIS, AND GAMING AGENCY

ORGANIZATION OF THE JOINT CHIEFS OF STAFF

WASHINGTON, D. C. 20301

25-27 AUGUST 1976



FOR OFFICIAL USE ONLY



CHIEF
STUDIES, ANALYSIS, AND GAMING AGENCY
ORGANIZATION OF THE JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20301

6 August 1976

TO ALL OMEGA II-76 INVITEES,

Under the sponsorship of the Chairman of the Joint Chiefs of Staff, the Studies, Analysis, and Gaming Agency (SAGA) regularly conducts politico-military simulations. These simulations provide a forum where key officials of the executive branch can, on a non-attribution basis, openly discuss international security issues, examine controversial programs, and propose innovative solutions to policy problems. These discussions have been of considerable value both to national security planners in Washington and to the executors of national security policy worldwide.

OMEGA II-76, a senior-level, interagency simulation, will be the latest in this continuing series of investigative exercises. This booklet is designed to assist you in becoming familiar with the politico-military simulation technique and to furnish you with the details of administration.

I would like to call your attention to the luncheon scheduled for 1300 on Wednesday, 25 August 1976. General Brown will host this informal affair in the Chairman's Dining Room and invites each of you to join him.

I am confident that OMEGA II-76 will be as beneficial as its forerunners and sincerely hope that your schedule will permit you to participate.

Sincerely,

J. B. MORIN
Rear Admiral, U.S. Navy



TABLE OF CONTENTS

	<u>Page</u>
INTRODUCTORY LETTER.....	ii
TABLE OF CONTENTS.....	iii
PART I: POLITICO-MILITARY SIMULATION METHODOLOGY.....	1
General Description.....	1
Simulation Objectives.....	1
Scenario.....	2
Team Messages.....	2
Critique.....	2
Post-Simulation Reports.....	2
PART II: OMEGA II-76 SIMULATION STRUCTURE.....	3
Team Assignment.....	3
Player Teams.....	3
Player Team Captains.....	3
Control Team.....	3
Conference Moderator.....	4
SAGA Representative.....	4
PART III: ADMINISTRATIVE INSTRUCTIONS.....	5
Date and Place.....	5
Transportation/Parking.....	5
Travel Orders/Funding	5
Directions to NMCC.....	6
Escorts.....	6



	<u>Page</u>
Observers.....	6
Security Requirements.....	6
Telephone Numbers.....	7
Points of Contact.....	7
PART IV: SITE R ARRANGEMENTS.....	8
Departure for Site R.....	8
Arrival/Check-in.....	8
VIP Dining Room.....	8
Billeting.....	9
Medical.....	9
Post Exchange.....	9
Gymnasium.....	9
VIP Lounge.....	10
Social Hour.....	10
On-Site Transportation.....	10
Dress Requirements.....	10
Communications.....	10
Departure from Site R.....	11
ATTACHMENT 1 - PENTAGON PARKING AND HELIPORT LOCATION MAP.....	12
ATTACHMENT 2 - DIAGRAM OF PENTAGON WITH DIRECTIONS TO NMCC.....	13
ATTACHMENT 3 - LIST OF INVITEES.....	14
ATTACHMENT 4 - OMEGA II-76 CALENDAR.....	17

PART I

POLITICO-MILITARY SIMULATION METHODOLOGY

General Description

Politico-military simulations are manual exercises in which teams, representing the national command authorities of designated nations, meet and discuss hypothetical crisis situations presented in scenarios.

Extensive research is conducted in preparation for each simulation -- both in Washington and in the field. Officials are interviewed for ideas and suggestions to be used in preparing scenarios and for identification of major issues and problems facing the United States in the regions under consideration.

Politico-military simulations are not intended to be predictive -- at least not in the aggregate sense. For example, some simulations may involve overt aggression of a type that stretches the imagination. This is not intended to suggest that such aggression is likely to occur under the conditions depicted or, if it did occur, that the particular strategies employed by the adversary, or other countries involved, are likely. The simulations have a broad context, in effect, a set of initial assumptions which may range from a low-probability situation to a crisis this Nation could be expected to face.

Simulation Objectives

The basic purpose of politico-military simulations is to provide a forum wherein key officials concerned with international security affairs can openly and candidly exchange ideas; examine controversial programs, objectives, and policies; and surface new approaches to the resolution of anticipated future problems. Politico-military simulations also serve to alert, inform, and educate decisionmakers through the collective analysis of ideas and concepts.



Scenario

An initial scenario is prepared specifically for each opposing team. These scenarios outline hypothetical situations requiring teams to make decisions and to reevaluate policy within crisis situations. The original crisis is set in the future in order to free players from the constraints of today's policies. The scenarios are intended to be plausible and challenging, and are designed to stimulate discussion among the participants.

Team Messages

When the simulation starts and teams meet, time is stopped. Individual team discussions lead to preparation of a written message to the Control Team which outlines the player team's assessment of the situation and its response to the events depicted in terms of objectives, specific measures to be taken, and contingencies identified.

Critique

Every simulation is concluded with a critique. This is often thought to be the most productive part of the entire exercise. For the first time, teams meet face-to-face in conference and are permitted to question each other on team rationale, seek illumination on new or unusual approaches, debate any questionable moves and discuss related "real-world" questions.

Post-Simulation Reports

Following the simulation, a Simulation Documentation book and a Final Report are prepared to serve as the basis for follow-up studies or other actions.

PART II

OMEGA II-76 SIMULATION STRUCTURE

Team Assignment

Participants will be assigned to teams representing the nations directly involved or to a Control Team representing all other nations, international organizations, and other influencing factors.

Player Teams

Participants will be assigned to player teams on the basis of their particular expertise. An effort is made to balance the teams equally between military and civilian participants and, insofar as possible, to give representation to differing points of view on each team.

Player Team Captains

A Captain is designated for each player team. He serves as moderator or discussion leader and is responsible for guiding the team in the development of logical courses of action within established time limits. He also bears ultimate responsibility for team messages to the Control Team.

Control Team

The mission of the Control Team is to ensure that the simulation proceeds in a logical, orderly manner, and that its objectives are achieved. The Control Team assesses team messages and prepares a scenario projection outlining a new situation which may occur a few days, a week, a month, or years later, and which will require the teams to reassess the situation and take further appropriate actions. Control has wide latitude in shaping developments but attempts to advance the situation consistent with the actions and philosophies of the player teams. While the initial scenario portrays a sufficiently serious crisis to get the simulation moving, additional Control inputs may be necessary to get conservative teams off "dead center" or to examine other thought-provoking ideas in subsequent moves.

Based on Control's scenario projection, the teams meet again to determine their next set of actions. This process is repeated for each of three moves.

Conference Moderator

The Conference Moderator heads the Control Team. He is responsible for overall direction of the exercise and for moderating the critique which follows the simulation. Every member of Control has the important task of contributing ideas, but the Conference Moderator makes the final decision. He relies on a representative from SAGA for advice in keeping discussions on schedule and in steering deliberations through the consideration of political, military, economic, psychological, and other factors appropriate to the simulation.

SAGA Representative

The SAGA Representatives are politico-military staff officers who are assigned to each player team and the Control Team; they are full-fledged participants. Their special responsibilities are to brief the player teams and Control Team on administrative and procedural matters, serve as liaison officers between the teams and Control, rule on technical points, and obtain Control guidance. SAGA Representatives advise their respective team captains on such matters as the agenda for meetings and the format for team messages. They also serve as intermediaries between the SAGA Administrative Staff and the teams. The SAGA Representative to the Control Team is responsible for assisting the Conference Moderator in guiding Control Team discussions, assuring thorough consideration of team messages, and assisting the Conference Moderator in preparation of scenario projections.

PART III

ADMINISTRATIVE INSTRUCTIONS

Date and Place

OMEGA II-76 will commence at 0815 hours, 25 August 1976, in the National Military Command Center (NMCC), The Pentagon. On subsequent days meetings will be held in the Alternate National Military Command Center (ANMCC), Site R, Fort Ritchie, Maryland, as indicated on the enclosed calendar. The simulation will terminate at 1500 hours, 27 August 1976.

Transportation/Parking

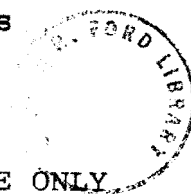
Only limited visitor parking space is available at the Pentagon; consequently, participants from outside agencies are encouraged to use government or commercial transportation. Spaces in the VIP Visitor Parking Lot (located in "MA" near the center of the Pentagon Parking Diagram at Attachment 1) can be obtained for participants who must drive private autos. In order to insure a parking space, the following information should be provided SAGA not later than 23 August 1976:

- a. Year, make, model, and color of auto.
- b. License number and state.
- c. Driver's name.

Government helicopter transportation to and from Site R will be provided for all participants. Helicopters will depart the Pentagon Heliport at 1030 hours on 26 August 1976 and return about 1545 hours on 27 August 1976. The location of the Pentagon Heliport is shown on Attachment 1.

Travel Orders/Funding

The cost of travel, per diem and the issuance of travel documents and orders for participants from U.S. Government agencies will be the responsibility of each individual's



organization. Travel orders should reflect Washington, D.C. for 25 August 1976 and Site R, Fort Ritchie, MD for 26-27 August 1976. Military orders should authorize the wearing of civilian clothes. Invitational travel orders for nongovernmental participants will be issued by OJCS.

Directions to NMCC

(For Simulation Play 25 August 1976)

The opening ceremonies for OMEGA II-76 will take place in the Emergency Conference Room (ECR) of the National Military Command Center (NMCC) at 0815 hours, 25 August 1976. All participants are requested to enter through the ECR Anteroom next to Room 2B878. A diagram of the Pentagon with directions to this location is at Attachment 2.

Escorts

For those participants desiring, SAGA will provide an escort to the NMCC. Participants arriving from outside the Pentagon and desiring an escort will be met at the River Entrance.

Observers

Due to space limitations, it is requested that no more than one aide/observer accompany each participant.

Security Requirements

Simulation Security. The title OMEGA II-76, when standing alone, is UNCLASSIFIED. Any other aspect of the simulation, i.e., scope, purpose, subject, is to be treated at the SECRET level. Team room discussions are held at the TOP SECRET level. No requirement exists for bringing classified materials to either simulation site.

Personal Security. Access to the OMEGA II-76 conference spaces will be strictly controlled. Entry demands a final TOP SECRET clearance based on a Background Investigation (BI). Accordingly, each participant and observer are asked to have their agency security officer forward a certification of clearance as indicated below. As a minimum, the certificate must include the individual's name, social security

number, date that the TOP SECRET clearance was granted, agency granting clearance, date of last BI, file number, and conducting agency. Certificates should be sent by 16 August 1976 to Security Division, Organization of the Joint Chiefs of Staff, ATTN: OMEGA II-76, Room 1A688, The Pentagon, Washington, D.C. 20301.

Document Control. All classified conference documents must remain in the conference area. These documents will be available for use on a 24-hour basis. At the termination of the conference, personal copies of the simulation material will be mailed to each participant, if desired.

Telephone Numbers

Participants can be reached at any time during the simulation by contacting the NMCC at OX-50805 for non-secure calls or 2261 on the RED LINE system for secure calls. Operators there will patch calls to individuals within the NMCC for sessions on 25 August and to the ANMCC for sessions on 26-27 August. The caller should state that the desired party is an OMEGA participant.

Points of Contact

If there are questions regarding any aspect of the conference, contact either Colonel Theodore E. Mathison, USA, or Lt. Colonel Thomas V. Borlund, USA, at one of the following telephone numbers: Commercial, OX-79860 or OX-53715 AUTOVON, 22-79860 or 22-53715.

PART IV

SITE R ARRANGEMENTS

Departure for Site R

Participants will be manifested on 25 August for helicopter flights departing the Pentagon Heliport at 1030 hours, 26 August. Participants should plan to arrive at the heliport approximately 10 minutes prior to departure time. During outprocessing, each participant will be given a Site R OMEGA badge that will serve as his identification during the remainder of the exercise. All baggage will be tagged at the heliport; it is subject to inspection at Site R (Note: No firearms, liquor, cameras, or electronic devices such as TVs, radios, or tape recorders are allowed at Site R). In the event of inclement weather, a commercial bus will depart the heliport at 1030. Observers who are not required to accompany a particular participant will depart on buses leaving the Pentagon at 1930 hours, 25 August and 0700 hours, 26 August.

Arrival/Check-in

Upon arrival at the Site R Heliport, participants will be transported to the ANMCC by sedan and bus with their baggage. An escort will meet each participant and take him directly to his quarters. The following schedule will be in effect:

1115-1130:	Arrive
1130-1200:	Clean up
1200-1300:	Lunch
1330:	Team Meetings

VIP Dining Room

This facility is open for the participants in accordance with the following schedule:

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<u>Meal</u>	<u>Hours</u>	<u>Cost</u>	<u>Cost w/Per Diem</u>
Breakfast	0645-0745	\$.75	\$1.30
Lunch (26 Aug)	1200-1300	1.25	2.60
Lunch (27 Aug)	1200-1330	1.25	2.60
Dinner	1800-1930	1.25	2.60
Midnight Short-Order	2300-0100	1.25	2.60
Midnight Breakfast	2300-0100	.75	1.30

Cash collection will be used for all meals.

In addition, automated food vending machines are available in the PX Snack Bar area on a 24-hour basis.

Billeting

Each participant will be given VIP accommodations. Linens, towels, and wash cloths will be provided in each room.

Medical

A complete, 24-hour medical facility is available at the site. Normal medical problems can be handled by this facility; however, if an individual requires special medical treatment or drugs, the SAGA point of contact should be advised to insure availability.

Post Exchange

The Site R Post Exchange will be open 1000-1400 hours on 26 and 27 August and from 1800 to 2000 hours on 26 August. Limited toiletries, tobacco items, magazines, etc., will be available.

Gymnasium

This facility will be open at all hours for the participants. It includes a Handball/Squash/Racquetball Court and an exercise room with rowing machine, bicycle exercisers,

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mats, and heavy bag. A Recreation Services Specialist will be on hand at the Gymnasium for periods in which the participants are not working in their team rooms. Participants will have priority on use of the gym and can reserve the court or obtain recreation supplies by calling 2526 or by notifying the respective SAGA Representative.

VIP Lounge

A bar, TV room, and two reading-game rooms will be available to participants on the evening of 26-27 August.

Social Hour

A Social Hour hosted by the Chairman, Joint Chiefs of Staff, will be held from 1730 to 1900 in the VIP Lounge for the participants and VIP observers only. The bar will close at 1900 hours, the end of the social event, and will reopen at 2000 on a cash basis. It will remain open until 2400 -- once again for the participants and VIP observers only.

On-Site Transportation

In that all conference activity is centralized in the underground site, no local transportation should be required. In the event of an emergency, transportation from the site to Washington by helicopter or sedan will be available. During duty hours no delay in emergency transportation is anticipated; after duty hours, a slight delay can be expected. Government transportation to local area establishments will not be available.

Dress Requirements

Informal civilian attire will be appropriate for all sessions of the simulation and other events at Site R. No activities are planned which require formal dress.

Communications

Secure voice RED LINE telephones are located throughout the working-billeting areas. These instruments can be used for conversations up to and including TOP SECRET. Class A

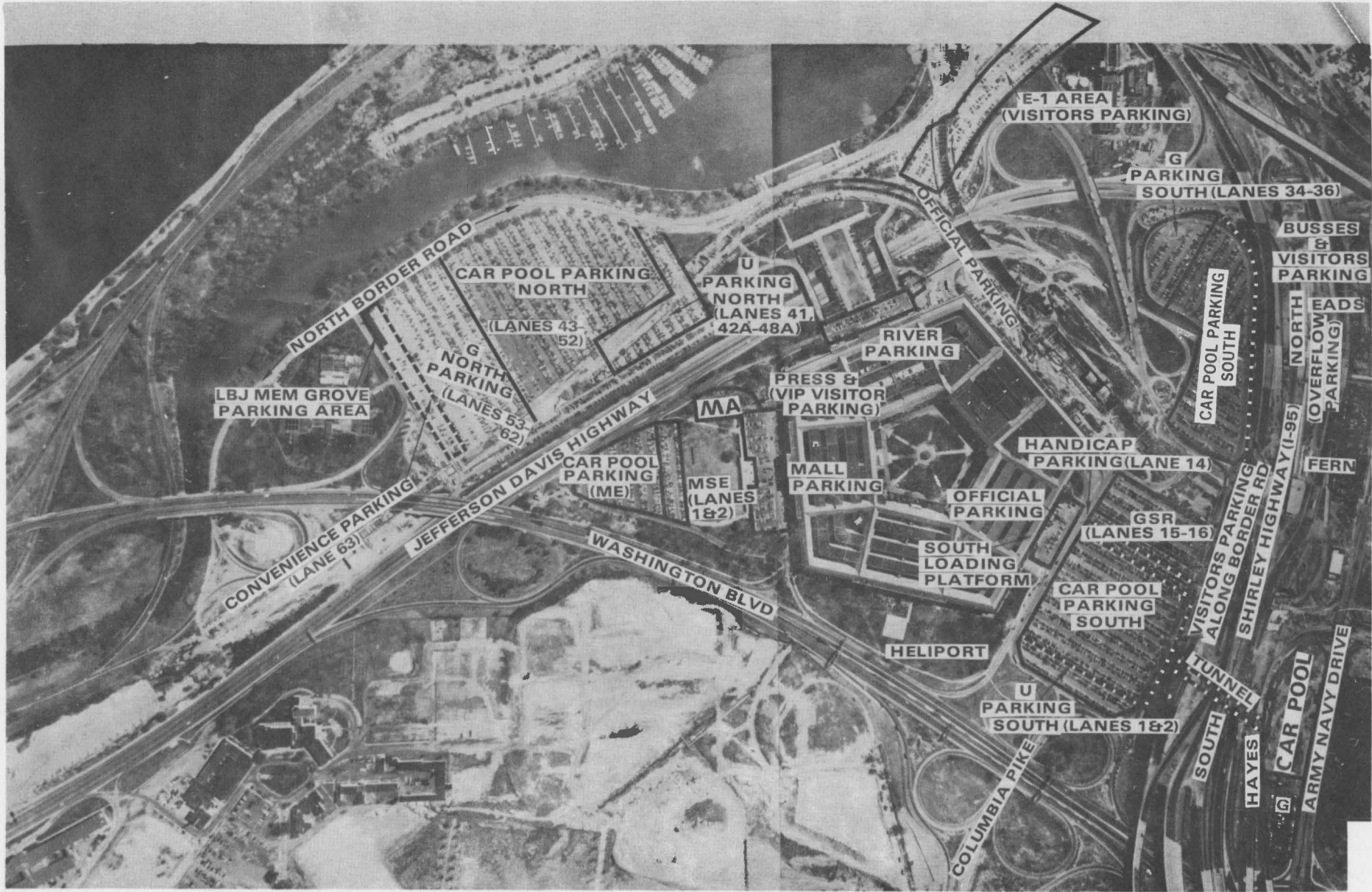
FOR OFFICIAL USE ONLY

black phones (non-secure) are also located within these areas. These instruments can be used for direct dial for official calls in the Washington-Maryland-Virginia area.

For Pentagon calls dial:	9-55-69 plus the five digit number.
For Washington Area calls dial:	9-55 plus the seven digit number.
For Baltimore Area calls dial:	9-45 plus the seven digit number.

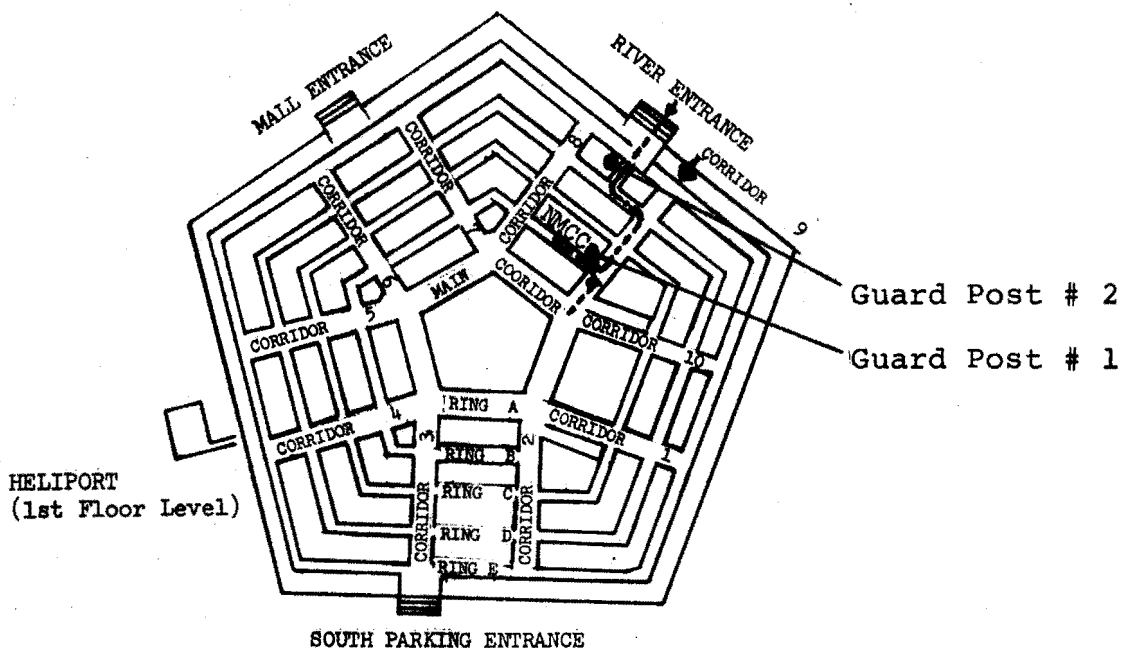
Departure from Site R

After participants have departed their rooms for the 1330 Critique, 27 August, baggage left behind will be taken to the Heliport. Following the Critique, participants will proceed directly to transportation for the Site R Heliport. Departure procedures will be the reverse of arrival, with return to the Pentagon Heliport at approximately 1545 hours.



PENTAGON PARKING AND HELIPORT LOCATION MAP

THE PENTAGON
2nd Floor



DIRECTIONS TO NMCC

From River Entrance: Enter OJCS area at Guard Post #2 (behind River Entrance Information Desk), proceed to "D" Ring, turn left at "D" Ring, proceed to Corridor 9, turn right, proceed to OJCS Guard Post #1 at "B" Ring, turn right and proceed along "B" Ring to the Emergency Conference Room (ECR) Anteroom located next to Room 2B878.

From Main Corridor (Ring A): Proceed to Corridor 9, proceed down Corridor 9 to Guard Post #1 at "B" Ring, turn left and proceed along "B" Ring to the Emergency Conference Room (ECR) Anteroom located next to Room 2B878.



ATTACHMENT 2

LIST OF INVITEES

OMEGA II-76

Politico-Military Simulation

Mr. Morton I. Abramowitz
Deputy Assistant Secretary of Defense
(East Asia and Pacific Affairs)

Lieutenant General Lew Allen, Jr., USAF
Director, National Security Agency

Mr. John A. Armitage
Deputy Assistant Secretary of State for European Affairs

General George S. Brown, USAF
Chairman, Joint Chiefs of Staff

Honorable Donald R. Cotter
Assistant to the Secretary of Defense (AE)

Honorable Robert Ellsworth
Deputy Secretary of Defense

Mr. Fritz Ermarth
Director of Performance, Evaluation and Improvement
Intelligence Community Staff

Mr. James E. Goodby
Deputy Director, Bureau of Politico-Military Affairs
Department of State

Honorable Philip C. Habib
Under Secretary of State for Political Affairs

Vice Admiral Patrick J. Hannifin, USN
Director for Plans and Policy
Organization of the Joint Chiefs of Staff

Admiral James L. Holloway, III, USN
Chief of Naval Operations

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Honorable William G. Hyland
Deputy Assistant to the President for
National Security Affairs

General David C. Jones, USAF
Chief of Staff, U.S. Air Force

Dr. William W. Kaufmann
Professor of Political Science
Massachusetts Institute of Technology

Honorable Foy D. Kohler
Professor of International Studies
Center for Advanced International Studies
University of Miami

Lieutenant General CJ Le Van, USA
Director for Operations
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Mr. James R. Lilley
National Intelligence Officer for China

Honorable Winston Lord
Director, Policy Planning Staff
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Counsellor to the President

Honorable Eugene V. McAuliffe
Assistant Secretary of Defense
(International Security Affairs)

Honorable Donald H. Rumsfeld
Secretary of Defense

Mr. Richard H. Shriver
Director, Telecommunications and Command and Control
Systems

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Counselor of the Department of State

Dr. James P. Wade, Jr.
Deputy Assistant Secretary of Defense for Policy Plans
and NSC Affairs (ISA)

Major General Jasper A. Welch, Jr., USAF
Assistant Chief of Staff, Studies and Analysis
Headquarters U.S. Air Force

General Fred C. Weyand, USA
Chief of Staff, U.S. Army

General Louis H. Wilson, USMC
Commandant of the Marine Corps

Lieutenant General Samuel V. Wilson, USA
Director, Defense Intelligence Agency

Dr. Thomas W. Wolfe
RAND Corporation



OMEGA II-76 CALENDAR

25-27 AUGUST 1976

WED	THURS	FRI
25 Aug	26 Aug	27 Aug
<u>ORIENTATION</u> <u>BRIEFING</u> (NMCC)	<u>TRAVEL TO</u> <u>ANMCC</u>	<u>MOVE III</u> 3RD BLUE, RED TEAM MEETINGS
0815-0900	DEPART PENTAGON HELIPORT 1030	0800-1200
<u>MOVE I</u> 1ST BLUE, RED TEAM MEETINGS (NMCC)		
0900-1300		
<u>INFORMAL</u> <u>LUNCHEON,</u> <u>CHAIRMAN'S</u> <u>DINING ROOM</u>	<u>MOVE II</u> 2ND BLUE, RED TEAM MEETINGS	<u>MOVE III</u> 3RD CONTROL TEAM MEETING
1300-1400	1330-1730	1200-1300
<u>MOVE I</u> 1ST CONTROL TEAM MEETING (NMCC)	<u>SOCIAL HOUR/</u> <u>DINNER</u>	<u>CRITIQUE</u>
1400-1800	1730-1900	1330-1500
	<u>MOVE II</u> 2ND CONTROL TEAM MEETING	<u>DEPART ANMCC</u>
	1900-2300	1500

PARTICIPATION SUMMARY

<u>CONTROL TEAM</u>	<u>DAY</u>	<u>BLUE/RED TEAM</u>
0815-1300; 1400-1800	Wednesday (NMCC)	0815-1300
1030-1130 (Travel); 1330-1730; 1900-2300	Thursday	1030-1130 (Travel); 1330-1730
0800-1300; 1330-1500; 1500-1600 (Travel)	Friday	0800-1200; 1330-1500; 1500-1600 (Travel)

ATTACHMENT 4

FOR OFFICIAL USE ONLY

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