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file

STATE OF OHIO
James A. Rhodes, Governor
James A. Duerk, Director



Department of Economic and Community Development

P.O. Box 1001 • Columbus, Ohio • 43216

Interfile

976 NOV 8 AM 7 19

November 1, 1976

The Honorable John H. Holdridge
American Ambassador
U. S. Embassy
30 Hill Street
Singapore

Dear John:

Thank you very much for your personal interest and efforts on behalf of the Ohio Trade Mission during our recent visit to Singapore.

You have an outstanding staff and a tremendous Commercial Attache in Chuck Ahlgren.

Your willingness to host a reception at your residence in our honor was very much appreciated and I wish to add a special word of thanks to Mrs. Holdridge for her participation. It was a great evening and we made so many good contacts and friends as a result of the Embassy's efforts.

We all felt rather honored that Mrs. Holdridge accompanied us on the same plane on our return trip to the United States. She is a most delightful person.

Again, on behalf of Governor Rhodes I want to express our thanks for all your help and kindness. We look forward to making a return trip at the earliest possible date because there is so much opportunity in that area for the business community of Ohio.

Sincerely,

Jim Duerk
James A. Duerk



JAD/je

bcc: James Cannon (White House)

Street (614) 466-3379

10803

STATE OF OHIO
James A. Rhodes, Governor
James A. Duerk, Director



Department of Economic and Community Development

P.O. Box 1001 • Columbus, Ohio • 43218

November 1, 1976

The Honorable Charles T. Cross
American Consul General
U. S. Consulate
26 Garden Road
Hong Kong

Dear Chuck:

Thank you so much for your help and the help of your fine staff during our recent visit to Hong Kong.

It is good to know that we have such outstanding representation in that very critical area of the world, and I am indebted to you personally for all the effort you put forth in our behalf. The briefing, the arrangements with the Hong Kong business community and the outstanding guest list at the reception at your residence all contributed to a very successful visit by the Ohio delegation in Hong Kong.

I have instructed our Far East representative, Mr. Dyck, to keep in touch with your people on a regular basis so that we may properly follow-up on our contacts on the Island. I would appreciate it very much if information that would be relative to Ohio's interest would be dispatched directly to Mr. Dyck and to me.

Bob Stern did a great job for us and hope you will pass on our compliments to him.

Sincerely,

A handwritten signature in cursive script that reads "Jim Duerk".

James A. Duerk



JAD/je

bcc: James Cannon (White House)

Street (614) 466-3379

STATE OF OHIO
James A. Rhodes, Governor
James A. Duerk, Director



Department of Economic
and Community Development

P.O. Box 1001 • Columbus, Ohio • 43216

November 1, 1976

The Honorable James Hodgson
American Ambassador
Embassy of the United States of America
Tokyo, Japan

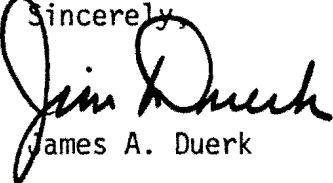
Dear Mr. Ambassador:

Thank you so much for hosting the most excellent reception in honor of the Ohio Trade Mission at your residence in Tokyo during our recent visit.

I was sorry that the Governor could not be with us but I can report to you that the work which kept him in Columbus during that period of time has borne fruit. We are going to get the business incentives program for Ohio that we have been seeking for two years.

I was overwhelmed by the calibre of representation of the Japanese business community at the reception. We could not have made so many excellent contacts in any other way.

I want to say that I have had the pleasure on two occasions of witnessing the excellent work of our Tokyo Embassy and this is indeed a tribute to your leadership and warm association with the Japanese people. With every good wish,

Sincerely,

James A. Duerk

JAD/je

bcc: James Cannon (White House)

THE WHITE HOUSE
WASHINGTON

File

Elliott

not finished
in letter

will talk

with John
Gibson



arriving to

see Rhodes

Jim

Rhodes

feels great
at home -
just as before
8-10 -



Very down & upset \$250,000 yr.

Cleveland State Office Bldg

* How over let to spend
won now 2-3
need 10-12 more

Grand in Medicaid. --

para

///

THE WHITE HOUSE
WASHINGTON

This is the package from Robert Ratchford of Gov. Rhodes' office. He said any action at the Secretary's level would have to start at the Govs. office since they have the original.





JAMES A. RHODES
GOVERNOR

STATE OF OHIO
OFFICE OF THE GOVERNOR
COLUMBUS 43215

November 3, 1976

Honorable Elliot L. Richardson
Secretary of Commerce
Commerce Building
14th and Constitution Avenue, N.W.
Washington, D.C. 20230

Dear Elliot:

Enclosed is a copy of the letter informing the Ohio Building Authority that its application for Federal assistance, under the Local Public Works Capital Development and Investment Act of 1976, has been denied by the Midwestern Regional Office of the Economic Development Administration.

The request was denied because it was in excess of the \$5 million project maximum.

The purpose of this letter is to urge you to exercise your discretion, under Section 316.10(g) Rules and Regulations, to waive the \$5 million project maximum limit for the Cleveland State Office Building project.

The plans for the Cleveland State Office Building are ready, and work could begin no later than January 1, 1977.

As I indicated in my letter to EDA Acting Regional Director George Muller, the construction of the office building will produce more than 350 jobs in the construction trades over the life of the project. Approximately 8,300 man-weeks of manufacturing and fabricating work will be generated in related construction industries in the Cleveland area. The city of Cleveland has an average unemployment rate of 9.4% and would benefit substantially from the construction of the State Office Building.



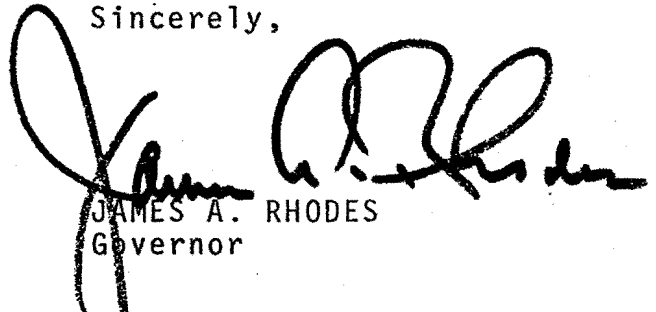
November 3, 1976

Approximately 210 man-months of professional employment, such as architects and engineers, will be produced during the project. The creation of those jobs will significantly alleviate the 30% unemployment rate among architects and engineers in the Cleveland area, and the construction of a state office building will act as a catalyst for other development in the area immediately surrounding the building site and the community along the Cuyahoga River.

Construction of the Cleveland State Office Building has the highest priority of my administration. It will bring immediate jobs to an area hard hit by unemployment, and it will produce long-lasting benefits to the people of Cuyahoga County.

I urge you to waive the project limit on the Cleveland Office Building application in order that we can begin this vital project.

Sincerely,



JAMES A. RHODES
Governor

Encl: ltr fm George Muller,
Acting Regional Director, EDA

cc: James M. Cannon (w/encl)
Asst to the President
for Domestic Affairs





STATE OF OHIO
OFFICE OF THE GOVERNOR
COLUMBUS 43215

JAMES A. RHODES
GOVERNOR

October 22, 1976

Mr. George Muller
Acting Director
Economic Development
Administration-Midwest Region
U. S. Department of Commerce
32 West Randolph Street
Room 1025
Chicago, Illinois 66601



Dear Mr. Muller:

The enclosed application for Title I Funds is of the highest importance to the State of Ohio. Recognizing that the application must be considered as an exception to the construction period and project funding limit, the purpose of this letter is to emphasize the reasons I believe an exception is in order.

The construction of a Cleveland State Office Building, containing 430,000 square feet, will produce more than 350 jobs in the construction trades over the life of the project. Approximately 8300 man weeks of manufacturing and fabricating work such as steel and concrete will be generated in related construction industries in the Cleveland area.

Approximately 210 man months of professional employment, such as architects and engineers, will be produced during the project. The creation of those jobs will significantly alleviate the 30% unemployment rate among architects and engineers in the Cleveland area. And the construction of a State Office Building will act as a catalyst for other development in the area immediately surrounding the building site and the community along the Cuyahoga River.

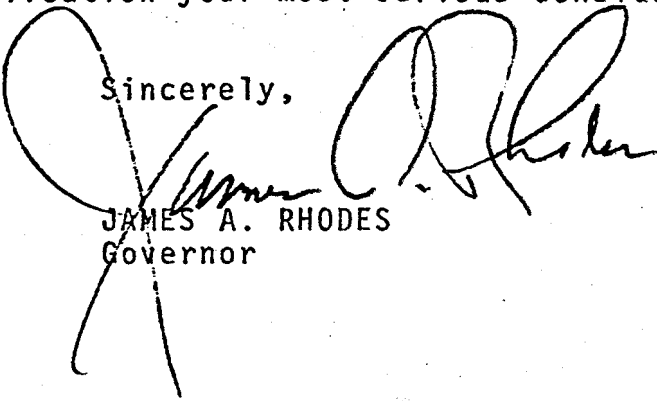
The construction of a Cleveland Office Building would also produce long-term benefits for the conduct of State business in Cuyahoga County. It would enable us to eliminate the scattering throughout the County of the offices of 20 State agencies that should be centralized. It would place State offices close to County and Federal offices thereby reducing trip costs of transportation of many citizens who are required to conduct business with more than one agency.

Mr. George Muller
Page 2
October 22, 1976

It would be a particular benefit to the elderly, the youth, and those central city persons on welfare for whom the expense of traveling may be a burden. Approximately 60,000 square feet of space will be offered for the use of City, County, and Federal offices to expedite the public business of many citizens. I should also give special emphasis to the fact that the building will be located close to the Rapid Transit Terminal, thereby encouraging the use of public transportation by more of the citizens of Cuyahoga County.

For the foregoing reasons and for the reasons stated in the application submitted by the Ohio Building Authority, I urge you to give the application your most serious consideration.

Sincerely,



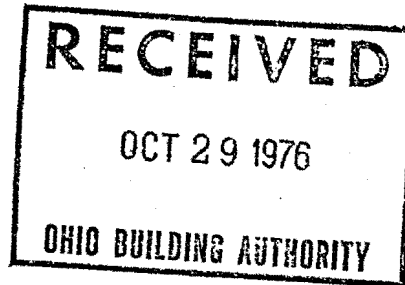
JAMES A. RHODES
Governor



U.S. DEPARTMENT OF COMMERCE
Economic Development Administration
MIDWESTERN REGIONAL OFFICE
32 WEST RANDOLPH STREET
CHICAGO, ILLINOIS 60601

Date: 10/27/76
Project Locator No.: OH-0144

Harvey G. Oppmann
OHio Building Authority
State Office Tower
Columbus, OHio 43215
ATTN: DANIEL SHIELDS



Dear Applicant:

This is in reference to your application for Federal assistance under the Local Public Works Capital Development and Investment Act of 1976 for a grant of \$ 28,000,000 for Cleveland State Office Building
(Project Description)

in intersection Huron & Superior Roads Cleveland
(Location)

which was received in this office on 10/26/76
(Date)

We regret to inform you that your proposal does not meet the requirements of the Act for the following reason:

Request in excess of 5 million maximum, denied by Assistant Secretary 10-27-76

Your application is therefore denied and all application materials are returned herewith.

Sincerely,

Regional Director

Enclosures



U.S. DEPARTMENT OF COMMERCE
ECONOMIC DEVELOPMENT ADMINISTRATION

LPW APPLICATION REVIEW FORM
Part A - Basic Eligibility Checklist

PROJECT LOCATOR NO.

OH - 0144

APPLICANT'S NAME AND ADDRESS

OHIO BUILDING AUTHORITY
STATE OFFICE TOWER
COLUMBUS, OHIO 43215

INSTRUCTIONS: Answer all questions in Part A and sign below upon completion. If any "No" answer in a box is checked, the application will be denied due to ineligibility.

- | YES | NO | |
|-------|--------------------------|--|
| ✓ | <input type="checkbox"/> | 1. Correct Application Form |
| ✓ | <input type="checkbox"/> | 2. Appropriate Regional Office (If "No", send denial letter telling Applicant that 101-LPW must be forwarded to correct EDA Office) |
| ✓ | <input type="checkbox"/> | 3. Eligible Applicant (Refer to Part I, ED-101 LPW, Block 4 and Block 8) |
| _____ | ✓ | 4. LPW funds requested are within \$5 million limit (Line 13 of LPW Budget). If answered "No", complete the rest of the checklist and then submit to Public Works Chief for waiver to be granted by Assistant Secretary. |
| _____ | <input type="checkbox"/> | 5. Within 10% - 80% labor cost/total cost ratio. Sum the labor costs (lines 7a and 8a) of Budget, Part III-B, and divide by line 12 - Total Project Amount.

_____ % labor cost/total cost. |

Signature of Preparer

Date

TO BE ANSWERED BY PUBLIC WORKS CHIEF OR DESIGNEE:



\$5 million waiver received.

Waiver denied by Assistant Secretary 10-27-76

[Signature]

Date

Signature of Public Works Chief or Designee

Acting Regional Director 10-27-76

TO: PROPONENT

PLEASE RETURN A COPY OF THIS PART A & PART B INVENTORY FORM IF YOU RESUBMIT YOUR APPLICATION TO EDA. THANK YOU.



LOCAL PUBLIC WORKS CAPITAL DEVELOPMENT AND INVESTMENT PROGRAM APPLICATION

OMB No. 41-R-2934

P.L. 94-369 Sec. 107

Approval Expires September, 1977

No Assistance Shall be Approved until a Completed Application has been Received

OMB Approval No. 29-R0218

SECTION I - APPLICANT RECIPIENT DATA

FEDERAL ASSISTANCE Part I		2. Applicant's application	a. Number 001	3. State application identifier (SAI)	a. SAI Number 06-009-081
1. Type of action (Mark appropriate box)	<input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Notification of intent (Opt.) <input type="checkbox"/> Report of Federal Action	b. Date Yr. mo. day 19		b. Date Assigned Yr. mo. day 19 76 10 19	

4. Legal applicant/recipient	5. Federal employer identification no.
a. Applicant name : Harvey G. Oppmann	a. Number 111-310
b. Organization Unit : Ohio Building Authority	b. Title Local Public Works Capital Development and Investment Program
c. Street/P.O box : State Office Tower	
d. City : Columbus	
e. County Franklin	
f. State : Ohio	
g. ZIP Code: 43215	
h. Contact person : Daniel F. Shields (Name & phone no.) (614)-466-5959 (216) 579-2062	

7. Title and description of applicant's project	8. Type of applicant/recipient
The Cleveland State Office Building located at the intersection of Huron & Superior Roads west, at the entrance to the Detroit Superior Bridge. It will be 13 stories in height and contain 418,600 sq ft. It will have 24 state agencies and related government, federal, county & city agencies.	A-State B-Interstate C-Substate Distr. D-County E-City F-School District G-Special Purpose District H-Community Action Agency I-Higher Educational Inst. J-Indian Tribe K-Other (Specify)

10. Area of project impact (Name of cities, countries, states, etc.)	11. Estimated number of persons benefiting	12. Type of application
		A-New B-Renewal C-Revision D-Continuation E-Augmentation (Enter appropriate letter) [A]

13. PROPOSED FUNDING	14. CONGRESSIONAL DISTRICTS OF:	15. Type of Change (For 12C or 12E)
a. Federal \$28,000,000.00	a. Applicant all	A-Increase dollars B-Decrease dollars C-Increase duration D-Decrease duration E-Cancellation (Enter appropriate letter(s)) [] [] []
b. Applicant .00	b. Project 20, 21, 22, 23	
c. State .00	16. Project Start Date Yr. mo. day 19 77 2 28	
d. Local .00	17. Project Duration Months 30	
e. Other .00	18. Estimated date to be submitted to Fed. Agency Yr. mo. day 19	
f. Total \$28,000,000.00		

20. Federal Agency to receive request (Name, City, State, ZIP Code)	21. Remarks added (See Sec. IV)
U.S. Dept. of Commerce, Econ. Dev. Admin. Chicago Ill 60601	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

SECTION II - CERTIFICATION

22. The Applicant certifies:	a. To the best of my knowledge and belief, data in this preapplication/application are true and correct, the document has been duly authorized by the governing body of the applicant and the applicant will comply with the attached assurances if the assistance is approved.	b. If required by OMB Circular A-95 this application was submitted, pursuant to instructions therein, to appropriate clearinghouses and all responses are attached: (See remarks - Sec. IV if more than 3 clearinghouses)	No Response	Response Attached
		(1) NOACA (2) State Clearing House (3)	<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/>	<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>

23. Certifying representative	a. Typed name and title Harvey G. Oppmann Chairman	b. Signature 	c. Date signed Yr. mo. day 1976 10 18
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SECTION III - FEDERAL AGENCY ACTION

24. Agency name	25. Application received
U. S. DEPARTMENT OF COMMERCE	Yr. mo. day 1976 10 26 1976
26. Organizational unit	27. Administrative office
ECONOMIC DEVELOPMENT ADMINISTRATION	MIDWESTERN REGIONAL OFFICE
29. Address	30. Federal grant ID
32 West Randolph Street, Room 1025 Chicago, Ill 60601	04-144
31. Action taken	34. Starting Yr. mo. day date
<input type="checkbox"/> a. Awarded <input type="checkbox"/> b. Rejected/Denied <input type="checkbox"/> c. Returned for Amendment <input type="checkbox"/> d. Deferred <input type="checkbox"/> e. Withdrawn	19
32. FUNDING	35. Contact for additional information (Name and telephone number)
a. Federal \$.00 b. Applicant .00 c. State .00 d. Local .00 e. Other .00 f. Total \$.00	s/ George Muller Acting Regional Director
38. Federal Agency A-95 Action	36. Ending Yr. mo. day date
a. In taking above action, any comments received from clearinghouses were considered. If agency response is due under provisions of Part I, OMB Circular A-95, it has been or is being made.	19
	37. Remarks added (See Sec. IV and Exhibit I-22-b) <input type="checkbox"/> Yes <input type="checkbox"/> No
	b. Federal Agency A-95 Official (Name and telephone no.)

28,000,000

SECTION IV - REMARKS (Please reference the proper item number from Sections I, II, or III, if applicable.)

The State Office Building in Cleveland, a \$28,000,000 project will employ over 350 persons with 202 average steady employment over the 24 month construction period in an area of high unemployment both in construction and labor. After the building is occupied the State services will be coordinated under one roof and Northern Ohio citizens will be able to conduct State business in a full service way in one location. The building is located in an area of future development and will act as a catalyst for other development in the area.



Agency Special Instructions:

- (a) Shaded-over items need not be completed
- (b) Item 12.c - Revision refers to applications resubmitted after deficiencies are remedied.
- (c) Item 13 - "Proposed Funding" - identify all Federal funds:

Agency Name	Funds	Type of Funds
EDA - LPW	\$ 28,000,000	LPW Grant
*Total Federal	\$ 28,000,000	← (Enter in Item 13a)

(*) Must agree with sum of Line 13 and appropriate part of 14b in Part III, Section B - LPW Grant Budget.

- (d) Item 16 - In estimating project start date, assume approval 60 days after receipt.
- (e) Item 22b - Modified OMB Circular A-95 procedure applies for first 90 days (see Regulations and/or Program Guidelines).

Part II
PROJECT APPROVAL INFORMATION

Section A - GENERAL

1. Does this project require Federal, State, Regional, or local clearance, approvals or permits for construction?

Yes → What is (are) the name(s) of the Agency(ies) or Board(s) which has (have) the authority to issue the clearance, approval or permit?

No

City of Cleveland - Planning

City of Cleveland - Fine Arts

State of Ohio - Industrial Relations

State of Ohio - Dept. of Health

State of Ohio - Architects

Attach Clearance Document(s) or Permit(s) as Exhibit II-A-1.

2. Relationship to plans

a. Does the proposed project relate to existing local or regional development plans or programs?

Yes - Identify Titles and date of Plans

Halpirn Plan - October 1974

No

b. Does the proposed project advance longer range plans and programs if different from 2a?

Yes - Identify Titles and date of Plans

Greater Cleveland Growth Association

Downtown Cleveland Corporation

No

See Exhibit II-A-2

3. Will the project for which the assistance is requested cause the displacement of individuals, families, businesses, or farms?

Yes - State the approximate date(s) of displacement(s) mentioned above: Date(s)

No

4. Has other Federal Assistance (Grant or Loan) been requested for this project?

Yes - Complete the information on the right.

Name of Program

No

Catalog of Federal Domestic Assistance No.

Amount \$

Federal ID No.

Status as of: (Date)

Pre-Application submitted

Application pending*

Application was submitted, but applicant has requested that it be withdrawn from consideration.*

Approved but not funded*

Approved, and this application is a request for supplementary funding

Denied

* See Instructions for required Exhibit II-A-4

5. If the applicant is a special purpose unit of local government, such as a Port Authority, or Water and Sewer District, explain why the special purpose unit of government is the better qualified agency, rather than the general unit of local government, to apply for and administer the proposed project.

Not Applicable

Section A - GENERAL - Continued

6a. The project is is not located in an area designated by the U.S. Department of Housing and Urban Development as an area having special flood hazards under the Flood Disaster Protection Act of 1973 (P.L. 93-234).

b. The area in which the project is located has has not been identified by the U.S. Department of Housing and Urban Development as one in which the sale of flood insurance has been made available under the National Flood Insurance Act of 1968. (42 U.S.C. 4001).

7. Does project extend beyond the boundaries of applicant's jurisdictional area?

Yes - Comments must be obtained from the appropriate government authorities of each jurisdictional area, or from the appropriate governmental unit having authority over the entire project area. Attach as Exhibit II-A-7.

No

8. Attach as Exhibit II-A-8 a certification from the properly authorized official of the Federal Agency or State or local government within which the project is located, that no funds budgeted and available or otherwise specifically committed for the project applied for in this application shall be reduced, diminished, or replaced by funds requested in this application.

Section B - ENGINEERING INFORMATION

1. Complete, and attach as Exhibits II-B-1a and 1b, the following:

Applicant's Certificate for Contract Construction. (Exhibit II-B-1a)
A'E's Certificate for Contract Construction. (Exhibit II-B-1b)

2. Architect/Engineer or Project Designer

Name Toguchi, Madison & Ireland Associated Architects

Address (include ZIP code) 12000 Shaker Boulevard
Cleveland, Ohio 44120

Telephone - Area Code 216 Number 491-8668

Attach a copy of the agreement between the applicant and A'E, and identify as Exhibit II-B-2.

3. Attach and identify as Exhibit II-B-3 a copy of the Architect/Engineer Report on the proposed project.

4. Attach and identify as Exhibit II-B-4 an opinion from acceptable Title Counsel describing the interest applicant/operator has in the site and certifying that the estate or interest is legal and valid.

Section C - CIVIL RIGHTS INFORMATION

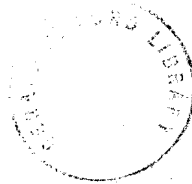
1. In the previous two years, has the applicant:

- (a) been involved in any lawsuit alleging discrimination because of race, color, sex or national origin;
- (b) had any administrative complaints filed against the applicant alleging discrimination because of race, color, sex or national origin; or
- (c) undergone any Civil Rights Compliance reviews?

Yes - Attach a brief narrative description of the action and its outcome or resolution. Include the identities of the entities (e.g. individual government bureau) involved. Identify as Exhibit II-C-1.

No

2. Submit a copy of the most current Form EEO-4, "State and Local Government Report." If the applicant employs over 1000 persons or does not have an EEO-4, a Form ED-612, "Assurance of Job Opportunities for the Unemployed", may be used to reflect the applicant's total current employment. Identify as Exhibit II-C-2.



Chon

THE WHITE HOUSE
WASHINGTON
November 3, 1976

TO: JIM CANNON 4 AM 7 19

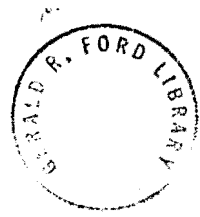
FROM: STEVE MCCONAHEY *SM*

For your information

Comments:

For your appropriate handling.
Do you want me or the President
to thank Duci?

*Steve - you.
would
thank
 Jim*



FRANK J. DUCI
Mayor



Office of the Mayor

SCHENECTADY, N. Y.

October 29, 1976



Mr. Steve McConahey, Special Assistant
to the President
White House
Washington, D.C.

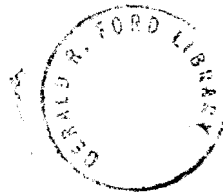
Dear Steve:

I want you to know that we have definitely seen a turn-about in our area. President Ford looks better now than he ever did. Sure hope he continues his aggressive, outspoken attitude, because we believe he is on the way to victory.

I am enclosing a religious medal that was given to me and blessed by the Pope. When father McCarthy gave me the medal, he said, "it will bring comfort and help guide your destiny." It has indeed helped me and I would like to give it to the President to help him in the closing days of the election.

Sincerely,

FRANK J. DUCI, MAYOR
CITY OF SCHENECTADY



file
SCHEDULE PROPOSAL

DATE: November 9, 1976

FROM: Steve McConahey

THROUGH: Jim Cannon

VIA: Bill Nicholson

EVENT: Meeting and possible social function with the Republican Governors' Association

DATE: November 28 or 29

PURPOSE: To meet with and speak to the Republican Governors' Association, including newly-elected Governors, during their annual meeting in Washington.

SPEECH

MATERIAL: To be submitted if necessary

PRESS

COVERAGE: Photo opportunity

STAFF: Jim Cannon

RECOMMEND: Jim Cannon and Steve McConahey

BACKGROUND: The Republican Governors will be in Washington November 28-30 for their annual conference. They have requested that you meet with them to discuss the political contribution of Republican Governors in establishing a domestic policy and have inquired about the possibility of a White House reception.

PARTICIPANTS: At the present time, there are seventeen Republican Governors; as of January, there will be thirteen. It is anticipated that approximately 18 governors and their spouses will attend. The attendees will include former, current, and newly elected governors. I think it will be appropriate for selected members of the Republican National Committee to attend. This will be a group of approximately 40 people.



REPUBLICAN GOVERNORS ASSOCIATION

copy

310 First Street, S.E., Washington, D.C. 20003

Phone: (202) 484-6620

Chairman

HONORABLE ARCH A. MOORE, JR.
Governor of West Virginia

Vice Chairman

HONORABLE ROBERT F. BENNETT
Governor of Kansas

November 4, 1976

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

The Republican Governors Association has scheduled perhaps one of the most important conferences in the history of the Republican Party. The annual conference of the RGA is scheduled for November 28, 29 and 30 at the new Hyatt Regency Hotel at New Jersey Avenue and D Street in Washington, D.C.

What better time for Republicans to discuss the party, where it's been, where it is now and how it got there and where it's going? Equally important is an examination of the role of a political party in society and in a democracy and the role of a Governor in the total picture.

Those important issues are what the RGA will examine at its conference later this month.

The association needs your help and your input into this vital discussion. Governor Arch A. Moore Jr., of West Virginia, the RGA chairman, has asked me to invite you and to urge you to accept an invitation to express your views on one of the subjects selected for the conference.

Governor Moore would like you to speak at 4p.m., Monday, November 29. He would like for you to discuss, "The Political Contribution of Republican Governors in Establishing Domestic Policy," and to cover any other areas you feel are important at this time and in this setting. //

(over)



Jan 13 -> 17

President Gerald R. Ford

-2-

November 4, 1976

A number of other prominent Republican political leaders have been invited to join us in this discussion. Coming at this time in the Party's history, this conference is expected to be one of the most important political discussions in modern time. It is important that your views be heard here at that time; that your influence in our Party is felt during this conference and that your leadership is displayed.

An early acceptance of Governor Moore's invitation will be greatly appreciated. Will you please notify me of your acceptance at the RGA address in Washington. I would also like to invite you to attend and to take part in any part of the program you find interesting. I am enclosing a tentative agenda.

Sincerely,

Ralph Griffith
Executive Director

Enc.

bcc: Steve McConahey

TENTATIVE PROGRAM FOR RGA CONFERENCE

NOVEMBER 28, 29 and 30, 1976

HYATT REGENCY HOTEL
New Jersey and D Streets, N.W.
Washington, D.C. 20001

SUNDAY, NOVEMBER 28

Noon - midnight

Registration.

Evening

Social Function.

MONDAY, NOVEMBER 29

8-9 a.m.

Private breakfast, Governors and one aide and former Governors.

9:15-9:30 a.m.

Conference opening.

9:30-10 a.m.

"The Present National Political Attitude as Determined by Pre-Election Polls."

10-10:15 a.m.

Questions and comments. Governors and former Governors to participate.

10:15-10:45 a.m.

"The Historical Perspective of the Role of Government in America."

10:45-11 a.m.

Questions and comments. Governors and former participate.

11-11:30 a.m.

"The Republican Concept of the Role of Government in America."

11:30-noon

Questions and comments. Governors and former Governors participate.

12:15-1:45 p.m.

Lunch. Governors and 1 aide. (Dr. Robert C. Seamans of Energy Research and Development Administration, 20 Massachusetts Avenue(376-4010)

(over)

2-3:45 p.m.

Discussions:

(1) "Role of Governors in the State Executive Committee."

(2) Chairman's Response.

(3) "The Influence of Governors on the National Party Structure and the Procedure of the Republican National Committee."

(4) Chairman's Response.

3:45-4 p.m.

Break

4-4:30 p.m.

"The Political Contribution of Republican Governors in Establishing Domestic Policy."

TUESDAY, NOVEMBER 30

8:30-9:30 a.m.

Breakfast. Business session. Resolutions and election of officers.

9:45-10:15 a.m.

"What Now For The Republican Party?"

10:15-10:45 a.m.

"What Now for the Republican Party?"

10:45-11 a.m.

Break.

11-11:30 a.m.

Business session.

11:30-noon

Remarks by new chairman.

noon

Get away luncheon.

THE WHITE HOUSE

WASHINGTON

October 19, 1976 11 5 05

Send to

MEMORANDUM FOR:

JIM CANNON

FROM:

STEVE McCONAHEY

SUBJECT:

RGA Conference
November 28, 29 and 30

JCSM

The attached letter, similar to the one you have received, outlines a proposed meeting of Republican Governors, past current and elected, to be held here in Washington for the purpose of discussing the Republican party and questions of domestic policy.

I recommend that both you and I attend this session, and I recommend that the President host the Governors at a White House function that evening. If you concur in this recommendation, I will proceed with a schedule proposal and work with Nicholson and the Social Office to make appropriate arrangements.

APPROVE

DISAPPROVE

Attachment

→ Steve
Put together
schedule proposal
for it. Steve
Steve
Steve
Will he meet with
them now?
to do

1976

THE WHITE HOUSE

WASHINGTON

October 19, 1976

MEMORANDUM FOR: JIM CANNON *SSM*
FROM: STEVE McCONAHEY
SUBJECT: RGA Conference
November 28, 29 and 30

The attached letter, similar to the one you have received, outlines a proposed meeting of Republican Governors, past current and elected, to be held here in Washington for the purpose of discussing the Republican party and questions of domestic policy.

I recommend that both you and I attend this session, and I recommend that the President host the Governors at a White House function that evening. If you concur in this recommendation, I will proceed with a schedule proposals and work with Nicholson and the Social Office to make appropriate arrangements.

_____ APPROVE

_____ DISAPPROVE

Attachment

REPUBLICAN GOVERNORS ASSOCIATION

310 First Street, S.E., Washington, D.C. 20003

Phone: (202) 484-6620

Chairman
HONORABLE ARCH A. MOORE, JR.
Governor of West Virginia

Vice Chairman
HONORABLE ROBERT F. BENNETT
Governor of Kansas

October 15, 1976

Mr. Steve McConahey
Special Assistant to the President
On Inter-Governmental Affairs
The White House
Washington, DC

Dear Steve:

Governor Moore is planning one of the most exciting conferences that the Republican Governors Association has had in recent years. He is inviting Republican leaders from around the country to lead Governors and Governors-elect in in-dept discussions on the state of the party, past, present and future, and how it fits into the whole social structure.

Coming just three weeks after the election, the conference will certainly draw attention from national political reporters and analysts, political scientists and others who are observers of political parties and their function in a democracy.

Several former Governors are expected to also attend and the program is being designed so that there can be a great deal of dialogue and searching inquiry.

I know you will want to attend. I am enclosing an application for housing and a tentative program which includes room rates at the Capitol Hill Hyatt Regency.

The dates: November 28, 29 and 30.

It will be most helpful if there is an early return of the housing needs. Credentials will be available at the RGA Desk on the floor below the main lobby level of the hotel.

Sincerely,


Ralph Griffith
Executive Director



Enc.



TENTATIVE PROGRAM FOR RGA CONFERENCE

NOVEMBER 28, 29 AND 30, 1976

HYATT REGENCY HOTEL

WASHINGTON, D.C. 20001

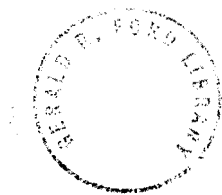
SUNDAY, NOVEMBER 28

Noon - midnight

Registration.

Evening

Social function.



MONDAY, NOVEMBER 29

7:30-8:45 a.m.

Private breakfast, Governors and one aide and former Governors.

9-9:30 a.m.

Conference opening. Remarks by Governor Arch Moore Jr., West Virginia, RGA Chairman.

9:30-10 a.m.

Domestic issues as perceived by the country.

10-10:30 a.m.

Questions and answers by Governors and former Governors.

10:30-11 a.m.

A Historical Perspective of the Role of Government in the Lives of Americans.

11-11:30 a.m.

Questions and Answers by Governors and former Governors.

11:30-Noon

A Republican Perspective on Government Today.

12:20-2 p.m.

Lunch

2-2:30 p.m.

The Responsibilities of a Governor to the State Party.

2:30-3 p.m.

Questions and answers by Governors and former Governors.

3-3:30 p.m.

The Role of a Governor in the National Party structure.

3:30-4 p.m.

Questions and answers by Governors and former Governors.

4-4:30 p.m.

The Role of Governors in Determining National Policy.

4:30-5 p.m.

Questions and answers.

7 p.m.

Social function.

(over)

TUESDAY, NOVEMBER 30

7:30-8:45 a.m. Private breakfast. Governor and one aide and former Governors.

9-9:30 a.m. Discussion, "What Now For Republicans?"

9:30-10 a.m. Questions and answers by Governors and former Governors.

10-11 a.m. Business session. Resolutions. Election of officers.

11-11:30 a.m. Remarks by new chairman.

Noon Get away luncheon.

-0-

*					*
*	<i>ROOM RATES FOR THE CONFERENCE AT THE HYATT REGENCY:</i>				*
*					*
*		Hyatt Regency Hotel			*
*		New Jersey and D Streets, N.W.			*
*		Washington, D.C. 20001			*
*					*
*	Singles	\$34	38	41	44
*	Doubles	44	48	51	54
*	1 Bedroom Suites	110	165	225	300
*	2 Bedroom Suites	150	230	300	400
*					*

10/8/76

THE WHITE HOUSE
WASHINGTON

November 10 10 1976 3 15
1976 NOV 10 10 1976 3 15

16
Steve
This is
my reaction
to this
Jhu

MEMORANDUM TO: JIM CANNON
FROM: STEVE McCONAHEY SEM (jfa)
SUBJECT: Republican Governors' Association Meeting, November 28-29

As I indicated yesterday, the Republican Governors' Association is interested in the President inviting their group to the White House for a reception or dinner during their annual conference on November 28 or 29.

In addition to this request, they have invited the President to speak on Monday, November 29 to the whole conference group (approximately 200 people), which would include staff members, visiting State officials and others. In previous years the President has been asked to speak but has declined. The speech might include the President's thoughts on the role of Republican Governors in the formulation of domestic policy and the contributions they can make in the future.

I have sent a schedule proposal for the social function, but would like your thoughts on the President formally addressing this group in addition to the small group visiting the White House. Option C, fulfilling both requests, is desirable, but I am not certain if that is feasible.

Option A

Host the Governors and their spouses at the White House for a social evening but do not address conference.

Approve _____ Disapprove _____

Option B

Address the larger conference group on Monday afternoon ^{and} ~~but do not host the social affair.~~ meet with governors.

Approve _____ Disapprove _____

Option C

Invite the smaller group here as well as address the conference.

Approve _____ Disapprove _____



CC: Quern
Hanzlik
Brown
Overman
May

h-61

ADVISORY

COMMISSION ON INTERGOVERNMENTAL RELATIONS

WASHINGTON, D.C. 20575

976 NOV 12 PM 12 07
November 10, 1976

Where is JMC's copy?

Dear Commission Member:

As most of you are aware, the ACIR has recently published a volume entitled Improving Urban America, in which ACIR draws upon its individual reports issued over the past 17 years and presents its findings and recommendations relating directly to the many difficulties troubling urban America.

The publication is timely, relevant, and thorough and I think it, like its predecessor, Urban America and the Federal System, will prove to be useful to scholars and practitioners alike.

An early recognition of the value of the work came recently in a syndicated column by David Broder. A copy of the column is enclosed.

Since we wish to distribute this publication as widely as possible, I want to take this opportunity to request from you the names of persons, including public officials, influential citizens, the news media, or what have you, to whom you think this publication should be directed. If you send our staff the names, we will be happy to mail the publications from here. If you prefer, we can send you multiple copies and you can distribute them to those you wish to receive them.

I hope you will take this opportunity to provide our staff with a list of potential users of the publication. Of course, we have distributed it widely to our regular list of recipients, but a mailing to key persons named by you would add a special dimension to the impact of the piece.

Thanks for your cooperation.

Sincerely,

Robert E. Merriam

Robert E. Merriam
Chairman

JMC - do you have any names to add?



1112-04

WASH. Post 10-20

DETROIT—There was a stunning bit of symbolism in Jimmy Carter's appearance here in the nation's sixth largest city last week.

The Democratic presidential nominee was picked up by a car waiting at the foot of the ramp when his chartered airplane landed outside Detroit. He was driven 20 miles down freeways cleared of traffic by his police escort, and remained in his car until it was well within the walls of Cobo Arena. Then he walked 50 feet to the platform of the Detroit Economic Club luncheon, where he described to an affluent, white suburbanite audience his plans for dealing with crime in America.

An hour later, he was back on his plane, leaving Detroit and its problems behind him.

Carter's visit to Detroit—if a trip so immunized from contact with the city and its people can be called a visit—symbolizes one of the stunning omissions of the campaign of 1976: the lack of serious discussion about the needs of urban areas.

In three presidential and vice-presidential debates, there has yet to be a single question directed specifically to the problems of the cities, and the candidates are equally reluctant to raise the subject on their own.

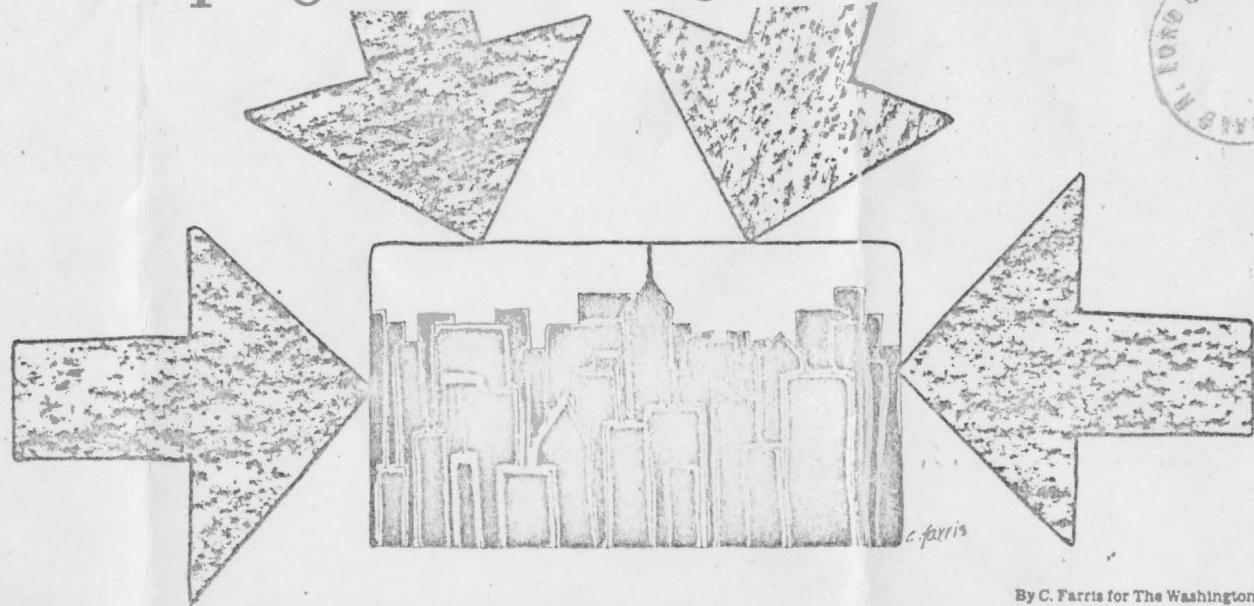
Carter has done more than President Ford—suggesting changes in federal housing, welfare, education, law-enforcement and employment programs that might, if adopted, have a beneficial effect on the nation as a whole and on the cities, at least incidentally.

But if Ford has been content to defend the status quo and suggest, as he did, that revenue-sharing and community development block grants represent an adequate federal response to the fiscal needs of the cities, then Carter has gone only a half-step farther in his proposals.

The gap between the realities of the urban problems and their recognition in this presidential campaign is nicely illustrated by the new report from the Advisory Commission on Intergovernmental Relations, called "Improving

David S. Broder

Campaign 76: A Neglect of Urban Ills



By C. Farris for The Washington Post

Urban America: A Challenge to Federalism."

The single most important recommendation of the study, affecting the federal government, is the renewed call for a federal takeover of welfare costs. Ford has prevented the administration even from submitting to Congress a comprehensive welfare reform plan—apparently fearing conservative denunciation of any step in this area.

Carter has called for an overhaul of the welfare laws, including relief for the cities from their present share of payments and a "fairly uniform" national standard of payments. But he would continue to divide the responsibility for welfare between the states and Washington, while simultaneously proposing to deprive states of their share of revenue-sharing by dealing directly with cities—a formula that seems foredoomed to failure politically.

More important, neither Carter nor Ford has shown any disposition to address the central fact of modern urban

life, as highlighted in the ACIR report and every other responsible study: the shift of power, income, jobs and population from the cities to their suburbs, and the consequent relegation of the cities to catchbins for society's losers.

Whatever measure one uses, the gap in race, age, income and tax burden between the cities and suburbs has continued to grow in the past decade. Most worrisome of all, the jobs, too, are now moving from city to suburb, making it all the easier for the young, relatively affluent, better-educated and less-taxed suburbanites to turn their backs on the needs of those who have been left behind.

Ford seems oblivious or unconcerned about this problem. And Carter, as a matter of deliberate political strategy, has chosen to ignore it. Proposals dealing with suburban-central city relationships were excised from the draft of a speech on urban problems he gave in Brooklyn last month, and he is careful never to imply that the costs of city

problems may have to be borne by their suburbs.

The whole substantive meaning of the "ethnic purity" flap of the primaries was a signal by Carter that he would not use the power of the federal government to alter the "natural" growth patterns of the metropolitan areas—patterns which leave the center city to decay.

When discussing urban education, he always stresses his own support for the "Atlanta plan," in preference to busing, but does not point out that the "Atlanta plan" has left that glossy city with a virtually all-black school system, surrounded by a tightening collar of white suburbs.

The problems of the metropolitan areas—racial, social, economic and governmental—will be there next January, awaiting whoever is President. And they cannot be brushed aside in the four years as easily as they have been, by the complicity of the opponents, in this campaign.

THE WHITE HOUSE

WASHINGTON

November 15, 1976

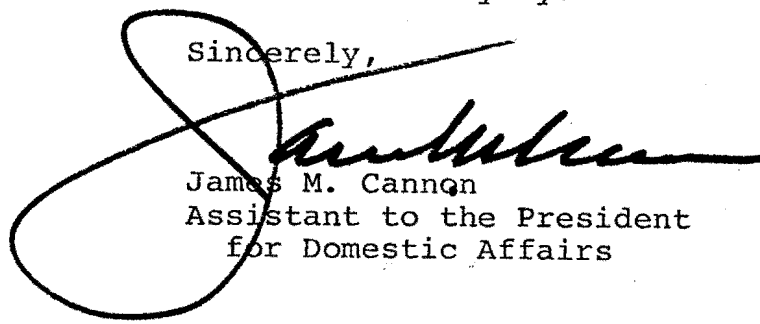
millkey

Dear Mr. Pratt:

Thank you for sending a copy of the article and editorial regarding the Kincheloe Air Force Base.

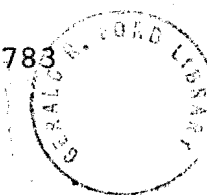
Although we did not win on November 2, it appears as if the Kincheloe issue will receive fair treatment anyway.

Sincerely,



James M. Cannon
Assistant to the President
for Domestic Affairs

Mr. Stanley R. Pratt
Publisher
The Evening News
109 Arlington Street
Sault Ste. Marie, Michigan 49783



The Evening News

STANLEY R. PRATT - Publisher

(906) 632-2235

109 Arlington St. ⁴³

SAULT STE. MARIE, MICHIGAN

49783

1976 NOV 5 AM 9

November 1, 1976

~~Jack~~ Cannon
White House
1600 Pennsylvania Avenue
Washington, D. C. 20500

Dear Jack:

Thank you for the wire relating to Kincheloe Air Force Base from President Ford. Enclosed is a copy of same from today's edition of The Evening News.

Cordially;

Stan Pratt
Stanley R. Pratt
Publisher
The Evening News



*Bill
W. H. H. H.*

110501

The Evening News

Sault Ste. Marie,

Michigan

MONDAY, NOVEMBER 1, 1976 VOL. 76 No. 210

PRICE 15¢

**Ford, Carter would not allow any
KAFB closure before intense study**

Some items in this folder were not digitized because it contains copyrighted materials. Please contact the Gerald R. Ford Presidential Library for access to these materials.

1-67

THE WHITE HOUSE

WASHINGTON

November 15, 1976 76 NOV 15 11 10

MEMORANDUM FOR: JIM CANNON

FROM: STEVE McCONAHEY *SSM*

SUBJECT: Telegrams from officials following the election

Attached are telegrams and letters from officials praising the President for his leadership during the past two years. The President might be interested to see these.

The messages are from:

- Governor Robert D. Ray
- Governor Otis R. Bowen
- Governor Dan Evans
- NACo
- Governor Claude Kirk (former)

Steve

How

Someone

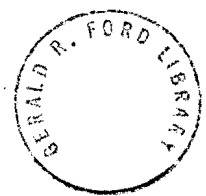
someone

draft

appointments

replies -

Thank you



OFFICE OF THE GOVERNOR
INDIANAPOLIS, INDIANA 46204

OTIS R. BOWEN, M. D.
GOVERNOR

November 5, 1976

*Steve
McDonald*

The Honorable Gerald R. Ford
President of the United States
White House
Washington, D.C. 20500

Dear President Ford:

Words cannot express neither my praise for your excellent performance over the past two and three-quarters years nor my disappointment at the outcome of the election. I think the electorate made a big mistake. But being an American first, I will accept the decision and give the new administration a chance; however, I still reserve the right to criticize constructively.

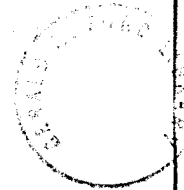
Best wishes for your remaining few weeks in office and for years of health and happiness to you and your entire family. My wife, Beth, sends her best wishes.

Kindest personal regards,



Otis R. Bowen, M.D.
Governor

ORB:mm





Office of the Governor

STATE CAPITOL
DES MOINES, IOWA 50319

ROBERT D. RAY
GOVERNOR

November 4, 1976

*Return
Mr. Ford*

The President
The White House
Washington, D. C. 20500

Dear Mr. President:


When the dust settles and the tears dry, there still remains a disappointment in your not being elected to continue as our President.

However, there is also a feeling of gratitude for we should all be thankful that during the hour of deep crisis, we were blessed with having Jerry Ford to put the pieces together and direct America toward recovery and a position of leadership in the world. The graciousness with which you, Betty, and your family accepted defeat was in typical Ford style, giving Americans another glimpse of a truly great family.

When a person serves in public life, he can't help but ask himself occasionally, "Why?" I have found that not only does public service let you contribute something worthwhile to society and the people around you, but from a personal point of view, it allows you to make friends - the kind which you find no place else. One of the thrills of my public life and that of Billie's is having had the opportunity to know you and Betty, not just because you have been President and she, our First Lady, but because you have been good for all of us, individually as well as collectively, and have made us "proud again."

Thank you, Mr. President, and best regards.

Sincerely,


Robert D. Ray
Governor

RDR:njm



17
Steve McConahay

The White House
Washington

WHA157(0941)(2-010248E309)PD 11/04/76 0941

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2027859577 TDMT WASHINGTON DC 49 11-04 0941A EST

RMS PRESIDENT GERALD R FORD

WHITE HOUSE DC

HISTORY GAVE YOU ITS MOST DIFFICULT ROLE TO PLAY IN RECENT YEARS.
AND YOU FILLED IT WITH HONESTY, DIGNITY AND STRENGTH. THE NATIONAL
ASSOCIATION OF COUNTIES APPRECIATE YOUR PRESIDENCY AND LOOK FORWARD
TO CONTINUED OPPORTUNITY TO WORK WITH YOU.

BERNARD F HILLENBRAND EXECUTIVE DIRECTOR NATIONAL ASSOCIATION
OF COUNTIES DAN C LYNCH PRESIDENT NATIONAL ASSOCIATION OF COUNTIES

NNNN

1976 NOV 4 PM 3 08

WHITE HOUSE
MAIL ROOM



005

17
Steve McConahey

The White House
Washington

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1976 NOV 4 11 57

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RMS PRESIDENT GERALD FORD

WHITE HOUSE DC

DEAR MR PRESIDENT

1976 NOV 4 PM 3 07

WHITE HOUSE
MAIL ROOM

MAY I OFFER MY PERSONAL SINCERE "THANK YOU" FOR YOUR VALIANT LEADERSHIP OVER THE PAST 2 YEARS AS OUR PRESIDENT--AS WELL AS ADDING YOUR CONGRESSIONAL YEARS.

FURTHER AND EMPHATIC "THANK YOU" AND "CONGRATULATIONS" ON AND FOR A HERCULEAN UPHILL BATTLE FOR THE PRESIDENCY.

CAN YOU IMAGINE THIS PAST TUESDAYS RESULTS IF THERE HAD NOT BEEN OUR PARTY AND GERALD FORD?



221

The White House

Washington

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6
7 PMS PRESIDENT GERALD R FORD

8 WHITE HOUSE

9
10 WASHINGTON DC

11 DEAR MR PRESIDENT ON THE EVE OF THIS IMPORTANT ELECTION I WANT TO
12 EXPRESS TO YOU ON BEHALF OF THE EVANS FAMILY OUR FEVRENT HOPES FOR
13 VICTORY AND TO LET YOU KNOW THAT WE ARE EXCEEDINGLY PROUD OF YOU AND
14 YOUR FAMILY AS OUR PRESIDENT AND FIRST FAMILY WIN OR LOSE WE ARE
15 PROUD TO HAVE BEEN A MEMBER OF YOUR TEAM YOU HAVE MADE US ALL PROUD
16 THAT WE ARE REPUBLICANS

17
18 DANIEL J EVANS GOVERNOR STATE OF WASHINGTON LEGISLATIVE BLDG
19 OLYMPIA WA 98504
20
21
22
23 NNNN
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26



ACTION
I-6

THE WHITE HOUSE
WASHINGTON

November 16, 1976

761116 15 11 10 07

MEMORANDUM FOR: JIM CANNON
FROM: STEVE McCONAHEY *SEM*
SUBJECT: Republican Governors' Association Meeting

Attached is a memorandum for your approval from you to Bill Nicholson with the suggested agenda for the meeting of the Republican Governors' Association.

Gene
ork
McConahey
Jim



THE WHITE HOUSE

WASHINGTON

November 15, 1976

MEMORANDUM TO: BILL NICHOLSON
FROM: JIM CANNON
SUBJECT: Republican Governors' Association
(RGA) Meeting, November 28-29

The Republican Governors' Association (RGA) is interested in meeting with the President on November 28, during their annual conference.

They have suggested that the President host a small reception at the White House for the Governors and Governors-elect, along with their spouses, and key Republican officials. This affair would include about 40 people.

In addition, they have invited the President to speak to the whole conference at the Hyatt-Regency Hotel on Monday, November 29 at 4:00 p.m.; there would be approximately 200 people attending, including staff members, state officials and other Republican leaders. In previous years the President has been asked to speak at their conference but has declined. The speech could include the President's thoughts on the role of Republican Governors in the formulation of domestic policy and the contributions they can make in the future as well as could establish the President's future leadership of the Republican Party.

I recommend that the President address the general meeting of the RGA on November 29 as well as invite a smaller group to the White House on November 28 or 29. (A schedule proposal has already been submitted for the social event.)

Approve _____

Disapprove _____



THE WHITE HOUSE

WASHINGTON

November 17, 1976 10 11 52

MEMORANDUM FOR: JAMES M. CANNON

FROM: STEPHEN G. McCONAHEY *SGM*

SUBJECT: Intergovernmental Achievements -
Challenges

ACCOMPLISHMENTS

The thrust of the President's actions in intergovernmental relations has been to improve communications between all levels of government, and to move vigorously to shift the responsibility and control of Federally-sponsored programs to State and local officials, at the same time maintaining Federal responsibility for financial support.

The relationship between the Federal government and State, county and local governments over the last few decades has been heavily unbalanced in favor of the Federal government. During this period, Washington has played an increasingly dominating role throughout the public sector, with State and local officials forced to govern under constraints imposed by the Federal government. This imbalance has undercut local initiative and created a sense of frustration among citizens and local officials.

One of President Ford's most significant -- and perhaps least recognized -- accomplishments during his Presidency has been a restoration of local decision-making and a clear policy of reducing the burdens of unnecessary Federal requirements on State, county and local governments. This rebalancing of the Federal system has been a cornerstone of the Administration's domestic policies.

The Ford Administration can be proud of the several specific achievements in this area:

- The numerous personal meetings that the President had with a broad range of State and local officials, including governors, mayors, county executives, and State legislators. President Ford, throughout his tenure in office, maintained an "open door" for these officials.
- The President upgraded the intergovernmental function and office in the White House, including the appointment of a Special Assistant for Intergovernmental Affairs and the allocation of more staff resources to this area.
- The President proposed, actively promoted, and signed the re-enactment of General Revenue Sharing.
- The President proposed four new block grant programs consolidating 59 categorical programs in the areas of health, education, child nutrition, and social services. These proposals would give additional flexibility to State and local officials.
- The President signed the Joint Funding Simplification Act, which provides authority to simplify grant proposals from State and local governments that seek funds from two or more Federal agencies for single- or related-purpose programs.
- The President proposed the Allied Services Act, which would provide for grants to states and localities for the consolidated delivery of human services and allow them to tailor Federal aid to local needs.
- The President directed all Federal departments and agencies to reduce the paper-work and "red tape" in Federal programs impacting on State and local governments.



A less popular but perhaps more important contribution in the long run has been the fact that this Administration has brought a new realism to the expectations from and performance of government. While criticized for its insensitivity to the cities, this Administration has forced States, cities and counties throughout the country to reassess their financial condition and realize the need for more careful management of their services and financial resources. As a result, communities throughout the country are realizing that Federal aid alone cannot solve all of the social and economic problems. Moreover, they are beginning to recognize the need to develop constructive partnership with the business community if their goals of economic development and employment expansion are to be realized.

TASKS REMAINING

Although the President's intergovernmental program has brought a significant shift to the imbalance referred to above, there remains the need for major substantive reforms to complete the rebalancing. Three initiatives, in particular, which have received previous study and attention, are required for the immediate future:

1. Block Grants

The success of the new block grant programs, and the growing complexities and inefficiencies of the existing categorical programs, dictates the need to expand the block grants or to restructure existing programs. Specifically, the four block grant proposals introduced last year should be reintroduced this coming Legislative session, along with proposals to consolidate the transportation and planning categorical grants.

2. Regulations Reform

State and local officials continue to list Federal regulations as a primary reform area, causing increasingly wasteful program administration and inadequate service delivery. A comprehensive review and reform of the regulations and guidelines of all Federal domestic grant-in-aid programs should be initiated promptly. The ultimate objective is a simplified, rational regulatory system that safeguards important national purposes and objectives, but recognizes the differences in local needs and community structures.



3. Federal Intergovernmental Program

A continuation of the existing effort to improve and coordinate the intergovernmental relations programs in the Federal Executive Branch is necessary. At present, intergovernmental relations is a function highly individualized within each Federal organization, and more systematic program management of this function is needed if an overall policy aimed at a rebalanced Federal system is to succeed.

