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THE WHITE HOUSE
WASHINGTON

April 20, 1976

MR PRESIDENT:

The attached package has been
reviewed and approved by
Phil Buchen and Jack Marsh.

Jim Connor

*N.S.C. Sub-Groups
signed 4/21/76x*

THE WHITE HOUSE

WASHINGTON

CONFIDENTIAL/GDS

National Security Decision Memorandum

TO: The Vice President
 The Secretary of State
 The Secretary of Defense
 The Attorney General
 The Chairman, Joint Chiefs of Staff
 The Director of Central Intelligence
 The Director, Office of Management and Budget
 The Director, Arms Control and Disarmament Agency
 The Assistant to the President for National Security Affairs

SUBJECT: Functions and Organization of National
 Security Council Sub-Groups

I have reviewed the organization and functions of the various sub-groups of the National Security Council and have made the following determinations:

The functions of the Senior Review Group will remain as described in the second and third paragraphs of National Security Decision Memorandum 85. It will continue to be chaired by the Assistant to the President for National Security Affairs and its membership will include:

 The Deputy Secretary of State
 The Deputy Secretary of Defense
 The Director of Central Intelligence
 The Chairman, Joint Chiefs of Staff

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

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KR 5/24/88

The Verification Panel will continue to perform the basic technical analysis to help develop choices and proposals for strategic arms limitation, approaches to mutual and balanced force reductions in Europe, and other major arms control subjects. This analysis will include the verification requirements which must accompany arms limitations and the capabilities of weapons systems whose limitation is being considered. It will be chaired by the Secretary of State in his capacity as a member of the National Security Council. Its membership will include:

The Deputy Secretary of State
The Deputy Secretary of Defense
The Director of Central Intelligence
The Chairman, Joint Chiefs of Staff
The Director, Arms Control and Disarmament Agency
The Assistant to the President for National Security Affairs

Those portions of the Memorandum of July 21, 1969, signed by the Assistant to the President for National Security Affairs and of National Security Study Memoranda 92 and 128 which relate to the organization or functions of the Verification Panel are superseded by this Decision Memorandum.

The Defense Program Review Committee, established by National Security Council Memorandum 26, shall be reconstituted as the Defense Review Panel. The Panel will review major defense policy and program issues which have strategic, political, diplomatic and economic implications in relation to overall national priorities. The Defense Review Panel will be chaired by the Secretary of Defense in his capacity as a member of the National Security Council. Its membership will include:

The Deputy Secretary of State
The Deputy Secretary of Defense
The Director of Central Intelligence
The Chairman, Joint Chiefs of Staff
The Director, Office of Management and Budget *
The Assistant to the President for National Security Affairs

[*For consideration of matters having budgetary implications.]

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

National Security Decision Memorandum 26 is hereby superseded by this Decision Memorandum.

The Washington Special Actions Group will continue to develop options for implementation of decisions during crises and for integrating the political and military requirements of crisis action. It will be chaired by the Secretary of State in his capacity as a member of the National Security Council. Its membership will consist of:

The Deputy Secretary of State
The Deputy Secretary of Defense
The Director of Central Intelligence
The Chairman, Joint Chiefs of Staff
The Assistant to the President for National Security Affairs

That portion of the Memorandum of May 16, 1969, signed by the Assistant to the President for National Security Affairs which relates to the organization and functions of the Group is superseded by this Decision Memorandum.

The 40 Committee, is hereby abolished. It is replaced by the Operations Advisory Group, established by Executive Order 11905 of February 18, 1976.

This group will review and advise the President on covert operations and certain sensitive foreign intelligence collection missions. It will be chaired by the Assistant to the President for National Security Affairs and its membership will be as follows:

The Secretary of State
The Secretary of Defense
The Director of Central Intelligence
The Chairman, Joint Chiefs of Staff

Observers:

The Attorney General
The Director, Office of Management and Budget

The Intelligence Committee, established by the President's Memorandum of November 5, 1971, is hereby abolished.

The Committee on Foreign Intelligence was established by Executive Order 11905 and its duties are as described in the Executive Order.

It is chaired by the Director of Central Intelligence and its membership consists of:

The Deputy Secretary of Defense for Intelligence
The Deputy Assistant to the President for
National Security Affairs

The functions and membership of the Under Secretaries Committee will remain as described in National Security Decision Memoranda 2 and 8. It will be chaired by the Deputy Secretary of State.

The functions and membership of the six standing Interdepartmental Groups will remain as described in National Security Decision Memorandum 2. The five geographic Groups will be chaired by the appropriate geographic Assistant Secretary of State. The Interdepartmental Group for Political-Military Affairs will be chaired by a representative of the Secretary of Defense.

revised

THE WHITE HOUSE
WASHINGTON

CONFIDENTIAL/GDS

National Security Decision Memorandum

TO: The Vice President
 The Secretary of State
 The Secretary of Defense
 The Attorney General
 The Chairman, Joint Chiefs of Staff
 The Director of Central Intelligence
 The Director, Office of Management and Budget
 The Director, Arms Control and Disarmament Agency
 The Assistant to the President for National Security Affairs

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- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff

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KR 5/24/68

by the Secretary of State in his capacity as a member of the National Security Council. Its membership will include:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Director, Arms Control and Disarmament Agency
- The Assistant to the President for National Security Affairs

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- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Director, Office of Management and Budget
- The Assistant to the President for National Security Affairs

The functions of the Washington Special Actions Group will remain as described in the Memorandum dated May 16, 1969, signed by the Assistant to the President for National Security Affairs, which created the Group. It will be chaired by the Secretary of State in his capacity as a member of the National Security Council. Its membership will consist of:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
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The Secretary of Defense
The Director of Central Intelligence
The Chairman, Joint Chiefs of Staff

Observers:

The Attorney General
The Director, Office of Management and Budget

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The Deputy Assistant to the President for
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The functions and membership of the six standing Interdepartmental Groups will remain as described in National Security Decision Memorandum 2. The five geographic Groups will be chaired by the appropriate geographic Assistant Secretary of State. The Interdepartmental Group for Political-Military Affairs will be chaired by a representative of the Secretary of Defense.

THE WHITE HOUSE

WASHINGTON

March 5, 1976

MEMORANDUM FOR: JIM CONNOR ✓
JACK MARSH
BRENT SCOWCROFT

FROM: PHIL BUCHEN *P.W.B.*

SUBJECT: Brent Scowcroft's Memorandum
of 3/3/76 re Function &
Organization of NSC Sub-Groups

The National Security Council is established by law (50 U.S.C. Sec. 402). Presumably each of the sub-groups is subordinate to the Council and is intended to assist the Council in performing its specific statutory functions, namely:

1. ". . . to advise the President with respect to the integration of domestic, foreign, and military policies relating to the national security so as to enable the military services and the other departments and agencies of the Government to cooperate more effectively in matters involving the national security. (50 U.S.C. 402(a))
2. "to assess and appraise the objectives, commitments, and risks of the United States in relation to our actual and potential military power, in the interest of national security, for the purpose of making recommendations to the President in connection therewith; (50 U.S.C. 402(b)(1))
3. "to consider policies on matters of common interest to the departments and agencies of the Government concerned with the national security, and to make recommendations to the President in connection therewith. (50 U.S.C. 402(b)(2))

4. "to direct the Central Intelligence Agency in carrying out its functions." (50 U.S.C. 403(b))

and "such other functions as the President may direct" (50 U.S.C. 402(b)). Therefore, I think the appropriate instrument(s) for establishing the sub-groups should be one(s) which is adopted and issued by NSC rather than by the President acting alone.

Also, I recommend that whatever instrument(s) is so issued now should be complete in itself and should not depend on reference to prior memoranda, which in some instances include references to even earlier documents. In addition, I question whether the instrument(s) needs to be so drafted as to require a security classification.

Before having the NSC act to reconstitute any existing sub-group, I suggest that an evaluation be made of how well each particular sub-group has been functioning and whether it is still necessary or desirable. I believe the President wants at this time to eliminate unnecessary or overlapping entities, and it may be that one or more sub-groups should be eliminated or their functions consolidated or that additional sub-groups for other functions (such as those required by Sec. 3(a), (2) and (3) of E.O. 11905) would be desirable.

In regard to specific sub-groups, I have these comments:

NSC Senior Review Group: If the "charter" for this group is to be based on what now appears in NSDM 85, I would revise the provisions in the last paragraph on page 1, where the group is authorized to recommend submission of a paper directly to the President rather than through the NSC. I do not know to whom such a recommendation goes, but if the intent is to allow a sub-group of NSC to by-pass the parent council, I think it is not appropriate. Also, the top paragraph on page 2 depends on references to still earlier memoranda, and these are probably of no current value.

Verification Panel: The three earlier memoranda on which the continuation of this group is proposed to be based refer only to particular studies which had completion dates in 1970 and 1971 respectively, so I assume they are out-of-date, and if there are functions for this group still to perform they should be defined anew.

Defense Review Panel: If the reference to NSCM 26 means anything more than is stated on page 2 of the proposed new memo for the President to sign, it merely creates ambiguities.

Washington Special Actions Group. Reference is made to a 1969 memo which is very cryptic and for understanding requires knowing about an earlier group which functioned during the Korean crisis and about "Crisis Task Forces" which apparently are described in NSDM 8 and have to do with the Under Secretaries Committee as it functions under both NSDM 8 and part of NSDM 2. Also, it is not at all clear how WSAG relates to the NSC, because it appears that it makes policy decisions which are then directly implemented by "Crisis Task Forces." Again, this is the kind of situation which creates obscurity and ambiguities and should be corrected at this time.

Under Secretaries Committee: Reference is made to part of NSDM 2, which appears to give this Committee operational responsibilities and makes it something other than a sub-group of NSC. Also, it appears elsewhere that existing NSDM 8 gives additional authority to this Committee, and yet it is not referred to in this connection.

Interdepartmental Groups: Reference is made to another part of NSDM 2 for a description of the functions and membership of these groups, but the exact nature, scope, and membership of each of these six groups is not well delineated.

The NSC itself: The first part of NSDM 2 appears to deal with the functions and procedures of the Council, but it is less complete than the statute

which created the Council and does not track with the new E.O. 11905, Sec. 3(a). I suggest that NSDM 2, as well as other memoranda dealing with the structure, functions, and procedures of NSC and the sub-groups to be continued or reconstituted be withdrawn and be replaced by one new comprehensive memorandum which overcomes the defects and diffusiveness of the earlier memoranda and which fits all current needs in the best possible way.

At the same time, it seems desirable that Sec. 8(b) of E.O. 11905 be implemented in respect of all NSC directives.

THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.:

Date: March 4, 1976

Time:

FOR ACTION:

cc (for information):

Phil Buchen

Jack Marsh

FROM THE STAFF SECRETARY

DUE: Date: Monday, March 8

Time: 10 A. M.

SUBJECT:

Brent Scowcroft's memorandum 3/3/76 re
Function & Organization of NSC Sub-Groups

ACTION REQUESTED:

For Necessary Action

For Your Recommendations

Prepare Agenda and Brief

Draft Reply

For Your Comments

Draft Remarks

REMARKS:

HIGHLY CLASSIFIED MATERIAL ATTACHED

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

James E. Connor
For the President

THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.:

APR 9 1976

Date: April 9, 1976

Time:

FOR ACTION:

cc (for information):

~~Jack Marsh~~

FROM THE STAFF SECRETARY

DUE: Date:

Monday, April 12

Time:

10 A.M.

SUBJECT:

Brent Scowcroft memorandum to Jim Connor
Attaching revised NSDM on Functions and
Organization of NSC Sub-Groups

ACTION REQUESTED:

For Necessary Action

For Your Recommendations

Prepare Agenda and Brief

Draft Reply

For Your Comments

Draft Remarks

REMARKS:

No indication on the memorandum from Brent Scowcroft that you have signed off on this memo. before it goes forward to the President.

No objection
Jim

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate delay in submitting the required material, please telephone the Staff Secretary immediately.

Jim Connor
For the President

THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.:

Date: April 9, 1976

Time:

FOR ACTION:

cc (for information):

Jack Marsh

FROM THE STAFF SECRETARY

DUE: Date:

Monday, April 12

Time:

10 A.M.

SUBJECT:

Brent Scowcroft memorandum to Jim Connor
Attaching revised NSDM on Functions and
Organization of NSC Sub-Groups

ACTION REQUESTED:

For Necessary Action

For Your Recommendations

Prepare Agenda and Brief

Draft Reply

For Your Comments

Draft Remarks

REMARKS:

No indication on the memorandum from Brent Scowcroft that you have signed off on this memo. before it goes forward to the President.

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

K. R. COLE, JR.
For the President

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

April 9, 1976

MEMORANDUM FOR:

JAMES CONNOR

FROM:

BRENT SCOWCROFT 

SUBJECT:

NSDM on Functions and Organization
of NSC Sub-Groups

I have made revisions in the draft NSDM on the functions and organization of NSC sub-groups to reflect the relevant comments in Phil Buchen's memorandum of March 5. The revised draft is attached and should be substituted for the draft at Tab A in my March 3 memorandum for the President which may now be forwarded. (Phil Buchen concurs)

JACK MARSH MUST TALK TO GENERAL
SCOWCROFT ON THIS ----- Told Bud McFarlane

4/15/76

THE WHITE HOUSE
WASHINGTON

Jim -

I think this package should be
staffed to Marsh & Buchen --
Agree?

Also Bob Linder should review
thoroughly to make sure that what is
being said involving Executive Orders
etc. is accurate.

Trudy.

done
~~OK~~

THE WHITE HOUSE
WASHINGTON

Bob Linder

As discussed, this is now being
staffed with Marsh and Buchen.
For your review.

Trudy Fry

HIGHLY CLASSIFIED MATERIAL
ATTACHED

*all internal
NSC items
nothing of
Bob's
to do
T.*

THE WHITE HOUSE
WASHINGTON

NSC advised that the memorandum to the President on Functions and Responsibilities of NSC Sub-Groups should not go forward until they say so ---- I told them it was in staffing.

GBF
3/4/76

Sara -

Even if Marsh comes in on this one
I wouldn't send it in --- Jim has not seen it.

Trudy

*Bud Mc
Farlane
working +*

THE WHITE HOUSE

ACTION MEMORANDUM

WASHINGTON

LOG NO.:

Date: March 4, 1976

Time:

FOR ACTION:

cc (for information):

✓ Phil Buchen
Jack Marsh

FROM THE STAFF SECRETARY

DUE: Date: Monday, March 8

Time: 10 A.M.

SUBJECT:

Brent Scowcroft's memorandum 3/3/76 re
Function & Organization of NSC Sub-Groups

ACTION REQUESTED:

For Necessary Action

For Your Recommendations

Prepare Agenda and Brief

Draft Reply

For Your Comments

Draft Remarks

REMARKS:

Duval - see comments
Buchen - see memo (detailed comments)

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

James E. Connor
For the President

THE WHITE HOUSE

WASHINGTON

Jim

Mike Duval gave me the following comments on the memorandum of 3/3/76 from Brent Scowcroft on "Functions and Organization of NSC Sub-Groups" --

- (1) Jack Marsh should see the memo.
- (2) Reference to "Deputy Secretary of Defense" obviously refers to Clements. I think that this should be made clear so that the President understands that Ellsworth is not being named to these committees (other than the Committee on Foreign Intelligence).
- (3) The Defense Program Review Committee NSDM 26 should make it clear that budget decisions concerning intelligence activities in Defense Department are the responsibility of the CFI.
- (4) My biggest problem is with WSAG - I question whether it should be chaired by Secretary of State since it is a crisis management group where the center of gravity in terms of responsibility could well be in Defense or some other Department. Also I think the President should have some personal representative such as, Jack Marsh or Dick Cheney.

Trudy 3/3/76

cc Jack Marsh

Date: March 4, 1976

Time:

FOR ACTION:

Phil Buchen

Jack Marsh

cc (for information):

FROM THE STAFF SECRETARY

DUE: Date: Monday, March 8

Time: 10 A. M.

SUBJECT:

Brent Scowcroft's memorandum 3/3/76 re
Function & Organization of NSC Sub-Groups

ACTION REQUESTED:

 For Necessary Action For Your Recommendations Prepare Agenda and Brief Draft Reply For Your Comments Draft Remarks

REMARKS:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

James E. Connor
For the President


THE WHITE HOUSE

WASHINGTON

617
ACTIONTOP SECRET/KEYWORD
ATTACHMENTS

March 3, 1976

MEMORANDUM FOR THE PRESIDENT

FROM: BRENT SCOWCROFT 

SUBJECT: Functions and Organization of
NSC Sub-Groups

Now that the reorganization of the intelligence community has been completed, we have prepared a National Security Council Decision Memorandum for your signature (Tab A) reflecting your decisions with regard to the functions and organization of the various NSC sub-groups, including the Operations Advisory Group. The documents which originally established the groups and which are referred to in the NSDM are at the following Tabs:

Tab B	NSDM 85: The NSC Senior Review Group
Tab C	Memorandum of July 21, 1969: Review of U.S. Verification Capabilities; NSSM 92: MBFR; NSSM 128: Review of Nuclear Test Ban Policy
Tab D	NSDM 26: Defense Program Review Committee
Tab E	Memorandum of May 16, 1969: Washington Special Actions Group
Tab F	NSDM 40: Responsibility for the Conduct, Supervision and Coordination of Covert Action Operations
Tab G	Executive Order 11905, February 18, 1976

~~TOP SECRET/KEYWORD~~
ATTACHMENTSDECLASSIFIED
E.O. 12356, Sec. 3.4.

MR 92-70, #29; NSC Letter 1/19/94
By WT, NARA, Date 6/24/94

- Tab H Memorandum of November 5, 1971:
 Organization and Management of
 the U. S. Foreign Intelligence
 Community
- Tab I NSDM 2: Reorganization of the National
 Security Council System

RECOMMENDATION:

That you sign the NSDM at Tab A.

THE WHITE HOUSE

WASHINGTON

CONFIDENTIAL/GDS

National Security Decision Memorandum

TO: The Vice President
 The Secretary of State
 The Secretary of Defense
 The Attorney General
 The Chairman, Joint Chiefs of Staff
 The Director of Central Intelligence
 The Director, Office of Management and Budget
 The Director, Arms Control and Disarmament Agency
 The Assistant to the President for National Security Affairs

SUBJECT: Functions and Organization of National
 Security Council Sub-Groups

I have reviewed the organization and functions of the various sub-groups of the National Security Council and have made the following determinations:

The functions of the Senior Review Group will remain as described in National Security Decision Memorandum 85. It will continue to be chaired by the Assistant to the President for National Security Affairs and its membership will include:

 The Deputy Secretary of State
 The Deputy Secretary of Defense
 The Director of Central Intelligence
 The Chairman, Joint Chiefs of Staff

The functions of the Verification Panel will remain as described in the Memorandum of July 21, 1969, signed by the Assistant to the President for National Security Affairs, and supplemented by National Security Study Memoranda 92 and 128. It will be chaired

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KR 5/24/88

by the Secretary of State in his capacity as a member of the National Security Council. Its membership will include:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Director, Arms Control and Disarmament Agency
- The Assistant to the President for National Security Affairs

The Defense Program Review Committee, established by National Security Council Memorandum 26, shall be reconstituted as the Defense Review Panel. The Panel will review major defense policy and program issues which have strategic, political, diplomatic and economic implications in relation to overall national priorities. The Defense Review Panel will be chaired by the Secretary of Defense in his capacity as a member of the National Security Council. Its membership will include:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Director, Office of Management and Budget
- The Assistant to the President for National Security Affairs

The functions of the Washington Special Actions Group will remain as described in the Memorandum dated May 16, 1969, signed by the Assistant to the President for National Security Affairs, which created the Group. It will be chaired by the Secretary of State in his capacity as a member of the National Security Council. Its membership will consist of:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Assistant to the President for National Security Affairs

The 40 Committee, is hereby abolished. It is replaced by the Operations Advisory Group, established by Executive Order 11905 of February 18, 1976.

This group will review and advise the President on covert operations and certain sensitive foreign intelligence collection missions. It will be chaired by the Assistant to the President for National Security Affairs and its membership will be as follows:

The Secretary of State
The Secretary of Defense
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Observers:

The Attorney General
The Director, Office of Management and Budget

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The Deputy Secretary of Defense for Intelligence
The Deputy Assistant to the President for
National Security Affairs

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THE WHITE HOUSE

01018

WASHINGTON

~~SECRET~~

September 14, 1970

National Security Decision Memorandum 85

TO: The Secretary of State
 The Secretary of Defense
 The Director of Central Intelligence
 The Chairman, Joint Chiefs of Staff
 The Director, Office of Emergency Preparedness
 The Director, United States Information Agency

SUBJECT: The National Security Council Senior Review Group

To assist me in carrying out my responsibilities for the conduct of national security affairs, I hereby direct the establishment of the National Security Council Senior Review Group which shall assume the functions of the present Review Group constituted by NSDM 2. This Senior Review Group will comprise the Under Secretary of State, the Deputy Secretary of Defense, the Director of Central Intelligence, the Chairman of the Joint Chiefs of Staff, and the Assistant to the President for National Security Affairs who will act as Chairman. Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

The Senior Review Group shall review papers prior to their submission to the National Security Council for consideration or to me for decision. These papers may be received from NSC Interdepartmental Groups, from NSC Ad Hoc Groups, or from Departments (at their discretion). The Senior Review Group shall be empowered to assign action to the NSC Interdepartmental Groups or NSC Ad Hoc Groups, as appropriate.

The role of the Senior Review Group shall be to assure that the issues have been sharply defined, all relevant factors considered, realistic alternatives with their costs and consequences clearly set out, and the views of all interested departments and agencies fairly and adequately presented. The Senior Review Group shall recommend whether a paper, after review by it, should be referred for consideration by the National Security Council, forwarded directly to me for decision or returned to the originating body for revision before further consideration by the Senior Review Group.

DECLASSIFIED

~~SECRET~~ AUTHORITY NSC List 11/01/11
BY 122 NARA, DATE 8/23/12



THE WHITE HOUSE
WASHINGTON

file
6954626

TOP SECRET/NODIS

July 21, 1969

MEMORANDUM FOR

THE ATTORNEY GENERAL
UNDER SECRETARY OF STATE
DEPUTY SECRETARY OF DEFENSE
DIRECTOR, UNITED STATES ARMS CONTROL
AND DISARMAMENT AGENCY
CHAIRMAN, JOINT CHIEFS OF STAFF
DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Review of U.S. Verification Capabilities

The President has directed that a review of U.S. capabilities to monitor arms control agreements be undertaken on a priority basis.

He has asked me to convene a committee consisting of the addressees to carry out this review. Accordingly, I would like to have a meeting of the committee at 10:00 a. m., July 22, 1969 in the White House situation room to:

- review the issues that give rise to the need for a review of U.S. verification capability,
- approve general terms of reference for the preparation of the committee report,
- agree to procedures for establishing a working group to conduct the review,
- establish a deadline for completion of the report.


Henry A. Kissinger

TOP SECRET/NODIS

DECLASSIFIED

E.O. 13526 (or successor) SEC 2.3
NSC Memo, 3/30/09, State Dept. Classification
By KR NARA, Date 8/23/12



~~SECRET~~

April 13, 1970

National Security Study Memorandum 92

TO: The Secretary of State
The Secretary of Defense
Director of Central Intelligence
Director, ACDA

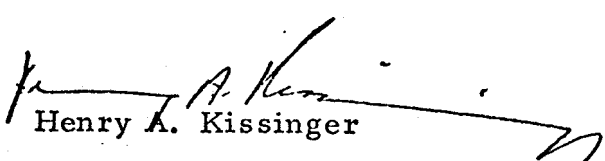
SUBJECT: Mutual and Balanced Force Reductions Between NATO
and the Warsaw Pact (MBFR)

The President has directed that a comprehensive study be prepared on the subject of mutual and balanced force reductions between NATO and the Warsaw Pact.

The study should develop the analysis and supporting evidence related to all the major issues. In particular, alternative approaches to the problem should be examined, and an analysis made of such factors as the extent of reductions, forces and equipment involved, timing, geographic areas covered, verification aspects, problem of negotiability, Allied viewpoints, potential cost savings for the US, and any other factors deemed pertinent. On the basis of the foregoing analysis various Options should be developed to illustrate the differing concepts and variations for each Option. There should also be an assessment of the strategic effect on NATO defense, as well as on Warsaw Pact capabilities.

The study should take into account the work already completed or underway in NATO but should not be bound by it. The overall responsibility for the study is assigned to the Verification Panel established for SALT; the Verification Panel Working Group will undertake the basic work, in the same manner as the SALT studies.

In view of the work proceeding in NATO, it is desirable that the study be completed on July 15, 1970.


Henry A. Kissinger

~~cc:~~ Attorney General
Chairman, JCS

~~SECRET~~

DECLASSIFIED

AUTHORITY NSC List 11/01/11BY 142 NARA, DATE 8/23/12

~~TOP SECRET~~

June 4, 1971

National Security Study Memorandum 128

TO: The Secretary of State
 The Secretary of Defense
 The Director of Central Intelligence
 The Director, Arms Control and Disarmament Agency

SUBJECT: Review of Nuclear Test Ban Policy

The President has directed a review of United States policy with respect to underground nuclear testing.

This review should include separate analyses in the areas listed below. In each case an evaluation should be made of comprehensive test ban, threshold test ban, quota test ban and moratorium options.

1. Verification possibilities: taking into account estimated capabilities of present, currently planned and possible future seismic systems; history of past system performance versus expectations; probable capabilities of other national means alone and, as appropriate, the added capabilities provided by on-site inspection or on-site automatic seismic stations.
2. The effects on U.S. nuclear weapons development: including impact on meeting current and anticipated weapons needs and requirements; impact on nuclear weapons laboratories and possible conversion programs; and savings, if any, taking into account verification requirements.
3. Estimated effects on Soviet weapons development: including potential gains from clandestine testing.
4. Political and other factors: including value in controlling further proliferation of nuclear weapons, and effects on both U.S. -Soviet relations and U.S. relations with allied nuclear powers.

~~TOP SECRET~~

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AUTHORITY NSC List 11/01/11
BY HR NARA, DATE 8/23/12

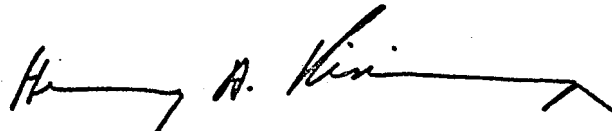


5. Impact on U. S. and Soviet Peaceful Nuclear Explosion programs: including domestic and international consequences of restricting or prohibiting such explosions; possible ways of accommodating Plowshare applications; and the possibilities of utilizing PNE's for evasion of a test ban.

This study should be prepared under the direction of the Verification Panel which, for the purpose of this study, will include a representative of the Atomic Energy Commission.

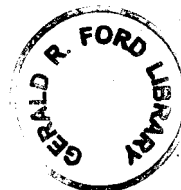
The study should be ready for consideration by the NSC by August 15, 1971.

In view of the sensitivity of this memorandum, distribution should be restricted to those persons essential to the completion of the study.



Henry A. Kissinger

cc: The Director, Office of Science and Technology
The Chairman, Atomic Energy Commission
The Chairman, Joint Chiefs of Staff



THE WHITE HOUSE

WASHINGTON

October 11, 1969

~~SECRET~~

National Security Decision Memorandum 26

TO: The Vice President
 The Secretary of State
 The Secretary of Defense
 The Assistant to the President for
 National Security Affairs
 The Director of Central Intelligence
 The Director of the Office of Emergency
 Preparedness
 The Chairman, Council of Economic Advisors
 The Director of the Bureau of the Budget

SUBJECT: Defense Program Review Committee

To assist me in carrying out my responsibilities for the conduct of national security affairs, I hereby direct the formation of the Defense Program Review Committee.

This Committee will review the diplomatic, military, political and economic consequences of issues requiring Presidential determination that result from

- proposals to change defense strategy, programs and budgets,
- proposals to change U.S. overseas force deployments and committed forces based in the U.S.,
- major defense policy and program issues raised by studies prepared in response to National Security Study Memorandums.

The Committee will meet as necessary and supervise the preparation of issues papers for consideration by the National Security Council. Issues will be brought to the attention of this group at the initiation of the addressee agencies or of the Chairman. Studies of defense

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AUTHORITY NSC List 11/01/11

BY HR NARA, DATE 8/23/12

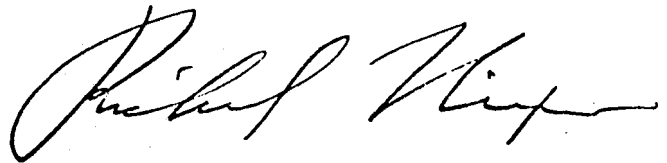


policy and program issues undertaken in response to National Security Study Memorandums will be submitted to the Defense Program Review Committee prior to NSC consideration rather than to the NSC Review Group.

The membership of the Defense Program Review Committee shall include:

- The Assistant to the President for National Security Affairs (Chairman)
- The Under Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Chairman, Council of Economic Advisers
- The Director of the Bureau of the Budget

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.



cc: Chairman, Joint Chiefs of Staff



THE WHITE HOUSE
WASHINGTON

Halperin FYI
DIR 9005 6954547

CONFIDENTIAL

May 16, 1969

MEMORANDUM FOR: The Secretary of State
The Secretary of Defense
The Director of Central Intelligence

SUBJECT: Washington Special Actions Group

The President has directed that the Interdepartmental Coordinating Committee on Korea be constituted on a permanent basis in the event of future similar crises worldwide. Henceforth, this committee will be referred to as the Washington Special Actions Group.

The President visualizes that the Washington Special Actions Group will confine itself to consideration of the policies and plans affecting the crises. Implementation of policy decisions and coordination of operations will be conducted through the interagency Crisis Task Forces prescribed by the Under Secretaries Committee under the authority of NSDM-8.

review of U.S. capabilities

approval of the

Director of the Com Henry A. Kissinger

Henry A. Kissinger

Henry A. Kissinger

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E.O. 12396, Sec. 3.4

MR 92-66, #37 NSM 1/12/95

By *KAM* NARA Date *10/30/95*

01014

THE WHITE HOUSE

WASHINGTON

February 17, 1970

~~TOP SECRET~~

National Security Decision Memorandum 40

TO: The Secretary of State
 The Secretary of Defense
 The Director of Central Intelligence

SUBJECT: Responsibility for the Conduct, Supervision and
 Coordination of Covert Action Operations

I have determined that it is essential to the defense and security of the United States and its efforts for world peace that the overt foreign activities of the U.S. Government continue to be supplemented by covert action operations.

By covert action operations I mean those activities which, although designed to further official U.S. programs and policies abroad, are so planned and executed that the hand of the U.S. Government is not apparent to unauthorized persons.

The covert actions of the U.S. Government abroad shall be subject to coordination and control by the Director of Central Intelligence. All such covert action operations, unless otherwise specifically assigned by the President, shall be carried out by the Central Intelligence Agency. The Director of Central Intelligence shall be responsible for assuring that covert action operations are planned and conducted in a manner consistent with U.S. foreign and military policies, and for consulting with and obtaining appropriate coordination from any other interested agencies or officers on a need-to-know basis. The Director of Central Intelligence shall obtain policy approval for all major and/or politically sensitive covert action programs through The 40 Committee.

The 40 Committee as presently constituted consists of the Assistant to the President for National Security Affairs as Chairman, the Attorney General, the Under Secretary of State for Political Affairs, the Deputy Secretary of Defense, and the Director of Central Intelligence.

The Director of Central Intelligence will be responsible for insuring an annual review by The 40 Committee of all covert action programs previously approved.

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AUTHORITY NSC List 11/01/11
 BY HR NARA, DATE 8/23/12



Also subject to The 40 Committee's policy review and specific operational mission approval are the following programs originating in the Department of Defense: the monthly Joint Reconnaissance Center Schedule, missions of the National Reconnaissance Organization and the National Underwater Reconnaissance Program. Furthermore, any proposals for covert activities or operations from agencies not represented on The 40 Committee shall be subject to that committee's approval unless otherwise directed by the President.

Covert action operations shall include any type of activity necessary to carry out approved purposes except that they will not include armed conflict by regular military forces, or cover and deception for active military operations by the armed forces of the United States.

This directive supersedes and rescinds NSC 5412/2.



cc: The Attorney General
The Assistant to the President
for National Security Affairs



EMBARGOED FOR RELEASE
UNTIL 12 P.M. (EST)
WEDNESDAY, FEBRUARY 18, 1976

February 18, 1976

Office of the White House Press Secretary

THE WHITE HOUSE

EXECUTIVE ORDER

11905

UNITED STATES FOREIGN INTELLIGENCE ACTIVITIES

By virtue of the authority vested in me by the Constitution and statutes of the United States, including the National Security Act of 1947, as amended, and as President of the United States of America, it is hereby ordered as follows:

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1	PURPOSE.....	2
2	DEFINITIONS.....	2
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	(b) Committee on Foreign Intelligence	5
	(c) Operations Advisory Group-----	6
	(d) Director of Central Intelligence-	7
4	RESPONSIBILITIES AND DUTIES OF THE INTELLIGENCE COMMUNITY.....	11
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ITEM WITHDRAWAL SHEET
WITHDRAWAL ID 01015

Collection/Series/Folder ID No. : 004700145
Reason for Withdrawal : NS, National security restriction
Type of Material : MEM, Memo(s)
Creator's Name : Richard Nixon
Receiver's Name : Secretary of State, et.al.
Description : re organization of intelligence c
ommunity
Creation Date : 11/05/1971
Volume (pages) : 7
Date Withdrawn : 05/25/1988

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THE WHITE HOUSE

DECLASSIFIED w/ portions exempted

WASHINGTON

AUTHORITY EAC mk - CODEWORD-50-29-1-7

BY NARA, DATE 5/12/10

1/24/08

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November 5, 1971

MEMORANDUM FOR:

The Secretary of State
 The Secretary of the Treasury
 The Secretary of Defense
 The Attorney General
 The Director of Central Intelligence
 The Director, Office of Science and Technology
 The Chairman, Joint Chiefs of Staff
 The Chairman, President's Foreign Intelligence
 Advisory Board
 The Chairman, Atomic Energy Commission

SUBJECT: Organization and Management of the U.S.
 Foreign Intelligence Community

I have recently reviewed and accepted recommendations on ways in which to improve the functioning of the intelligence community. This memorandum establishes a set of goals and directs organizational and management changes to attain them. It also expresses my concern about major resource management and substantive production problems as guidance to the community for further changes in the future.

The need for an improved intelligence product and for greater efficiency in the use of resources allocated to intelligence is urgent. Resources available for use by the intelligence community will be increasingly constrained and may have to be reduced. At the same time the product of the intelligence community will be of increasing importance to U.S. security and national interests as:

- the relative strength of Soviet and other potential military forces grows with respect to those of the U.S. where previously U.S. superiority was unquestioned;

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MORI/CDF

NSC REVIEW COMPLETED, 10/31/04

NRO review(s) completed.



- the international environment grows more complex; and financial, commercial and economic factors assume greater significance;
- the need for timely intelligence becomes greater.

I. Objectives

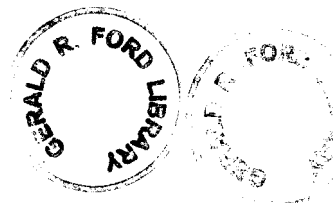
Among the major objectives that must be attained if the efficiency and effectiveness of the intelligence community are to increase substantially are:

- The responsiveness of the U.S. intelligence effort with respect to national requirements must be subject to continuing review.
- Authoritative and responsible leadership for the community as a whole must be assured.
- A more efficient use of resources by the community in the collection of intelligence information must be achieved. Utilization of the means available must be in consonance with approved requirements of U.S. security and national interests.
- Assignment of intelligence functions within the community must be reviewed and revised to eliminate inefficient, unnecessary or outmoded activities.
- The quality, scope and timeliness of the community's product must be improved.
- The provision of intelligence and its utilization must enhance the formulation of the foreign, military and economic policies of the U.S. Government and the planning for and conduct of military operations by U.S. forces.

II. The Necessary Conditions

A number of specific conditions are necessary to the achievement of these objectives.

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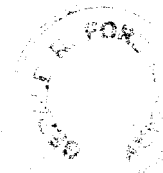
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- The Director of Central Intelligence (DCI) must delegate direct authority to the Deputy Director of Central Intelligence (as far as is possible without legislation) for the plans, programs, and day-to-day operations of the CIA, and must assume overall leadership of the community.
- More effective review of intelligence product quality and policy must be provided to the DCI, especially by high-level consumers of substantive national intelligence.
- Major issues within the intelligence community must be addressed in such a way that the DCI plays a major role in their resolution. The DCI must have an increased and restructured personal staff to allow him to discharge his augmented responsibilities.
- The DCI should be supported by two major committees of the intelligence community, each of which he chairs, with clearly defined advisory functions embracing his responsibilities related to intelligence production and requirements on the one hand and to intelligence budget and allocation of resources on the other.
- Intelligence collection programs, largely financed and managed by the Department of Defense, must come under more effective management and coordination with other intelligence programs.
- The NSCIDs and DCIDs must be rewritten to reflect the changes directed herein and others as they occur, particularly to reflect reassignment of functions.

III. Measures Decided Upon

After careful consideration, I have decided that the measures listed below are to be taken now to move toward attainment of the stated objectives. They are designed primarily to: (1) enhance the authority and capability of the DCI to provide the required community leadership, (2) provide review and guidance regarding the substantive intelligence product, and (3) more effectively restructure intelligence activities.

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-- I am directing the Director of Central Intelligence to assume leadership of the community in planning, reviewing, coordinating, and evaluating all intelligence programs and activities, and in the production of national intelligence. I shall look to him to improve the performance of the community, to provide his judgments on the efficiency and effectiveness of all intelligence programs and activities (including tactical intelligence), and to recommend the appropriate allocation of resources to be devoted to intelligence.

He will thus assume four major responsibilities:

- Planning and reviewing all intelligence activities and the allocation of all intelligence resources.
- Producing national intelligence required by the President and other national consumers.
- Chairing and staffing all intelligence community advisory boards or committees.
- Reconciling intelligence requirements and priorities within budgetary constraints.

So that he can effectively undertake this community leadership role, I am requesting the DCI to submit to me within 30 days his plan for the appropriate delegation of his current operational responsibilities and for increased staff support for his new role.

- I am directing the Director of Central Intelligence to prepare and submit each year, through OMB, a consolidated intelligence program budget, including tactical intelligence. All information required from all departments and agencies of the Executive Branch is to be made available to him in order that he may provide me with an annual detailed review of the needs and performance of the intelligence community.
- I am creating an Intelligence Resources Advisory Committee, chaired by the Director of Central Intelligence, including as members a senior

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representative from the Department of Defense, the Department of State, the Office of Management and Budget, and the Central Intelligence Agency. This committee is to advise the DCI on the preparation of the intelligence budget and the allocation of resources among programs, ensuring that they are employed in accordance with approved requirements and that there is no unwarranted duplication.

-- I am also directing that the USIB be reconstituted under the chairmanship of the DCI including as members the Deputy Director of Central Intelligence (Vice Chairman); Director of Bureau of Intelligence and Research (INR), State Department; Director of National Security Agency (NSA); Director of the Defense Intelligence Agency (DIA) and representatives of the Secretary of the Treasury and of the Director of the Federal Bureau of Investigation and the Atomic Energy Commission (AEC). The USIB will advise and assist the DCI with respect to the production of national intelligence requirements and priorities, the supervision of the dissemination and security of intelligence material, and the protection of intelligence sources and methods.

-- I am authorizing the DCI to call upon all departments and agencies of the Executive Branch of the Government to provide requisite information to these two committees and to invite additional participation in their deliberations as may be required in his judgment.

-- I am also establishing a National Security Council Intelligence Committee (NSCIC). Its members will be the Attorney General, the Director of Central Intelligence, the Under Secretary of State, the Deputy Secretary of Defense, the Chairman of the Joint Chiefs of Staff, and the Assistant to the President for National Security Affairs, who will chair the committee. It will give direction and guidance on national substantive intelligence needs.

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and provide for a continuing evaluation of intelligence products from the viewpoint of the intelligence consumer.

-- As a related matter, I am directing that a Net Assessment Group be created within the National Security Council Staff. The group will be headed by a senior staff member and will be responsible for reviewing and evaluating all intelligence products and for producing net assessments of U.S. capabilities vis-a-vis those of foreign governments constituting a threat to U.S. security.

-- I am directing the retention of the present management structure of the National Reconnaissance Office.

-- I am directing the Department of Defense to issue such directives as are required to establish no later than January 1, 1972:

- . A unified National Cryptologic Command under Director, NSA for the conduct of USG communications intelligence and electronics intelligence activities.
- . A single Office of Defense Investigations.
- . A consolidated Defense Map Agency by combining the three Service mapping organizations under arrangements that permit optimum efficiency and economy in production without impairing legitimate requirements of the separate Services.
- . The retention of the DIA to be fully responsive to tasking by the Joint Chiefs of Staff in matters involving essential intelligence support for military planning and operations.

-- I am directing staffs of the NSC, DCI and OMB, in consultation and coordination with the President's Foreign Intelligence Advisory Board to make appropriate revisions not later than December 1, 1971 to the NSCID's and other directives as needed to implement the provisions of this memorandum.

~~TOP SECRET~~ [Redacted]



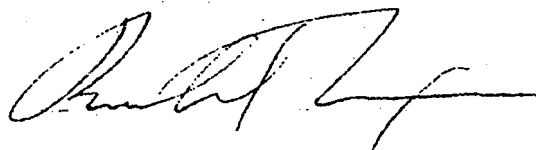
IV. Remaining Problems

The changes I have directed at this time are limited, but I fully expect further changes in the intelligence community consistent with maximum practicable attainment of my objectives.

By far the largest portion of the intelligence budget is devoted to collection. It is here that savings must be sought. Future assignments of roles and missions within the intelligence community cannot be made satisfactorily by compromises among agencies.

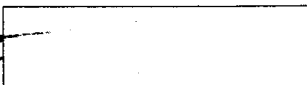
The need to make some savings is so urgent that I have directed the Office of Management and Budget, jointly with the DCI and Secretary of Defense, to review the FY 1973 budget for intelligence and to submit specific reductions from current programs, with particular attention to tactical intelligence.

Significant improvement in the intelligence product is also needed. The NSCIC will afford improved guidance regarding consumer needs. Other changes in the consumer-producer relationship may be needed to achieve a more effective reconciliation of the demands from consumers with the limited resources available for intelligence production. It seems desirable in this connection, that resources devoted to analysis and production should increase and that a determined effort be made to upgrade analysis personnel and analysis methods. More rewarding careers for intelligence analysts, including the opportunity to reach high salary levels while remaining analysts, should be considered. An early task of the DCI should be the preparation of a comprehensive program focused upon improving the intelligence process and product.



cc: Director, Office of Management and Budget
Assistant to the President for National Security Affairs

~~TOP SECRET~~



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THE WHITE HOUSE
WASHINGTON

January 20, 1969

National Security Decision Memorandum 2

TO: The Vice President
The Secretary of State
The Secretary of Defense
The Assistant to the President for
National Security Affairs
The Director of Central Intelligence
The Chairman, Joint Chiefs of Staff
The Director of the US Information Agency
The Director of the Office of Emergency
Preparedness

SUBJECT: Reorganization of the National Security Council System

To assist me in carrying out my responsibilities for the conduct of national security affairs, I hereby direct that the National Security Council system be reorganized as follows:

A. The National Security Council (NSC)

The functions, membership and responsibilities of the National Security Council shall be as set forth in the National Security Act of 1947, as amended.

The National Security Council shall be the principal forum for consideration of policy issues requiring Presidential determination. The nature of the issues to be considered may range from current crises and immediate operational problems to middle and long-range planning.

The Council shall meet regularly, and discussion will--except in unusual circumstances--be limited to agenda subjects.^{1/} The Assistant to the President for National Security Affairs, at my direction and in consultation with the Secretaries of State and Defense, shall be responsible for determining the agenda and ensuring that the necessary

1/ The Director of Central Intelligence will brief the NSC on each agenda item prior to its consideration.

CONFIDENTIAL

DECLASSIFIED
E.O. 12356, Sec. 3.4.

MR 92-71, #33, NSC Ltr. 6/18/93

By KSH, NARA, Date 10/14/93

Info to: Treasury AGM
AID
BOB Commerce

papers are prepared. Other members of the NSC may propose items for inclusion on the agenda. The Assistant to the President shall be assisted by a National Security Council Staff, as provided by law.

B. The National Security Council Review Group

An NSC Review Group is hereby established to examine papers prior to their submission to the NSC. These papers may be received from NSC Interdepartmental Groups^{2/}, from NSC Ad Hoc Groups^{2/}, or from Departments (at their discretion).

The role of the Review Group shall be to review papers to be discussed by the NSC to assure that: 1) the issue under consideration is worthy of NSC attention; 2) all realistic alternatives are presented; 3) the facts, including cost implications, and all department and agency views are fairly and adequately set out. The Review Group shall also be empowered to assign action to the NSC Interdepartmental Groups or NSC Ad Hoc Groups, as appropriate.

The membership of the Review Group shall include:

- The Assistant to the President for National Security Affairs (Chairman);
- The representative of the Secretary of State;
- The representative of the Secretary of Defense;
- The representative of the Director of Central Intelligence;
- The representative of the Chairman, Joint Chiefs of Staff.

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

C. The National Security Council Under Secretaries Committee

The NSC Under Secretaries Committee shall consider:

1. Issues which are referred to it by the NSC Review Group.

^{2/} Discussed below.

2. Matters pertaining to interdepartmental activities of the US Government overseas:

- which are of an operational nature ^{3/} (in distinction to matters involving a substantial security policy question); and
- on which NSC Interdepartmental Groups have been unable to reach agreement, or which are of a broader nature than is suitable to any such group; and
- which do not require consideration at Presidential or NSC level; and
- which are then referred to it by the Secretary of State.

The results of NSC Under Secretaries Committee consideration of the matters listed in 2. above, will be submitted to the Secretary of State.

3. Other operational matters referred to it jointly by the Under Secretary of State and the Assistant to the President for National Security Affairs.

The membership of the Under Secretaries Committee shall include:

- The Under Secretary of State (Chairman);
- The Deputy Secretary of Defense;
- The Assistant to the President for National Security Affairs;
- The Director of Central Intelligence;
- The Chairman, Joint Chiefs of Staff.

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

3/ Determination shall be made jointly by the Secretary of State and the Assistant to the President for National Security Affairs.

D. National Security Council Interdepartmental Groups

Existing Interdepartmental Regional Groups and the existing Political-Military Interdepartmental Group, chaired by the appropriate Assistant Secretary of State, are hereby reconstituted as part of the National Security Council structure. The Interdepartmental Groups shall perform the following functions: 1) discussion and decision on interdepartmental issues which can be settled at the Assistant Secretary level, including issues arising out of the implementation of NSC decisions; 2) preparation of policy papers for consideration by the NSC; 3) preparation of contingency papers on potential crisis areas for review by the NSC.

The membership of the interdepartmental regional groups shall include the agencies represented on the NSC Review Group. Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

E. National Security Council Ad Hoc Groups

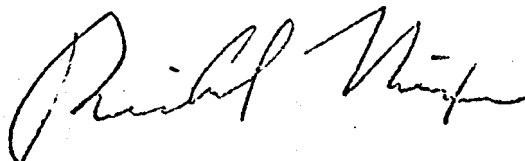
When appropriate, I intend to appoint NSC Ad Hoc Groups to deal with particular problems, including those which transcend regional boundaries.

* * * * *

The operational responsibility or authority of a Secretary over personnel from his Department serving on interdepartmental committees--including the authority to give necessary guidance to his representatives in the performance of interdepartmental group duties--is not limited by this NSDM. Nor does this NSDM limit the authority and responsibility of the Secretary of State for those interdepartmental matters assigned to him by NSDM 3.

Copies of reports of the interdepartmental groups shall be transmitted to the heads of Departments and Agencies simultaneously with their submission to the NSC Review Group.

. NSAM 341 is hereby rescinded.




THE WHITE HOUSE

WASHINGTON

617
ACTION~~TOP SECRET/KEYWORD~~
ATTACHMENTS

March 3, 1976

MEMORANDUM FOR THE PRESIDENT

FROM: BRENT SCOWCROFT 

SUBJECT: Functions and Organization of
NSC Sub-Groups

Now that the reorganization of the intelligence community has been completed, we have prepared a National Security Council Decision Memorandum for your signature (Tab A) reflecting your decisions with regard to the functions and organization of the various NSC sub-groups, including the Operations Advisory Group. The documents which originally established the groups and which are referred to in the NSDM are at the following Tabs:

Tab B	NSDM 85: The NSC Senior Review Group
Tab C	Memorandum of July 21, 1969: Review of U.S. Verification Capabilities; NSSM 92: MBFR; NSSM 128: Review of Nuclear Test Ban Policy
Tab D	NSDM 26: Defense Program Review Committee
Tab E	Memorandum of May 16, 1969: Washington Special Actions Group
Tab F	NSDM 40: Responsibility for the Conduct, Supervision and Coordination of Covert Action Operations
Tab G	Executive Order 11905, February 18, 1976

~~TOP SECRET/KEYWORD~~
ATTACHMENTSDECLASSIFIED
E.O. 12356, Sec. 3.4.

MR 92-70, #29; NSC 1.1.14 1/14/94
By lit NARA, Date 6/24/94

- Tab H Memorandum of November 5, 1971:
 Organization and Management of
 the U.S. Foreign Intelligence
 Community
- Tab I NSDM 2: Reorganization of the National
 Security Council System

RECOMMENDATION:

That you sign the NSDM at Tab A.

Date: March 4, 1976

Time:

FOR ACTION:

cc (for information):

Phil Buchen

Jack Marsh

FROM THE STAFF SECRETARY

DUE: Date: Monday, March 8

Time: 10 A. M.

SUBJECT:

Brent Scowcroft's memorandum 3/3/76 re
Function & Organization of NSC Sub-Groups

ACTION REQUESTED:

 For Necessary Action For Your Recommendations Prepare Agenda and Brief Draft Reply For Your Comments Draft Remarks

REMARKS:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately.

James E. Connor
For the President

THE WHITE HOUSE

WASHINGTON

CONFIDENTIAL/GDS

National Security Decision Memorandum

TO: The Vice President
 The Secretary of State
 The Secretary of Defense
 The Attorney General
 The Chairman, Joint Chiefs of Staff
 The Director of Central Intelligence
 The Director, Office of Management and Budget
 The Director, Arms Control and Disarmament Agency
 The Assistant to the President for National Security Affairs

SUBJECT: Functions and Organization of National
 Security Council Sub-Groups

I have reviewed the organization and functions of the various sub-groups of the National Security Council and have made the following determinations:

The functions of the Senior Review Group will remain as described in National Security Decision Memorandum 85. It will continue to be chaired by the Assistant to the President for National Security Affairs and its membership will include:

 The Deputy Secretary of State
 The Deputy Secretary of Defense
 The Director of Central Intelligence
 The Chairman, Joint Chiefs of Staff

The functions of the Verification Panel will remain as described in the Memorandum of July 21, 1969, signed by the Assistant to the President for National Security Affairs, and supplemented by National Security Study Memoranda 92 and 128. It will be chaired

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KR 5/24/88

by the Secretary of State in his capacity as a member of the National Security Council. Its membership will include:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Director, Arms Control and Disarmament Agency
- The Assistant to the President for National Security Affairs

The Defense Program Review Committee, established by National Security Council Memorandum 26, shall be reconstituted as the Defense Review Panel. The Panel will review major defense policy and program issues which have strategic, political, diplomatic and economic implications in relation to overall national priorities. The Defense Review Panel will be chaired by the Secretary of Defense in his capacity as a member of the National Security Council. Its membership will include:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Director, Office of Management and Budget
- The Assistant to the President for National Security Affairs

The functions of the Washington Special Actions Group will remain as described in the Memorandum dated May 16, 1969, signed by the Assistant to the President for National Security Affairs, which created the Group. It will be chaired by the Secretary of State in his capacity as a member of the National Security Council. Its membership will consist of:

- The Deputy Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Assistant to the President for National Security Affairs

The 40 Committee, is hereby abolished. It is replaced by the Operations Advisory Group, established by Executive Order 11905 of February 18, 1976.

This group will review and advise the President on covert operations and certain sensitive foreign intelligence collection missions. It will be chaired by the Assistant to the President for National Security Affairs and its membership will be as follows:

The Secretary of State
The Secretary of Defense
The Director of Central Intelligence
The Chairman, Joint Chiefs of Staff

Observers:

The Attorney General
The Director, Office of Management and Budget

The Intelligence Committee, established by the President's Memorandum of November 5, 1971, is hereby abolished.

The Committee on Foreign Intelligence was established by Executive Order 11905 and its duties are as described in the Executive Order. It is chaired by the Director of Central Intelligence and its membership consists of:

The Deputy Secretary of Defense for Intelligence
The Deputy Assistant to the President for
National Security Affairs

The functions and membership of the Under Secretaries Committee will remain as described in National Security Decision Memorandum 2. It will be chaired by the Deputy Secretary of State.

The functions and membership of the six standing Interdepartmental Groups will remain as described in National Security Decision Memorandum 2. The five geographic Groups will be chaired by the appropriate geographic Assistant Secretary of State. The Interdepartmental Group for Political-Military Affairs will be chaired by a representative of the Secretary of Defense.

THE WHITE HOUSE

WASHINGTON

~~SECRET~~

September 14, 1970

National Security Decision Memorandum 85

TO: The Secretary of State
 The Secretary of Defense
 The Director of Central Intelligence
 The Chairman, Joint Chiefs of Staff
 The Director, Office of Emergency Preparedness
 The Director, United States Information Agency

SUBJECT: The National Security Council Senior Review Group

To assist me in carrying out my responsibilities for the conduct of national security affairs, I hereby direct the establishment of the National Security Council Senior Review Group which shall assume the functions of the present Review Group constituted by NSDM 2. This Senior Review Group will comprise the Under Secretary of State, the Deputy Secretary of Defense, the Director of Central Intelligence, the Chairman of the Joint Chiefs of Staff, and the Assistant to the President for National Security Affairs who will act as Chairman. Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

The Senior Review Group shall review papers prior to their submission to the National Security Council for consideration or to me for decision. These papers may be received from NSC Interdepartmental Groups, from NSC Ad Hoc Groups, or from Departments (at their discretion). The Senior Review Group shall be empowered to assign action to the NSC Interdepartmental Groups or NSC Ad Hoc Groups, as appropriate.

The role of the Senior Review Group shall be to assure that the issues have been sharply defined, all relevant factors considered, realistic alternatives with their costs and consequences clearly set out, and the views of all interested departments and agencies fairly and adequately presented. The Senior Review Group shall recommend whether a paper, after review by it, should be referred for consideration by the National Security Council, forwarded directly to me for decision or returned to the originating body for revision before further consideration by the Senior Review Group.

SECRET

DECLASSIFIED

E.O. 12386, Sec. 3.4.

NR 92-71, #30, NSC 117, 10/14/93

By KBH NARA, Date 10/14/93

THE WHITE HOUSE
WASHINGTON

6954626

~~TOP SECRET/NODIS~~

July 21, 1969

MEMORANDUM FOR

THE ATTORNEY GENERAL
UNDER SECRETARY OF STATE
DEPUTY SECRETARY OF DEFENSE
DIRECTOR, UNITED STATES ARMS CONTROL
AND DISARMAMENT AGENCY
CHAIRMAN, JOINT CHIEFS OF STAFF
DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Review of U.S. Verification Capabilities

The President has directed that a review of U.S. capabilities to monitor arms control agreements be undertaken on a priority basis.

He has asked me to convene a committee consisting of the addressees to carry out this review. Accordingly, I would like to have a meeting of the committee at 10:00 a. m., July 22, 1969 in the White House situation room to:

- review the issues that give rise to the need for a review of U.S. verification capability,
- approve general terms of reference for the preparation of the committee report,
- agree to procedures for establishing a working group to conduct the review,
- establish a deadline for completion of the report.


Henry A. Kissinger

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DECLASSIFIED

E.O. 13526 (rev. 10/13/2015) GPO 2013

NSC Memo, Sec 1.1, Exempt from Automatic Declassification

By HR NARA, Date 8/23/12



~~SECRET~~

April 13, 1970

National Security Study Memorandum 92

TO: The Secretary of State
 The Secretary of Defense
 Director of Central Intelligence
 Director, ACDA

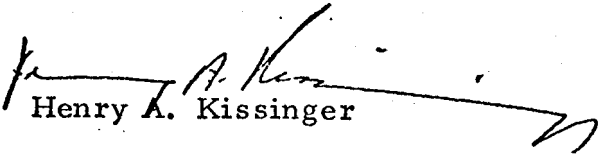
~~SUBJECT:~~ Mutual and Balanced Force Reductions Between NATO
 and the Warsaw Pact (MBFR)

The President has directed that a comprehensive study be prepared on the subject of mutual and balanced force reductions between NATO and the Warsaw Pact.

The study should develop the analysis and supporting evidence related to all the major issues. In particular, alternative approaches to the problem should be examined, and an analysis made of such factors as the extent of reductions, forces and equipment involved, timing, geographic areas covered, verification aspects, problem of negotiability, Allied viewpoints, potential cost savings for the US, and any other factors deemed pertinent. On the basis of the foregoing analysis various Options should be developed to illustrate the differing concepts and variations for each Option. There should also be an assessment of the strategic effect on NATO defense, as well as on Warsaw Pact capabilities.

The study should take into account the work already completed or underway in NATO but should not be bound by it. The overall responsibility for the study is assigned to the Verification Panel established for SALT; the Verification Panel Working Group will undertake the basic work, in the same manner as the SALT studies.

In view of the work proceeding in NATO, it is desirable that the study be completed on July 15, 1970.


 Henry A. Kissinger

cc: Attorney General
 Chairman, JCS

~~SECRET~~

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AUTHORITY NSC List 11/01/11BY HR NARA, DATE 8/23/12

~~TOP SECRET~~

June 4, 1971

National Security Study Memorandum 128

TO: The Secretary of State
 The Secretary of Defense
 The Director of Central Intelligence
 The Director, Arms Control and Disarmament Agency

SUBJECT: Review of Nuclear Test Ban Policy

The President has directed a review of United States policy with respect to underground nuclear testing.

This review should include separate analyses in the areas listed below. In each case an evaluation should be made of comprehensive test ban, threshold test ban, quota test ban and moratorium options.

1. Verification possibilities: taking into account estimated capabilities of present, currently planned and possible future seismic systems; history of past system performance versus expectations; probable capabilities of other national means alone and, as appropriate, the added capabilities provided by on-site inspection or on-site automatic seismic stations.
2. The effects on U. S. nuclear weapons development: including impact on meeting current and anticipated weapons needs and requirements; impact on nuclear weapons laboratories and possible conversion programs; and savings, if any, taking into account verification requirements.
3. Estimated effects on Soviet weapons development: including potential gains from clandestine testing.
4. Political and other factors: including value in controlling further proliferation of nuclear weapons, and effects on both U. S. -Soviet relations and U. S. relations with allied nuclear powers.

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AUTHORITY NSC List 11/01/11

BY H2 NARA, DATE 8/23/12

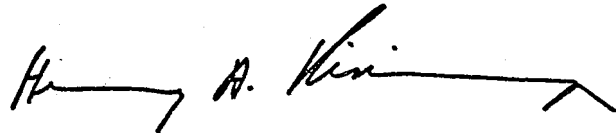


5. Impact on U. S. and Soviet Peaceful Nuclear Explosion programs: including domestic and international consequences of restricting or prohibiting such explosions; possible ways of accommodating Plowshare applications; and the possibilities of utilizing PNE's for evasion of a test ban.

This study should be prepared under the direction of the Verification Panel which, for the purpose of this study, will include a representative of the Atomic Energy Commission.

The study should be ready for consideration by the NSC by August 15, 1971.

In view of the sensitivity of this memorandum, distribution should be restricted to those persons essential to the completion of the study.



Henry A. Kissinger

cc: The Director, Office of Science and Technology
The Chairman, Atomic Energy Commission
The Chairman, Joint Chiefs of Staff



THE WHITE HOUSE

WASHINGTON

October 11, 1969

SECRET

National Security Decision Memorandum 26

TO: The Vice President
 The Secretary of State
 The Secretary of Defense
 The Assistant to the President for
 National Security Affairs
 The Director of Central Intelligence
 The Director of the Office of Emergency
 Preparedness
 The Chairman, Council of Economic Advisors
 The Director of the Bureau of the Budget

SUBJECT: Defense Program Review Committee

To assist me in carrying out my responsibilities for the conduct of national security affairs, I hereby direct the formation of the Defense Program Review Committee.

This Committee will review the diplomatic, military, political and economic consequences of issues requiring Presidential determination that result from

- proposals to change defense strategy, programs and budgets,
- proposals to change U.S. overseas force deployments and committed forces based in the U.S.,
- major defense policy and program issues raised by studies prepared in response to National Security Study Memorandums.

The Committee will meet as necessary and supervise the preparation of issues papers for consideration by the National Security Council. Issues will be brought to the attention of this group at the initiation of the addressee agencies or of the Chairman. Studies of defense

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AUTHORITY NSDM-NSC list 11/01/11
BY HR NARA, DATE 8/23/12

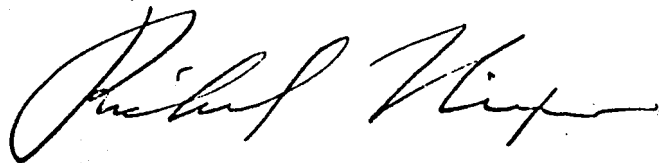


policy and program issues undertaken in response to National Security Study Memorandums will be submitted to the Defense Program Review Committee prior to NSC consideration rather than to the NSC Review Group.

The membership of the Defense Program Review Committee shall include:

- The Assistant to the President for National Security Affairs (Chairman)
- The Under Secretary of State
- The Deputy Secretary of Defense
- The Director of Central Intelligence
- The Chairman, Joint Chiefs of Staff
- The Chairman, Council of Economic Advisers
- The Director of the Bureau of the Budget

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.



cc: Chairman, Joint Chiefs of Staff



THE WHITE HOUSE
WASHINGTON

Halperin FYI
DIR 9005 6954547

CONFIDENTIAL

May 16, 1969

MEMORANDUM FOR: The Secretary of State
The Secretary of Defense
The Director of Central Intelligence

SUBJECT: Washington Special Actions Group

The President has directed that the Interdepartmental Coordinating Committee on Korea be constituted on a permanent basis in the event of future similar crises worldwide. Henceforth, this committee will be referred to as the Washington Special Actions Group.

The President visualizes that the Washington Special Actions Group will confine itself to consideration of the policies and plans affecting the crises. Implementation of policy decisions and coordination of operations will be conducted through the interagency Crisis Task Forces prescribed by the Under Secretaries Committee under the authority of NSDM-8.

review of U.S. capabilities

approval of the
paraphrase of the
Henry A. Kissinger

DECLASSIFIED

E.O. 13526 (as amended) SEC 1.3
NSC Memo 5130700, Crisis Dept. Guidelines
By *147R* NARA Date *8/23/12*

CONFIDENTIAL



THE WHITE HOUSE

WASHINGTON

February 17, 1970

~~TOP SECRET~~

National Security Decision Memorandum 40

TO: The Secretary of State
The Secretary of Defense
The Director of Central Intelligence

SUBJECT: Responsibility for the Conduct, Supervision and
Coordination of Covert Action Operations

I have determined that it is essential to the defense and security of the United States and its efforts for world peace that the overt foreign activities of the U.S. Government continue to be supplemented by covert action operations.

By covert action operations I mean those activities which, although designed to further official U.S. programs and policies abroad, are so planned and executed that the hand of the U.S. Government is not apparent to unauthorized persons.

The covert actions of the U.S. Government abroad shall be subject to coordination and control by the Director of Central Intelligence. All such covert action operations, unless otherwise specifically assigned by the President, shall be carried out by the Central Intelligence Agency. The Director of Central Intelligence shall be responsible for assuring that covert action operations are planned and conducted in a manner consistent with U.S. foreign and military policies, and for consulting with and obtaining appropriate coordination from any other interested agencies or officers on a need-to-know basis. The Director of Central Intelligence shall obtain policy approval for all major and/or politically sensitive covert action programs through The 40 Committee.

The 40 Committee as presently constituted consists of the Assistant to the President for National Security Affairs as Chairman, the Attorney General, the Under Secretary of State for Political Affairs, the Deputy Secretary of Defense, and the Director of Central Intelligence.

The Director of Central Intelligence will be responsible for insuring an annual review by The 40 Committee of all covert action programs previously approved.

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AUTHORITY NSC List 11/01/11
BY 142 NARA, DATE 8/23/12



Also subject to The 40 Committee's policy review and specific operational mission approval are the following programs originating in the Department of Defense: the monthly Joint Reconnaissance Center Schedule, missions of the National Reconnaissance Organization and the National Underwater Reconnaissance Program. Furthermore, any proposals for covert activities or operations from agencies not represented on The 40 Committee shall be subject to that committee's approval unless otherwise directed by the President.

Covert action operations shall include any type of activity necessary to carry out approved purposes except that they will not include armed conflict by regular military forces, or cover and deception for active military operations by the armed forces of the United States.

This directive supersedes and rescinds NSC 5412/2.



cc: The Attorney General
The Assistant to the President
for National Security Affairs



EMBARGOED FOR RELEASE
UNTIL 12 P.M. (EST)
WEDNESDAY, FEBRUARY 18, 1976

February 18, 1976

Office of the White House Press Secretary

THE WHITE HOUSE

EXECUTIVE ORDER

11905

UNITED STATES FOREIGN INTELLIGENCE ACTIVITIES

By virtue of the authority vested in me by the Constitution and statutes of the United States, including the National Security Act of 1947, as amended, and as President of the United States of America, it is hereby ordered as follows:

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ITEM WITHDRAWAL SHEET
WITHDRAWAL ID 01025

Collection/Series/Folder ID No. : 004700145
Reason for Withdrawal : NS,National security restriction
Type of Material : MEM,Memo(s)
Creator's Name : Richard Nixon
Receiver's Name : Secretary of State, et.al.
Description : re organization of the intelligen
ce community
Creation Date : 11/05/1971
Volume (pages) : 7
Date Withdrawn : 05/25/1988

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THE WHITE HOUSE
WASHINGTON

DECLASSIFIED w/ portions exempted

AUTHORITY EAC NLF-CODEWORD-50-29-1-7
BY NARA, DATE 5/12/10 1/24/08~~TOP SECRET~~

November 5, 1971

MEMORANDUM FOR:

The Secretary of State
 The Secretary of the Treasury
 The Secretary of Defense
 The Attorney General
 The Director of Central Intelligence
 The Director, Office of Science and Technology
 The Chairman, Joint Chiefs of Staff
 The Chairman, President's Foreign Intelligence
 Advisory Board
 The Chairman, Atomic Energy Commission

SUBJECT: Organization and Management of the U.S.
 Foreign Intelligence Community

I have recently reviewed and accepted recommendations on ways in which to improve the functioning of the intelligence community. This memorandum establishes a set of goals and directs organizational and management changes to attain them. It also expresses my concern about major resource management and substantive production problems as guidance to the community for further changes in the future.

The need for an improved intelligence product and for greater efficiency in the use of resources allocated to intelligence is urgent. Resources available for use by the intelligence community will be increasingly constrained and may have to be reduced. At the same time the product of the intelligence community will be of increasing importance to U.S. security and national interests as:

-- the relative strength of Soviet and other potential military forces grows with respect to those of the U.S. where previously U.S. superiority was unquestioned;

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MORI/CDF

NSC REVIEW COMPLETED, 10/31/04

NRO review(s) completed.



- the international environment grows more complex; and financial, commercial and economic factors assume greater significance;
- the need for timely intelligence becomes greater.

I. Objectives

Among the major objectives that must be attained if the efficiency and effectiveness of the intelligence community are to increase substantially are:

- The responsiveness of the U.S. intelligence effort with respect to national requirements must be subject to continuing review.
- Authoritative and responsible leadership for the community as a whole must be assured.
- A more efficient use of resources by the community in the collection of intelligence information must be achieved. Utilization of the means available must be in consonance with approved requirements of U.S. security and national interests.
- Assignment of intelligence functions within the community must be reviewed and revised to eliminate inefficient, unnecessary or outmoded activities.
- The quality, scope and timeliness of the community's product must be improved.
- The provision of intelligence and its utilization must enhance the formulation of the foreign, military and economic policies of the U.S. Government and the planning for and conduct of military operations by U.S. forces.

II. The Necessary Conditions

A number of specific conditions are necessary to the achievement of these objectives.

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- The Director of Central Intelligence (DCI) must delegate direct authority to the Deputy Director of Central Intelligence (as far as is possible without legislation) for the plans, programs, and day-to-day operations of the CIA, and must assume overall leadership of the community.
- More effective review of intelligence product quality and policy must be provided to the DCI, especially by high-level consumers of substantive national intelligence.
- Major issues within the intelligence community must be addressed in such a way that the DCI plays a major role in their resolution. The DCI must have an increased and restructured personal staff to allow him to discharge his augmented responsibilities.
- The DCI should be supported by two major committees of the intelligence community, each of which he chairs, with clearly defined advisory functions embracing his responsibilities related to intelligence production and requirements on the one hand and to intelligence budget and allocation of resources on the other.
- Intelligence collection programs, largely financed and managed by the Department of Defense, must come under more effective management and coordination with other intelligence programs.
- The NSCIDs and DCIDs must be rewritten to reflect the changes directed herein and others as they occur, particularly to reflect reassignment of functions.

III. Measures Decided Upon

After careful consideration, I have decided that the measures listed below are to be taken now to move toward attainment of the stated objectives. They are designed primarily to: (1) enhance the authority and capability of the DCI to provide the required community leadership, (2) provide review and guidance regarding the substantive intelligence product, and (3) more effectively restructure intelligence activities.

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-- I am directing the Director of Central Intelligence to assume leadership of the community in planning, reviewing, coordinating, and evaluating all intelligence programs and activities, and in the production of national intelligence. I shall look to him to improve the performance of the community, to provide his judgments on the efficiency and effectiveness of all intelligence programs and activities (including tactical intelligence), and to recommend the appropriate allocation of resources to be devoted to intelligence.

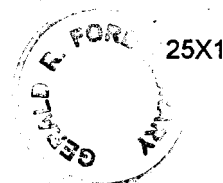
He will thus assume four major responsibilities:

- Planning and reviewing all intelligence activities and the allocation of all intelligence resources.
- Producing national intelligence required by the President and other national consumers.
- Chairing and staffing all intelligence community advisory boards or committees.
- Reconciling intelligence requirements and priorities within budgetary constraints.

So that he can effectively undertake this community leadership role, I am requesting the DCI to submit to me within 30 days his plan for the appropriate delegation of his current operational responsibilities and for increased staff support for his new role.

- I am directing the Director of Central Intelligence to prepare and submit each year, through OMB, a consolidated intelligence program budget, including tactical intelligence. All information required from all departments and agencies of the Executive Branch is to be made available to him in order that he may provide me with an annual detailed review of the needs and performance of the intelligence community.
- I am creating an Intelligence Resources Advisory Committee, chaired by the Director of Central Intelligence, including as members a senior

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representative from the Department of Defense, the Department of State, the Office of Management and Budget, and the Central Intelligence Agency. This committee is to advise the DCI on the preparation of the intelligence budget and the allocation of resources among programs, ensuring that they are employed in accordance with approved requirements and that there is no unwarranted duplication.

- I am also directing that the USIB be reconstituted under the chairmanship of the DCI including as members the Deputy Director of Central Intelligence (Vice Chairman); Director of Bureau of Intelligence and Research (INR), State Department; Director of National Security Agency (NSA); Director of the Defense Intelligence Agency (DIA) and representatives of the Secretary of the Treasury and of the Director of the Federal Bureau of Investigation and the Atomic Energy Commission (AEC). The USIB will advise and assist the DCI with respect to the production of national intelligence requirements and priorities, the supervision of the dissemination and security of intelligence material, and the protection of intelligence sources and methods.
- I am authorizing the DCI to call upon all departments and agencies of the Executive Branch of the Government to provide requisite information to these two committees and to invite additional participation in their deliberations as may be required in his judgment.
- I am also establishing a National Security Council Intelligence Committee (NSCIC). Its members will be the Attorney General, the Director of Central Intelligence, the Under Secretary of State, the Deputy Secretary of Defense, the Chairman of the Joint Chiefs of Staff, and the Assistant to the President for National Security Affairs, who will chair the committee. It will give direction and guidance on national substantive intelligence needs

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and provide for a continuing evaluation of intelligence products from the viewpoint of the intelligence consumer.

- As a related matter, I am directing that a Net Assessment Group be created within the National Security Council Staff. The group will be headed by a senior staff member and will be responsible for reviewing and evaluating all intelligence products and for producing net assessments of U.S. capabilities vis-a-vis those of foreign governments constituting a threat to U.S. security.

- I am directing the retention of the present management structure of the National Reconnaissance Office.

- I am directing the Department of Defense to issue such directives as are required to establish no later than January 1, 1972:
 - . A unified National Cryptologic Command under Director, NSA for the conduct of USG communications intelligence and electronics intelligence activities.

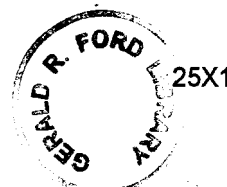
 - . A single Office of Defense Investigations.

 - . A consolidated Defense Map Agency by combining the three Service mapping organizations under arrangements that permit optimum efficiency and economy in production without impairing legitimate requirements of the separate Services.

 - . The retention of the DIA to be fully responsive to tasking by the Joint Chiefs of Staff in matters involving essential intelligence support for military planning and operations.

- I am directing staffs of the NSC, DCI and OMB, in consultation and coordination with the President's Foreign Intelligence Advisory Board to make appropriate revisions not later than December 1, 1971 to the NSCID's and other directives as needed to implement the provisions of this memorandum.

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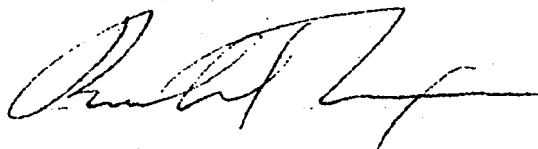
IV. Remaining Problems

The changes I have directed at this time are limited, but I fully expect further changes in the intelligence community consistent with maximum practicable attainment of my objectives.

By far the largest portion of the intelligence budget is devoted to collection. It is here that savings must be sought. Future assignments of roles and missions within the intelligence community cannot be made satisfactorily by compromises among agencies.

The need to make some savings is so urgent that I have directed the Office of Management and Budget, jointly with the DCI and Secretary of Defense, to review the FY 1973 budget for intelligence and to submit specific reductions from current programs, with particular attention to tactical intelligence.

Significant improvement in the intelligence product is also needed. The NSCIC will afford improved guidance regarding consumer needs. Other changes in the consumer-producer relationship may be needed to achieve a more effective reconciliation of the demands from consumers with the limited resources available for intelligence production. It seems desirable in this connection, that resources devoted to analysis and production should increase and that a determined effort be made to upgrade analysis personnel and analysis methods. More rewarding careers for intelligence analysts, including the opportunity to reach high salary levels while remaining analysts, should be considered. An early task of the DCI should be the preparation of a comprehensive program focused upon improving the intelligence process and product.



cc: Director, Office of Management and Budget
Assistant to the President for National Security Affairs

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THE WHITE HOUSE

WASHINGTON

January 20, 1969

National Security Decision Memorandum 2

TO: The Vice President
 The Secretary of State
 The Secretary of Defense
 The Assistant to the President for
 National Security Affairs
 The Director of Central Intelligence
 The Chairman, Joint Chiefs of Staff
 The Director of the US Information Agency
 The Director of the Office of Emergency
 Preparedness

SUBJECT: Reorganization of the National Security Council System

To assist me in carrying out my responsibilities for the conduct of national security affairs, I hereby direct that the National Security Council system be reorganized as follows:

A. The National Security Council (NSC)

The functions, membership and responsibilities of the National Security Council shall be as set forth in the National Security Act of 1947, as amended.

The National Security Council shall be the principal forum for consideration of policy issues requiring Presidential determination. The nature of the issues to be considered may range from current crises and immediate operational problems to middle and long-range planning.

The Council shall meet regularly, and discussion will--except in unusual circumstances--be limited to agenda subjects.^{1/} The Assistant to the President for National Security Affairs, at my direction and in consultation with the Secretaries of State and Defense, shall be responsible for determining the agenda and ensuring that the necessary

1/ The Director of Central Intelligence will brief the NSC on each agenda item prior to its consideration.

~~CONFIDENTIAL~~

DECLASSIFIED

AUTHORITY Same as MR 92-71 #33 NSC Ltr 6/18/93

BY HR NARA, DATE 8/23/12

Info to: Treasury AGM
AID
BOB
Cammie



papers are prepared. Other members of the NSC may propose items for inclusion on the agenda. The Assistant to the President shall be assisted by a National Security Council Staff, as provided by law.

B. The National Security Council Review Group

An NSC Review Group is hereby established to examine papers prior to their submission to the NSC. These papers may be received from NSC Interdepartmental Groups^{2/}, from NSC Ad Hoc Groups^{2/}, or from Departments (at their discretion).

The role of the Review Group shall be to review papers to be discussed by the NSC to assure that: 1) the issue under consideration is worthy of NSC attention; 2) all realistic alternatives are presented; 3) the facts, including cost implications, and all department and agency views are fairly and adequately set out. The Review Group shall also be empowered to assign action to the NSC Interdepartmental Groups or NSC Ad Hoc Groups, as appropriate.

The membership of the Review Group shall include:

- The Assistant to the President for National Security Affairs (Chairman);
- The representative of the Secretary of State;
- The representative of the Secretary of Defense;
- The representative of the Director of Central Intelligence;
- The representative of the Chairman, Joint Chiefs of Staff.

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

C. The National Security Council Under Secretaries Committee

The NSC Under Secretaries Committee shall consider:

1. Issues which are referred to it by the NSC Review Group.

2/ Discussed below.



2. Matters pertaining to interdepartmental activities of the US Government overseas:

- which are of an operational nature ^{3/} (in distinction to matters involving a substantial security policy question); and
- on which NSC Interdepartmental Groups have been unable to reach agreement, or which are of a broader nature than is suitable to any such group; and
- which do not require consideration at Presidential or NSC level; and
- which are then referred to it by the Secretary of State.

The results of NSC Under Secretaries Committee consideration of the matters listed in 2. above, will be submitted to the Secretary of State.

3. Other operational matters referred to it jointly by the Under Secretary of State and the Assistant to the President for National Security Affairs.

The membership of the Under Secretaries Committee shall include:

- The Under Secretary of State (Chairman);
- The Deputy Secretary of Defense;
- The Assistant to the President for National Security Affairs;
- The Director of Central Intelligence;
- The Chairman, Joint Chiefs of Staff.

Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

3/ Determination shall be made jointly by the Secretary of State and the Assistant to the President for National Security Affairs.



D. National Security Council Interdepartmental Groups

Existing Interdepartmental Regional Groups and the existing Political-Military Interdepartmental Group, chaired by the appropriate Assistant Secretary of State, are hereby reconstituted as part of the National Security Council structure. The Interdepartmental Groups shall perform the following functions: 1) discussion and decision on interdepartmental issues which can be settled at the Assistant Secretary level, including issues arising out of the implementation of NSC decisions; 2) preparation of policy papers for consideration by the NSC; 3) preparation of contingency papers on potential crisis areas for review by the NSC.

The membership of the interdepartmental regional groups shall include the agencies represented on the NSC Review Group. Depending on the issue under consideration, other agencies shall be represented at the discretion of the Chairman.

E. National Security Council Ad Hoc Groups

When appropriate, I intend to appoint NSC Ad Hoc Groups to deal with particular problems, including those which transcend regional boundaries.

* * * * *

The operational responsibility or authority of a Secretary over personnel from his Department serving on interdepartmental committees--including the authority to give necessary guidance to his representatives in the performance of interdepartmental group duties--is not limited by this NSDM. Nor does this NSDM limit the authority and responsibility of the Secretary of State for those interdepartmental matters assigned to him by NSDM 3.

Copies of reports of the interdepartmental groups shall be transmitted to the heads of Departments and Agencies simultaneously with their submission to the NSC Review Group.

. NSAM 341 is hereby rescinded.

