

The original documents are located in Box 39, folder “Personnel - Presidential Appointments by Agency, D-E” of the Philip Buchen Files at the Gerald R. Ford Presidential Library.

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Pres. Appointments

Wednesday 9/10/75

Meeting
9/11/75
10 a. m.

11:50 Tom Latimer's office has scheduled the appointment for Richard Wiley at 10 a. m. tomorrow (9/11).

They have scheduled a meeting for him to see Robin West at 11:00 a. m.



Tuesday 9/9/75

9:55 Tom Latimer's office called to say they will
be bringing Richard Wiley down either Thursday
or Friday of this week to meet with you.

What would be your preference?

Jeanie

*Suit Tom's
convenient
P.*





OFFICE OF THE SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301

4 September 1975

THE SPECIAL ASSISTANT

MEMORANDUM FOR Mr. Philip W. Buchen
Counsel to the President
The White House

THROUGH: Captain Leland S. Kollmorgen, USN
Military Assistant to the President

Per our conversation, here is the resume of Mr. Richard A. Wiley, the gentleman we are interested in for the General Counsel's position. We will get him in to see you soon.

Thomas K. Latimer
Thomas K. Latimer
The Special Assistant

Attachment



RICHARD A. WILEY--RESUME OF EDUCATION AND EXPERIENCE

ADDRESS: 34 Wachuset Road, Wellesley Hills, Massachusetts 02181
Residence Telephone: (617)235-8675
Business Telephone: (617)357-9300

BORN: July 18, 1928, Brooklyn, New York.

MARITAL STATUS: Married to Carole Jean Smith, August 13, 1955.
Two sons; one daughter.

EDUCATION:

Classical High School, Springfield, Mass. College preparatory course diploma, magna cum laude, 1945.

Bowdoin College, Brunswick, Maine. A.B., summa cum laude, 1948. Phi Beta Kappa; Government major (High Honors); Fraternity president; Editor-in-Chief, College newspaper; Varsity track, cross-country and debating teams; Winner of various academic, athletic scholarship and public speaking prizes.

Oxford University, England. B.C.L., with honors, 1951. Rhodes Scholar at Balliol College. President, College law society; member, various College athletic teams.

Harvard Law School, Cambridge, Mass. LL.M., with honor grades, 1959. Concentration in corporation law, antitrust and international business law subjects. (Also first year of LL.B. course, 1948-49, and special student, 1951-52).

LEGAL EXPERIENCE:

Bingham, Dana & Gould, 100 Federal St., Boston, Mass. (firm of 70 lawyers, with offices in Boston and London), 1959-current. Associate, 1959-1964; Partner, 1964-current. Elected Managing Partner of the Firm (1971-74) and elected member of Firm (management) Committee (1969-74). Formerly partner in charge of corporate practice of the Firm and Chairman, Financial and Budgetary Committee. Principal practice in corporate, securities, banking, antitrust, international law, commercial law, government contract and intellectual property matters. Heavy experience in mergers, stock and assets acquisitions and corporate financing, both public and private. Also emphasis on international business law: establishment of foreign operating and international investment companies; import and export financing; license and technical assistance agreements; foreign tax problems. Secretary or Director of a number of publicly-held and private corporations.



Attorney, John Hancock Mutual Life Insurance Company, 200 Berkeley St., Boston, Mass., 1956-58. Principal work in all phases of Federal, State and local taxation, with special emphasis on pension and profit-sharing and executive deferred compensation programs. Also corporate and trade regulation matters.

Legal Officer, U.S. Air Force, Assistant Staff Judge Advocate, Headquarters, Air Materiel Command, Wright-Patterson Air Force Base, Dayton, Ohio, 1953-56. (Also Airman Basic, Staff Sergeant and Officer Candidate, 1952-53). Work in all phases of Government procurement law, with concentration in patents, trade secrets and international procurement and licensing. AMC Legal Member, Patents Subcommittee of the Armed Services Procurement Regulation Committee of the Department of Defense. Awarded Air Force Commendation Medal; National Defense Service Medal; Armed Forces Reserve Medal; retired (1973) as Major, AF JAGD Reserve.

ADMISSIONS TO THE BAR:

Massachusetts, 1954; U.S. District Court (Mass.), 1962; U.S. Court of Military Appeals, 1954.

PROFESSIONAL ACTIVITIES:

Member, American, Massachusetts and Boston Bar Associations. Member (also Vice Chairman 1967-69), Foreign and International Business Law Committee, Section of Corporation, Banking and Business Law, ABA; Member, Anti-trust Committee (also Member, Executive Committee, 1965-68), BBA. Formerly Chairman, New England Conference on Legal Problems of Doing Business Abroad, and frequently lecturer at bar association and business forums in Boston, Chicago and Minneapolis on antitrust and international business and financial law.

ACADEMIC:

Member since 1966, Board of Overseers (Vice President 1973-current), Bowdoin College (member of Policy, Arts, New Art Building, Audit (Chairman) and Deferred Giving Committees); Member-at-Large, Bowdoin Alumni Council, 1962-66; former Secretary, Vice-President and President, Bowdoin Club of Boston; Bowdoin Alumni Council Lecturer (1967) on "The Future of the Liberal Arts College", subsequently published; President, Bowdoin Chapter of Phi Beta Kappa (Alpha of Maine) 1972-74.

Lecturer on Law, Boston University School of Law, 1961-64, teaching courses and seminars in Government Regulation of Business (Antitrust), Law of International Trade and Investment, and Public International Law and Organization.

Private Corporation.

PUBLICATIONS: (See complete list attached.)

Author, Cases and Materials on Law of International Trade and Investment (Mimeo.) 1961; and numerous law review articles on international business and antitrust law problems in such publications as The Business Lawyer, Boston University Law Review, Villanova Law Review and Taxes.

PUBLIC SERVICE ACTIVITIES:

Member, Council on Foreign Relations and its affiliate, Boston Committee on Foreign Relations.

Chairman, Lawyers Division, United Way of Massachusetts Bay Campaign, 1975.

Member, Development Committee, Trustees of Donations, Episcopal Diocese of Massachusetts.

Elected Town Meeting Member, Precinct C, Town of Wellesley, 1973-current; Member, Advisory (Finance) Committee (1973-74).

Deputy Chairman for Planning, Massachusetts Republican State Committee, 1971; Vice Chairman, Massachusetts Republican Finance Committee, 1971-72; Associate Member (1971), Elected Member (1972) and Chairman (1972), Wellesley Republican Town Committee; Republican State Convention Delegate (1972); Campaign committee member, speaker, and treasurer in various Republican campaigns in Massachusetts in 1970, 1972 and 1974.

RICHARD A. WILEY - PUBLICATIONS

Books

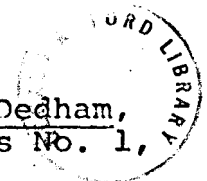
Cases and Materials on Law of International Trade and Investment, Boston University School of Law 1961 (Mimeo.)

Law Review Articles

1. "The Sale of an Endowment Policy", 36 Taxes 803 (November, 1958), reprinted in both 1958 Insurance Law Journal 727 (November, 1958) and 9 Monthly Digest of Tax Articles (No. 6) 56 (March, 1959).
2. "Pups, Plants and Package Policies - or the Insurance Antitrust Exemption Re-Examined", 6 Villanova Law Review 281 (Spring, 1961).
3. "Edge Act Corporations - Catalysts for International Trade and Investment", 16 Business Lawyer 1014 (July, 1961).
4. "The 'Failing Company' - A Real Defense in Horizontal Merger Cases", 41 Boston University Law Review 495 (Fall, 1961).
5. Book Review of Rowe, Price Discrimination under the Robinson-Patman Act, 43 Boston University Law Review 171 (Winter, 1963).
6. "Mergers, Section 7 and Brown Shoe", 43 Boston University Law Review 367 (Summer 1963).
7. "How to Use Letters of Credit in Financing the Sale of Goods", 20 Business Lawyer 495 (April, 1965).
8. "Limiting Customer Territories and Classes of Customers", in A Primer on Unlawful Restraints in Marketing and Distribution, Warren, Gorham & Lamont, Inc., Boston 1967, p. 10.
9. "Antitrust Problems of Research and Development and How to Avoid Them", in A Primer on Horizontal Agreements and Other Restraints of Commerce, Warren, Gorham & Lamont, Inc., Boston 1968, p. 193.

Other Articles

1. Book Review of Francis Russell, Tragedy in Dedham, McGraw-Hill Book Company, 1962, in 37 Bowdoin Alumnus No. 1, page 15 (November 1962).
2. "Prescription for the Liberal Arts College", 41 Bowdoin Alumnus No. 4, page 4 (May 1967), a condensation of the Fourth Annual Alumni Council Lecture delivered at Bowdoin College on March 6, 1967, under the title "The Future of the Liberal Arts College".



THE WHITE HOUSE

WASHINGTON

January 23, 1976

*Defense
Manpower
Comm.*

MEMORANDUM FOR: JACK MARSH

FROM: PHIL BUCHEN *P.*

SUBJECT: Defense Manpower Commission

I have noted the copy you sent me of the Dellums letter to the President concerning Martin Anderson's departure from this Commission.

Britt Gordon talked to me about how he did not see how a new appointment to fill this vacancy would serve any purpose because the Commission is so close to preparing and issuing its final report.

He indicated that the vacancy might create some quorum problems, but I advised that so long as the final report was adopted for issuance by a full quorum of the Members, I saw no problem that intermediate meetings during the progress of preparing the report might have less than a quorum in attendance.

cc: Doug Bennett



Personnel
Pres. Appts
Disarmament
see
Behr
Bob)

January 22, 1975

MEMORANDUM FOR: Bill Walker
FROM: Phil Buchen
SUBJECT: Disarmament Agency

I have had an inquiry from a friend of mine who works there about the appointment of a Director. He recommends promotion of John Layman, despite his prior difficulty with Senator Fulbright.

PWBuchen:ed



THE WHITE HOUSE
WASHINGTON

May 12, 1975

Dear Mr. Whalen:

After receiving your letter of May 6, re the District of Columbia Law Revision Commission, I checked with the Presidential Appointments Office and find that on April 17 the President appointed Earl Silbert and Stephen Danzansky to the above Commission and that the announcement of the appointments was made shortly thereafter.

If you have any further questions, I suggest that you call Mr. Robin West on 456-2950.

Sincerely,

Philip W. Buchen

Philip W. Buchen
Counsel to the President

Mr. Frank J. Whalen, Jr.
P.O. Box 19130
2000 Massachusetts Avenue, N. W.
Washington, D. C. 20036

Pres. Appointments
District of Columbia Law Revision Comm.



*Presidential
Appnts.*

January 21, 1975

10:15 Robin West said you had called about the
District of Columbia Law Review Commission.

The President signed the appointment papers on
April 17 and the actual date of the announcement
was a day or so later.

He appointed Earl Silbert and Stephen Danzansky.

(((Would you like a copy of the release?)))

*Bushen
Mural
Rosenfeld*



THE WHITE HOUSE
WASHINGTON

April 4, 1975

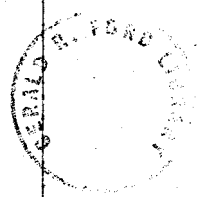
MEMORANDUM FOR: WILLIAM WALKER

FROM: PHILIP BUCHEN *T.W.B.*

SUBJECT: District of Columbia Law
Revision Commission

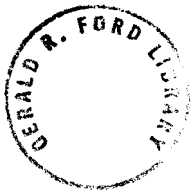
Attached are copies of correspondence on the above subject which appear to demonstrate the urgency of completing the statutory appointments to the above Commission.

Pres Appointments.



THE WHITE HOUSE
WASHINGTON

Mr. Walker's
office needs
comments by
noon.



THE WHITE HOUSE

WASHINGTON

October 15, 1974

ERDA

PHIL --

I briefly reviewed the two attachments this morning and found no bases for objecting to either one of them. This conclusion was communicated to the writers of the memos.

KEN

*For filing
P.*



THE WHITE HOUSE

WASHINGTON

EYES ONLY

October 11, 1974

MEMORANDUM FOR:

PHILIP BUCHEN

FROM:

SAMUEL A. SCHULHOFF *Sam*

CONCUR:

Will
WILLIAM N. WALKER

SUBJECT:

Administrator, Energy Research
and Development Administration
(Level II - PAS)

Attached is a copy of my proposed memorandum to the President on the above position. Please call Curt Fee of my office to let him know your opinion of the proposed action so that we can accurately represent your views in the final decision memo. Since we are trying to fill these vacancies as quickly as possible, please be sure to reply within three days. If we have not heard from you within three days, we will assume that you have no comment on the appointment.

Attachment



THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE PRESIDENT

THROUGH: DONALD RUMSFELD
FROM: SAMUEL A. SCHULHOF

CONCUR: WILLIAM N. WALKER

SUBJECT: Administrator, Energy Research
and Development Administration
(Level II - PAS)

You signed into law the Energy Reorganization Act of 1974 creating a new agency to consolidate control and management of the scattered energy R & D functions throughout government. This agency will incorporate parts of the Department of Interior, all of the non-regulatory functions of the AEC, and some energy development work now being conducted at EPA and the National Science Foundation. The magnitude of the management task facing the Administrator of ERDA is substantial. Programs being transferred to ERDA currently amount to about \$4.2 billion, 7,200 in-house employees, and 100,000 contractor employees.

The search for an Administrator was launched in April of this year. The National Science Foundation solicited recommendations from the individuals and agencies listed at Tab A. As a result, 135 names were recommended, 22 were deemed to be in the range for consideration, and 4 considered eminently qualified.

Dixy Lee Ray was among the original candidates considered. She is the highest ranked woman, outside of the White House, in government, and a particularly effective advocate of nuclear development. She was not ranked as a final candidate for the ERDA Administrator for two reasons. First, the conference report on the ERDA bill reflects a Congressional desire for an ERDA Administrator with a balanced approach to energy development. Dr. Ray's reputation as a strong proponent of nuclear energy would conflict with this approach. Second,



Dr. Ray has a history of difficult relations with the Congress, the other AEC Commissioners, the AEC staff, and other parts of the Administration. She will, however, be considered among the candidates for the Nuclear Regulatory Commission.

Two of the four final candidates, Dr. John S. Foster, Vice President of Engineering Research and Development, TRW, and Dr. Simon Ramo, Executive Vice President of Research and Development for TRW, declined interest in the job. The following candidates have announced they would be favorably disposed to this opportunity to serve in your Administration.

Thomas O. Paine, Ph.D., age 53, an Independent of New York (Resume at Tab B), is currently the Senior Vice President of Technology Planning and Development for General Electric. He has a long and distinguished career starting as a research associate for GE in 1949 and rising in the organization to be manager of the General Electric Center for Advanced Studies by 1963. In early 1968, he was appointed by President Johnson as Deputy Administrator of NASA, nine months later Acting Administrator, and in March of 1969, he was appointed by President Nixon as Administrator. He left that post in late 1970 to become Group Vice President at General Electric with full profit and loss responsibility for the Power Generation Business Group. Last summer he was appointed to the staff position of Senior Vice President, Technology and Planning.

You should be aware of the fact that General Electric is one of the largest suppliers of power generating equipment in the world. Paine's tenure at General Electric could have the appearance of a conflict of interest if you were to nominate him for this position.

Robert C. Seamans, Jr., Ph.D., age 56, a Republican from the District of Columbia (Resume at Tab C), is currently the President of the National Academy of Engineering. His early working years were spent as an instructor and later professor in the Department of Aeronautical Engineering at MIT. In 1955, he joined RCA as Manager of the Airborne Systems Laboratory and five years later was recruited by NASA and appointed by President Johnson to be the Associate Administrator and General Manager of Space Programs. In 1965, he became Deputy Administrator but still retained many of his line management responsibilities for the manned



flight program. Under Administrator James Webb, he was essentially the chief operating officer of the agency with program responsibility of \$5.9 billion. He was appointed in 1969 by President Nixon as Secretary of the Air Force.

Seamans and Paine are extremely able men with backgrounds very similar to the specifications set out early in the search (Tab D). To aid you in your decision, we contacted the following individuals who were familiar with both candidates:

Dr. William O. Baker, President Bell Laboratories
Dr. James Schlesinger, Secretary of Defense
Dr. Guy Stever, Director, NSF
Dr. John Foster, Vice President of Engineering Research and Development, TRW
George Low, Deputy Administrator, NASA

The consensus of the individuals contacted was that both men had the high level R & D management experience, the technical credibility, knowledge of the Federal establishment and personal qualities required for success in this job. Paine, however, received lower marks as a convincing leader, administrator, manager, and in success with Congressional relations. The group characterized Seamans as the least flamboyant of the two, but as the one who was the most insightful about the operations of a large organization. Seamans, reportedly, uses his staff well, relates well with the Congress, and on balance is the better choice for this position.

I recommend that you appoint Seamans based on the above comparison, the fact that he is a Republican, has more government management experience, and presents less possibilities for conflict of interest.

_____ Appoint Seamans

_____ Appoint Paine



RECIPIENTS

NSF DIRECTOR'S LETTER OF APRIL 10, 1974
REQUESTING NOMINATION OF CANDIDATES
TO HEAD ERDA

A

Mr. William C. Ackermann
P. O. Box 232
Urbana, Illinois 61801

NAE

Dr. Allen V. Astin
5008 Battery Lane
Bethesda, Maryland 20014

NAS

B

Dr. Horace W. Babcock
Hale Observatories
813 Santa Barbara Street
Pasadena, California 91101

NAS

Dr. William O. Baker
President
Bell Telephone Laboratories
600 Mountain Avenue
Murray Hill, New Jersey 07974

ER&D

Dr. Manson Benedict
Professor of Nuclear Engineering
Massachusetts Institute of Technology
77 Massachusetts Avenue
Cambridge, Massachusetts 02139

ER&D

Dr. R. H. Bing
Rudolph E. Langer Professor
of Mathematics
The University of Wisconsin
Madison, Wisconsin 53706

NSB

ER&D - Energy Research and Development Advisory Council
GEN - General
NAE - National Academy of Engineering
NAS - National Academy of Sciences
NSB - National Science Board



B (cont'd)

Dr. Konrad E. Bloch
Department of Chemistry
Harvard University
12 Oxford Street
Cambridge, Massachusetts 02138

NAS

Dr. Lewis M. Branscomb
Vice President and Chief Scientist
International Business Machines Corporation
Armonk, New York 10504

ER&D and NAS

Dr. Harvey Brooks
Gordon McKay Professor of Applied
Physics and Dean of Engineering
and Applied Physics
Harvard University
Cambridge, Massachusetts 02138

NSB

Dr. Harold Brown
President
California Institute of Technology
Pasadena, California 91109

GEN

Dr. Harrison Brown
Joseph Henry Building - Room 204
21st and Pennsylvania Avenue, N.W.
Washington, D. C. 20418

NAS

Mr. Donald C. Burnham
Chairman of the Board
Westinghouse Electric Corporation
Westinghouse Building - Gateway Center
Pittsburgh, Pennsylvania 15222

GEN

C

Dr. Robert W. Cairns
Executive Director
American Chemical Society
1155 Sixteenth Street, N.W.
Washington, D. C. 20036

NAE



C (cont'd)

Dr. W. Glenn Campbell
Director
Hoover Institution on War,
Revolution, and Peace
Stanford University
Stanford, California 94305

NSB

Dr. H. E. Carter
Coordinator of Interdisciplinary Programs
Room 512C Administration Building
University of Arizona
Tucson, Arizona 85721

NSB

Dr. Paul F. Chenea
Vice President
Research Laboratories
General Motors Corporation
Warren, Michigan 48090

ER&D and NAE

Dr. Robert Charpie
President
Cabot Corporation
125 High Street
Boston, Massachusetts 02110

NSB

Dr. Preston Cloud
Department of Geology
University of California
Santa Barbara, California 93106

NAS

Dr. Lloyd M. Cooke
Director of Urban Affairs
Union Carbide Corporation
270 Park Avenue
New York, New York 10017

NSB

D

Mr. W. Kenneth Davis
Vice President
Bechtel Power Corporation
P. O. Box 3965
San Francisco, California 94119

NAE

D (cont'd)

Dr. Frederic DeHoffmann
Chancellor
Salk Institute of Biological Studies
P. O. Box 1809
San Diego, California 92112

GEN

Dr. John H. Dessauer
J.M.D. Associates
P. O. Box 373
Pittsford, New York 14534

NAE

Dr. Robert Dicke
Cyrus Fogg Brackett Professor of Physics
Princeton University
Princeton, New Jersey 08540

NSB

Dr. Bob Rawls Dorsey
President
Gulf Oil Corporation
Gulf Building - 7th Avenue
Pittsburgh, Pennsylvania 15230

GEN

E

Dr. Harry Eagle
Division of Biological Sciences
Albert Einstein College of Medicine
Eastchester Road and Morris Park Avenue
Bronx, New York 10461

NAS

F

Dr. John S. Foster, Jr.
Vice President for Energy, Research
and Engineering
TRW Incorporated
One Space Park
Redondo Beach, California 90278

GEN

Dr. William Fowler
Institute Professor of Physics
California Institute of Technology
Pasadena, California 91109

NSB

F (cont'd)

Dr. Donald N. Frey
Chairman of the Board
Bell and Howell Company
7100 McCormick Road
Chicago, Illinois 60645

NAE

G

Mr. Clifton C. Garvin, Jr.
President
Exxon Corporation
30 Rockefeller Plaza
New York, New York 10020

GEN

Dr. David M. Gates
Professor of Botany and
Director, Biological Station
Department of Botany
University of Michigan
Ann Arbor, Michigan 48104

NSB

Dr. Murray Gell-Mann
Professor of Physics
California Institute of Technology
2101 E. California Boulevard
Pasadena, California 91109

ER&D

Dr. Edward J. Gornowski
Executive Vice President
Exxon Research and Engineering Company
P. O. Box 111
Linden, New Jersey 07036

ER&D

H

Dr. Norman Hackerman
President
William Marsh Rice University
P. O. Box 1892
Houston, Texas 77001

NSB

Mr. Patrick E. Haggerty
Chairman of the Board.
Texas Instruments, Incorporated
P. O. Box 5474
Dallas, Texas 75222

GEN



H (cont'd)

Dr. T. Marshall Hahn, Jr.
President
Virginia Polytechnic Institute
and State University
Blacksburg, Virginia 24061

NSB

Dr. Philip Handler
President
National Academy of Sciences
2101 Constitution Avenue, N.W.
Washington, D. C. 20418

NAS and NSB

Dr. Anna J. Harrison
Professor of Chemistry
Mount Holyoke College
South Hadley, Massachusetts 01075

NSB

Dr. Hubert Heffner
Chairman, Department of Applied Physics
Stanford University
Stanford, California 94305

NSB

Dr. Roger W. Heyns
President
American Council on Education
One Dupont Circle
Washington, D. C. 20036

NSB

Dr. Frederick A. L. Holloway
Exxon Corporation
1251 Avenue of the Americas
New York, New York 10020

NAE

K

Dr. Arthur Kantrowitz
Vice President
AVCO Corporation
AVCO-Everett Research Laboratory
Everett, Massachusetts 02149

GEN

Dr. Thomas C. Kavanagh
Senior Vice President
Madigan-Praeger, Incorporated
150 East 42nd Street
New York, New York 10017

NAE

K (cont'd)

Dr. August B. Kinzel
1738 Castellana Road
La Jolla, California 92037

NAE

L

Dr. Robert Landau
President
Halcon International, Incorporated
Two Park Avenue
New York, New York 10016

NAE

Dr. W. Deming Lewis
President
Lehigh University
Bethlehem, Pennsylvania 18015

NAE

Dr. Henry Linden
Executive Vice President and Director
Institute of Gas Technology
3424 South State Street
Chicago, Illinois 60616

ER&D

Mr. Clarence H. Linder
1322 Ruffner Road
Schenectady, New York 12309

NAE

M

Dr. Gordon J. F. MacDonald
Director, Environmental Studies Program
Dartmouth College
Hanover, New Hampshire 03755

ER&D

Dr. J. Ross MacDonald
Vice President of Corporate Research and Engineering
and Director, Central Research Laboratories
Texas Instruments, Incorporated
P. O. Box 5474, Mail Station 227
Dallas Texas 75222

NAE

Dr. Saunders MacLane
Department of Mathematics
University of Chicago
5734 University Avenue
Chicago, Illinois 60637

NAS



M (cont'd)

Dr. James G. March NSB
David Jacks Professor of Higher Education
Political Science, and Sociology
School of Education
Stanford University
Stanford, California 94305

Dr. Robert E. Marshak NAS
City College of New York
Convent Avenue and 138th Street
New York, New York 10031

Dr. Maclyn McCarty NAS
Rockefeller University
New York, New York 10021

Dr. Kenneth G. McKay NAE
Executive Vice President
Bell Telephone Laboratories, Incorporated
600 Mountain Avenue
Murray Hill, New Jersey 07974

Mr. John G. McLean GEN
President
Continental Oil Company
30 Rockefeller Plaza
New York, New York 10020

Mr. William H. Meckling NSB
Dean, The Graduate School of Management
The University of Rochester
Rochester, New York 14627

Dr. Ruben Mettler GEN
President
TRW Incorporated
One Space Park
Redondo Beach, California 90278

Dr. Elliot W. Montroll ER&D
Einstein Professor of Physics
University of Rochester
Rochester, New York 14627

M (cont'd)

Dr. George E. Mueller
Chairman of the Board
System Development Corporation
2500 Colorado Avenue
Santa Monica, California 90406

GEN

Dr. Grover E. Murray
President
Texas Tech University
P. O. Box 4349
Lubbock, Texas 79409

NSB

N

Dr. William A. Nierenberg
Director, Scripps Institution of Oceanography
University of California at San Diego
La Jolla, California 92037

NSB

O

Dr. Bruce S. Old
Senior Vice President
Arthur D. Little
25 Acorn Park
Cambridge, Massachusetts 02140

NAE

Dr. Russell D. O'Neal
President
Aerospace-Electronics Group
The Bendix Corporation
Southfield, Michigan 48076

NSB

P

Dr. Thomas O. Paine
Senior Vice President
General Electric Company
570 Lexington Avenue
New York, New York 10022

GEN

Mr. Jack Steele Parker
Vice Chairman of the Board and Executive Officer
General Electric Company
570 Lexington Avenue
New York, New York 10022

GEN

P (cont'd)

Dr. Ruth Patrick
Head, Curator of Limnology
Academy of Natural Sciences
19th and Parkway
Philadelphia, Pennsylvania 19103

ER&D

Dr. Joseph M. Pettit
President
Georgia Institute of Technology
225 North Avenue, N.W.
Atlanta, Georgia 30332

NAE

Dr. John R. Pierce
Electrical Engineering Department
California Institute of Technology
1201 E. California Boulevard
Pasadena, California 91109

NAS

Dr. E. R. Piore
115 Central Park West
New York, New York 10023

NAS

Dr. Kenneth S. Pitzer
Department of Chemistry
University of California
Berkeley, California 94720

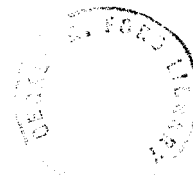
NAS

Dr. Frank Press
Chairman, Department of Earth
and Planetary Sciences
Massachusetts Institute of Technology
Cambridge, Massachusetts 02139

NSB

Dr. Allen Puckett
Assistant General Manager
Hughes Aircraft Company
Centinela and Teale Street
Culver City, California 92030

GEN



R

Dr. Simon Ramo
Chairman of the Board
TRW Incorporated
One Space Park
Redondo Beach, California 90278

ER&D

Mr. Eric H. Reichl
Vice President for Research
Consolidation Coal Company
P. O. Box 500
Library, Pennsylvania 15129

ER&D

Dr. Joseph M. Reynolds
Boyd Professor of Physics and
Vice President for Instruction and Research
Louisiana State University
P. O. Box 16070, University Station
Baton Rouge, Louisiana 70803

NSB

Mr. Louis H. Roddis
Vice Chairman of the Board
Consolidated Edison Company
4 Irving Place
New York, New York 10003

ER&D

S

Dr. Robert C. Seamans, Jr.
President
National Academy of Engineering
2101 Constitution Avenue, N. W.
Washington, D. C. 20418

GEN and NAE

General Bernard A. Schriever
Schriever and McKee, Incorporated
1025 Connecticut Avenue, N. W. - Suite 1209
Washington, D. C. 20008

GEN

Mr. George T. Sharffenberger
President
City Investing Company
767 Fifth Avenue
New York, New York 10022

GEN

S (cont'd)

Dr. Harrison Shull
Vice Chancellor
Indiana University
Bloomington, Indiana 47401

NAS

Mr. John W. Simpson
President, Power Systems
Westinghouse Electric Corporation
West Building, Gateway Center
Pittsburgh, Pennsylvania 15222

GEN

Dr. Frederick E. Smith
Professor of Advanced Environmental Studies
in Resources and Ecology
Graduate School of Design
Harvard University
Cambridge, Massachusetts 02138

NSB

Dr. Chauncey Starr
President
Electric Power Research Institute
3412 Hillview Avenue
P. O. Box 10412
Palo Alto, California 94304

ER&D and NAE

Mr. John E. Swearingen, Jr.
President
Standard Oil Company (Indiana)
1420 Lake Shore Drive
Chicago, Illinois 60605

GEN

T

Dr. Gerald F. Tape
President
Association of Universities, Incorporated
1717 Massachusetts Avenue, N. W.
Washington, D. C. 20036

GEN

Dr. Edward Teller
Lawrence Livermore Laboratory
Box 808
Livermore, California 94530

ER&D and GEN

T (cont'd)

Dr. F. P. Thieme
President
University of Colorado
Boulder, Colorado 80302

NSB

W

Dr. Eric A. Walker
Vice President, Science and Technology
Aluminum Company of America
1501 Alcoa Building, Mellon Square
Pittsburgh, Pennsylvania 15219

GEN

Dr. Frank H. Westheimer
Department of Chemistry
Harvard University
12 Oxford Street
Cambridge, Massachusetts 02138

NAS

Dr. Albert D. Wheelon
Vice President
Hughes Aircraft Company
Centinela and Teal Street
Culver City, California 92030

GEN

Dr. Carroll M. Williams
The Biological Laboratories
Harvard University
16 Divinity Avenue
Cambridge, Massachusetts 02138

NAS

THOMAS OTTEN PAINE

Senior Vice President
Technology Planning and Development
General Electric Company
570 Lexington Avenue
New York, New York 10022

BORN: November 9, 1921, in Berkeley, California

EDUCATION AND DEGREES:

Brown University, A. B. (Engineering) 1942
Stanford University, M. S. (Physical Metallurgy) 1947
Stanford University, Ph. D. (Physical Metallurgy) 1949

HONORARY DEGREES:

Doctor of Science: Brown University, June 2, 1969; Clarkson College of Technology, September 26, 1969; Nebraska Wesleyan University, May 2, 1970; University of New Brunswick (Canada), May 14, 1970; Oklahoma City University, September 21, 1970; Doctor of Engineering, Worcester Polytechnic Institute, June 7, 1970.

HONOR AWARDS:

Decorations: U. S. Navy Submarine Combat Insignia with Stars and Commendation Medal, 1944-45; "Sword of Loyola," Loyola University, Chicago, 1969; NASA Distinguished Service Medal 1970; Washington Award, Western Society of Engineers (Chicago), 1972. Dr. Paine's laboratory received the 1956 A. A. A. S. Award for Outstanding Contribution to Industrial Science for its development of Fine Particle Iron Magnets, of which he is coinventor. Grande Ufficiale della Ordine "Al Merito Della Repubblica Italiana," 1972.

CURRENT AND PAST MEMBER OF:

Sigma Xi
American Astronautical Society (Fellow)
American Institute of Aeronautics and Astronautics (Associate Fellow)
Institution of Engineers (Australia)(Honorary Fellow)
Hermann Oberth Society (Germany) (Honorary Member)
Institut International de Promotion et de Prestige (France) (Honorary Member)
International Academy of Astronautics of the International Astronautical Federation
National Academy of Engineering
New York Academy of Sciences
Sky Club (New York)

American Institute of Mining, Metallurgical and Petroleum Engineers
American Society for Metals
American Physical Society
Institute of Electrical and Electronic Engineers
Institute of Metals (London)
Instrument Society of America
Newcomen Society (London)
Society for the History of Technology
Institute for Strategic Studies (London)
American Society of Naval Engineers
Explorers Club (New York) (Fellow)
Cosmos Club (Washington)
National Space Club (Board of Governors)
National Aviation Club
American Association for the Advancement of Science
U.S. Naval Institute
American Ordnance Association
National Society of Professional Engineers

Dr. Paine is a Registered Professional Engineer in The Commonwealth of
Massachusetts.

PROFESSIONAL CAREER:

Engineering Officer - U.S. Navy (Submarine Service), Pacific Area 1942-46.
Research Associate - Stanford University, Stanford, California 1947-49.
Research Associate - GE Research Laboratory, Schenectady, NY 1949-50.
Manager - GE Meter and Instruments Laboratory, Lynn, Mass. 1951-53.
Manager - Technical Analysis, GE Research and Development Center,
Schenectady, N. Y. 1959-62.
Manager - TEMPO, GE Center for Advanced Studies, Santa Barbara, Cali-
fornia 1963-67.
Deputy Administrator - U.S. National Aeronautics and Space Administration,
Washington, D.C. 1/68-10/68.
Acting Administrator - NASA 10/68 - 3/69.
Administrator - NASA 3/69 - 9/70.
Vice President and Group Executive - Power Generation Business Group,
General Electric Company, New York, NY 10/70 - 6/73.
Senior Vice President - GE Technology Planning and Development 7/73 - .

OTHER PROFESSIONAL ACTIVITIES:

These included Chairmanship of the 1962 Engineering Research Foundation -
Engineers Joint Council Conference on Science and Technology for Less De-
veloped Nations; Secretary and Editor of the E.J.C. Engineering Research
Committee on the Nation's Engineering Research Needs 1965-1985; Local
Chairman, Joint American Physical Society - Institute of Electrical and Elec-
tronic Engineers 1956 International Conference on Magnetism and Magnetic

and Urban Development; Lecturer: U.S. Army War College, Industrial College of the Armed Forces, Naval War College, and American Management Association; Advisory Board, AIME Journal of Metals; member, Basic Science Committee of IEEE and Research Committee, Instrument Society of America; Collier Trophy Award Committee; Advisory Committee: N.Y. State University and Stanford University School of Engineering; and Board of Scientific Advisors of the Journal of Research Policy.

SOURCE OF INFORMATION:

Who's Who (London); World Who's Who; International Who's Who; Who's Who in America; World Who's Who in Finance & Industry; Who's Who in American Politics; The Blue Book (London); American Men of Science; and Current Biography, vol. 31, No. 3, March, 1970. For additional information consult the following biographical sketches in newspapers and magazines:

- "1980," New Yorker 41:37-8, May 22, 1965;
- "Where GE peers far into future," Business Week, September 11, 1965;
- "Cities: who can save them?" Quotes by T. O. Paine. Look, June 11, 1968 p. 44;
- "NASA's Tom Paine," Pace, December 1968;
- "Weekly Compilations of Presidential Documents," Vol. 5, no. 10, March 10 1969, p. 369-371, (President Nixon's remarks presenting the Robert H. Goddard Memorial Trophy to the Apollo 8 astronauts, and upon announcing the nomination of Dr. Thomas O. Paine to be Administrator of the National Aeronautics and Space Administration);
- Nomination Hearing before the Committee on Aeronautical and Space Sciences U.S. Senate, 91st Congress, 2d session, March 14, 1969: Nomination of Dr. Thomas O. Paine to be Administrator of the National Aeronautics and Space Administration, Washington, GPO, 1969. 15 p.;
- "Paine named NASA administrator," (portrait) Science 163:1182, March 14, 1969;
- "Best man," Newsweek 73:74, March 17, 1969;
- "Closeup -- The man below," New York Post, May 22, 1969;
- "NASA's Tom Paine -- Is this a job for a prudent man?" By Tom Buckley, The New York Times Magazine, Section 6, June 8, 1969. p. 34-63;
- "As spacemen look beyond the moon." Interview with Thomas O. Paine, Head of National Aeronautics and Space Administration." U.S. News & World Report, July 7, 1969, p. 48-53.
- "Space and man's future," Pace, August 1969 (Special Issue) p. 2-3;
- "Tom Paine, 20th century version," Challenge, v.8, no. 3, Fall 1969, p. 1-5
- "Thomas Paine's Arena is the Universe," America, 167, Sept. 1970. p. 18-21

ACHIEVEMENTS IN ENGINEERING, SCIENCE OR ADMINISTRATION:

As a research associate at Stanford University from 1947 to 1949, Dr. Paine made basic studies of high-temperature alloys and liquid metals in support of naval nuclear reactor programs. At the General Electric Research Laboratory

tory in Schenectady, New York, in 1949 he initiated research programs on magnetic and composite materials. This work led to the first demonstration of the shape anisotropy effect in single-domain magnetic particles, and to world-wide basic patents on "Lodex" permanent magnets. At GE's Meter and Instrument Department, Lynn, Massachusetts, as manager of materials development, and later as laboratory manager his projects ranged from development of photocells and non-arc-tracking organic insulation to solid-state nuclear reactor control systems and aircraft instrumentation. For the successful fine-particle magnet development program Dr. Paine's laboratory received the 1956 Award for Outstanding Contribution to Industrial Science from the American Association for Advancement of Science.

As manager of Engineering Applications at GE's Research and Development Center in Schenectady he organized and managed a new laboratory component engaged in technical-economic studies and development programs in fields ranging from medical electronics and electric vehicles to power sources for villages in the developing nations.

As manager of TEMPO, GE's Center for Advanced Studies in Santa Barbara, California, he directed a 400-man, long-range planning and interdisciplinary study group conducting interdisciplinary research for governments, banks, and industry in the U. S. and overseas. These programs ranged from criteria for selection of model cities to logistic support system for Polaris submarines, and from computerized management information systems to economic development in Africa.

On January 31, 1968, President Johnson appointed Dr. Paine Deputy Administrator of the National Aeronautics and Space Administration. Upon the retirement of Mr. James E. Webb on October 8, 1968, President Johnson named Dr. Paine Acting Administrator of NASA. His nomination as Administrator was announced by President Nixon on March 5, 1969, and confirmed by the Senate on March 20, 1969. During his leadership of the Space Agency the first seven Apollo manned missions were flown, in which twenty astronauts orbited the earth, fourteen traveled on to the moon, and four walked upon its surface. Many automated scientific and applications spacecraft were also flown in earth orbit and out as far as Mars. He organized a number of successful international programs by which other nations participated in U. S. Space operations.

(For additional details see attached biographical sketches from March, 1970, Current Biography, and list of professional publications.)

ACCOMPLISHMENTS IN ADVANCING HUMAN PROGRESS:

Dr. Paine would like to be remembered for directing one of history's greatest scientific, engineering and exploration adventures: Mankind's first voyage through space to land on another world. He is convinced that this has initiated a movement of terrestrial life upward and outward from its home planet earth which will continue for all time.

PROFESSIONAL PUBLICATIONS:

- "The effects of molten lead bismuth alloys on steel." By Thomas O. Paine. Palo Alto, Stanford University, 1949. (Thesis)
- "High-coercive permanent-magnet materials and their application." By T. O. Paine, L. I. Mendelsohn. Electrical Engineering, v. 73, no. 10, October 1954, p. 891-95.
- "Permanent-magnet properties of elongated single-domain iron particles." By L. I. Mendelsohn, F. E. Luborsky, T. O. Paine. Journal of Applied Physics, v. 26, no. 10, October 1955, 1274-80.
- "Effect of shape anisotropy on coercive force of elongated single magnetic domain iron particles." By T. O. Paine, L. I. Mendelsohn, F. E. Luborsky. Physical Review, v. 100, no. 4, November 15, 1955, p. 1055-1059.
- "Fine-particle magnets." By T. O. Paine. Conference on Magnetism and Magnetic Materials. Paper presented at Conference, Boston, Mass., October 16-18, 1956. American Institute Electrical Engineers, Publication T-91, February 1957. 681 p.
- "Fine-particle magnets." By T. O. Paine, L. I. Mendelsohn, F. E. Luborsky. Electrical Engineering, v. 76, no. 10, October 1957, p. 851-57.
- "Duplicating the Properties of Alnico with Iron and Iron-Cobalt Fine Particles." By F. E. Luborsky, L. I. Mendelsohn and T. O. Paine. Journal of Applied Physics, 28, 344, 1957.
- "Permanent magnets from elongated single-domain particles." By F. E. Luborsky, T. O. Paine, L. I. Mendelsohn, Powder Metallurgy (London), no. 4, 1959, p. 57-78.
- "Magnetic properties of fine particles." Chapter VIII By Thomas O. Paine of Book: Magnetic Properties of Metals and Alloys, American Society for Metals, Novelty, Ohio, 1959, p. 146-167.
- "Interaction Anisotropy Model of Magnetic Coercive Force." By T. O. Paine, Berichte der Arbeitsgemein. Ferromag. 1959, 124, Dusseldorf 1960.
- "Coercive force and remanence of 25-A to 2000-A diameter cobalt, iron and iron-cobalt alloy." By F. C. Luborsky and T. O. Paine. Journal of Applied Physics, Supplement to v. 31, May 1960, p. 68s-70s.
- "Interaction anisotropy model of the structure of Alnico Magnet Alloys." By T. O. Paine and F. E. Luborsky. Journal of Applied Physics, Supplement to v. 31, May 1960, p. 78s-80s.

- "A Look at the Future." By T.O. Paine. Marketing Times, 3 October 1960, p. 39.
- "The Nation's Engineering Research Needs 1965-85." Edited by T.O. Paine. Engineers Joint Council, New York, 1962.
- "Small Power Units for Village Development" By D.J. Hekhuis, T.O. Paine, G. Street, F.L. Turner and E.G. Alderfer. Document A/356, U.N. Conference on the Application of Science and Technology for the Benefit of the Less Developed Areas, Geneva, February 1963.
- "Rural electrification and rural development." By D. J. Hekhuis and T. O. Paine. U.N. Conference on Science and Technology for Less Developed Areas, Washington, 1963. Vol. I-Energy, p. 74.
- "The City as an information network." By T. O. Paine. Paper presented at the IEEE International Convention, New York, New York, 1966. Publ. n TMP-32, 1966. See also General Electric Tempo, March 22, 1966. 8 p.
- "Concept of a space-age city." By T. O. Paine. Paper presented at the Architects and Engineers Forum, Los Angeles, California, 1968.
- "Space research and a better earth." By T. O. Paine. Impact of Science on Society (UNESCO), v. 19, no. 2, 1969, p. 123-124.
- "Space age management and city administration." By T. O. Paine. Paper presented at the National Conference on Public Administration, Miami Beach, Florida, May 20, 1969. Public Administration Review, November, December 1969, p. 654-658.
- "Space and national security in the modern world." By T. O. Paine. Air Force and Space Digest, May 1969, p. 107-109.
- "Head of NASA has a new vision of 1984." By T. O. Paine. New York Times, Special Supplement, July 17, 1969, p. 47.
- "Space and man's future." By T. O. Paine. Pace, Special Issue, v. 5, no. 8, August 1969, p. 2-3.
- "Space-age administration." By T. O. Paine. Ordnance, v. LIV, no. 296, September, October 1969, p. 164-166.
- "Some thoughts on the lunar landing." By T. O. Paine. Brown Alumni Magazine. November 1969.
- "Next steps in space." By T. O. Paine. National Geographic, Special Issue, v. 136, no. 6, December 1969, p. 793-797.

"Progress in Medicine from the Results of Space Research." (Excerpt from report to U. S. Senate Committee on Aeronautical and Space Sciences) By Thomas O. Paine of Book: The Great Project, Carl Zeiss, Oberkochen/Wurttemberg, West Germany, 1971. p. 46.

"Submarining: Three Thousand Books and Articles." Book by T. O. Paine, General Electric Company, TEMPO, Santa Barbara, California, 1971.

"The Energy Crunch." Article by Dr. Thomas O. Paine in the March-April 1974 issue of National Defense, pp 413-416.



DR. ROBERT C. SEAMANS, JR.

Dr. Robert C. Seamans, Jr. was elected President of the National Academy of Engineering on May 15, 1973 following completion of his responsibilities as Secretary of the Air Force (February 1969 - May 1973).

Dr. Seamans was born on October 30, 1918 in Salem, Massachusetts. He attended Lenox School, Lenox, Massachusetts; earned a Bachelor of Science degree in Engineering at Harvard University in 1939; a Master of Science degree in Aeronautics at Massachusetts Institute of Technology (MIT) in 1942; and a Doctor of Science degree in Instrumentation from MIT in 1951. Dr. Seamans has also received the following honorary degrees: Doctor of Science from Rollins College (1962) and from New York University (1967); Doctor of Engineering from Norwich Academy (1971); from Notre Dame (1974), and from Rensselaer Polytechnic Institute (RPI) in 1974. He is a member of the Board of Trustees of the National Geographic Society.

From 1941 to 1955 he held teaching and project positions at MIT during which time he worked on aeronautical problems, including instrumentation and control of airplanes and missiles. Positions that he held at MIT include: Instructor (1941 - 1945), Assistant Professor (1945 - 1950) and Associate Professor (1950 - 1955), Department of Aeronautical Engineering; Project Engineer, Instrumentation Laboratory; Chief Engineer, Project Meteor; and Director, Flight Control Laboratory.

Dr. Seamans joined Radio Corporation of America (RCA) in 1955 as Manager of the Airborne Systems Laboratory and Chief Systems Engineer of the Airborne Systems Department. In 1958, he became Chief Engineer of the Missile Electronics and Controls Division at RCA in Burlington, Massachusetts.

In 1960, Dr. Seamans joined the National Aeronautics and Space Administration (NASA) as Associate Administrator. In 1965, he became Deputy Administrator, retaining many of the general management-type responsibilities of the Associate Administrator and also serving as Acting Administrator. During his years at NASA he worked closely with the Department of Defense in research and engineering programs and served as Co-chairman of the Aeronautics Coordinating Board. Through these associations, NASA was kept aware of military developments and technical needs of the Department of Defense and was able to advise that agency of NASA activities which had application to national security.

In January, 1968 he resigned from NASA to become a visiting professor at MIT and in July, 1968 was appointed to the Jerome Clarke Hunsaker professorship, an MIT-endowed visiting professorship in the Department of Aeronautics and Astronautics, in honor

of the founder of the Aeronautical Engineering Department. During this period with MIT, he was also a consultant to the Administrator of NASA.

From 1948 to 1958, Dr. Seamans served on technical committees of NASA's predecessor organization, the National Advisory Committee for Aeronautics. He served as a consultant to the Scientific Advisory Board of the Air Force from 1957 to 1959, as a member of the Board from 1959 to 1962, and as an associate advisor from 1962 to 1967. He was a National Delegate, Advisory Group for Aerospace Research and Development (NATO) from 1966 to 1969.

Dr. Seamans is a member of Sigma Xi, American Association for the Advancement of Science, American Astronautical Society, American Society for Public Administration, American Academy of Arts and Sciences (Boston), National Space Club, Council on Foreign Relations, Foreign Policy Association, International Academy of Astronautics, and the American Institute of Aeronautics and Astronautics.

He has received the following awards: Naval Ordnance Development Award (1945); American Institute of Aeronautics and Astronautics, Lawrence Sperry Award (1951); Godfrey L. Cabot Award, Aero Club, New England (1965); NASA Distinguished Service Medal (1965 and 1969); Goddard Trophy (1968); General Thomas D. White United States Air Force Space Trophy (1973); Department of the Air Force Exceptional Civilian Service Award (1973).

Dr. Seamans is a Fellow of the Institute of Electrical and Electronic Engineers and an Honorary Fellow of the American Institute of Aeronautics and Astronautics.

He is a member of the following clubs: Harvard (Boston); Chevy Chase; Cosmos; Federal City Club of D. C.; Manchester (Massachusetts) Yacht; the Essex County; and the National Space Club.

His hobbies are tennis, sailing, and skiing.

Dr. Seamans and his wife, the former Eugenia A. Merrill, live at 3921 Idaho Avenue, N. W., Washington, D. C. They have five children: Katherine (Mrs. Louis Padulo, Jr.); Robert C., III; Joseph; May (Mrs. Eugene Baldwin); and Daniel; and three grandchildren, Robert B. and Joseph E. Padulo, and Robert Seamans.

Current as of July 1, 1974



DESIRABLE QUALIFICATIONS FOR THE HEAD OF THE ENERGY R&D ADMINISTRATION

Background and Experience

- o Familiar with the internal operations and procedures of the Federal Government preferably with some experience in Federal Service.
- o Has worked in or closely with the industrial and commercial sectors. This implies an appreciation of the constraints of the commercial market place.
- o Not strongly committed to one particular energy solution; e.g., oil, nuclear, etc.

Managerial and Technical Experience

- o Has managed large R&D programs from early research phase through advanced engineering and demonstration stages.
- o Not necessarily a technical man but one who has had close association with managing difficult and complex technical problems.
- o If a technical man, one who has had a large measure of line management responsibility and broad technical experience rather than specialized expertise in any single technological area.

Personal Characteristics

- o Decisive and able to arrive at decisions in a timely and analytical fashion.
- o Dedicated and willing to work hard especially during the period of establishment of ERDA.
- o Excellent health with good physical stamina.
- o Open-minded with no preconceived solutions to energy problem.
- o Can effectively communicate scientific and engineering concepts to laymen including Congressmen, consumer groups, industry and the public.
- o Can assess and factor into decisions institutional, environmental, economic, and other constraints which influence the effective application of science and technology to energy problems.



THE WHITE HOUSE
WASHINGTON

January 21, 1975

TO: MR. BUCHEN

FROM: GEOFF SHEPARD

Pursuant to our conversation.

P-ss.
appts.
E EDC

RONALD R. FORD LIBRARY

THE WHITE HOUSE

WASHINGTON

January 14, 1975

EYES ONLY

MEMORANDUM FOR:

DOMESTIC COUNCIL

FROM:

PRESIDENTIAL PERSONNEL OFFICE
Jell

SUBJECT:

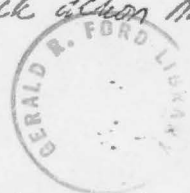
Commissioner, Equal Employment
Opportunity Commission

Attached is a copy of our proposed memorandum for the President. Please notify Jack Shaw of my office, 2821, to give him your opinion (concur, no opinion, no objection, etc.) of the proposed action so that we can accurately represent your views in the final decision memo.

Since we are trying to fill these vacancies as quickly as possible, please be sure to reply within three days. If we have not heard from you within that time, we will assume you have no comment on the appointment.

Enclosure

I suggest the memo be re-written to provide the President with the option of naming one of these men (I hope, Nondrick) Chairman of EEOC. Although this is a Democrat slot, it is his only opportunity to bring any semblance of order to the EEOC. As you are aware, the current Commissioners are not even on speaking terms with the current Chairman. Past ineptitude is not Ford's responsibility, but the present EEOC problems will get much worse under the current Chairmanship and when they next burst into the public arena the President will inevitably be blamed. Quick action now will avoid an increased problem in the future.



THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR THE PRESIDENT

THROUGH: DONALD RUMSFELD

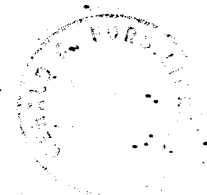
FROM: WILLIAM N. WALKER

SUBJECT: Commissioner, Equal Employment
Opportunity Commission
(PAS - Level IV)

The EEOC is a five member Commission, of which no more than three members may be of the same political affiliation. (Legislation at Tab A.) The composition of the Commission is currently three Republicans, one Democrat, and one vacancy.

Our candidates for the Democratic vacancy are:

William J. Kendrick, 42, Senior Vice President, National Association of Manufacturers. (Resume at Tab B.) Kendrick, a lawyer, was the first Director of Congressional Relations of the EEOC, 1966-1967. Previously he served Presidents Kennedy and Johnson on the President's Committee on Equal Opportunity, 1962-1966. During these periods and subsequently at NAM his emphasis has been on encouraging voluntary compliance with Federal EEO rules and regulations. He has the backing of the NAM and was recommended to you by John Harper of Alcoa. The AFL-CIO has approved his candidacy in the event Francis Pohlhaus is not chosen. As an indication of the extent of the black support he can muster, he has the backing of Sam Jackson, the former EEOC Commissioner. Kendrick knows John Powell



and believes he would be able to work with him. He has the broadest spectrum of support of the various candidates and has by far the most experience with the EEOC.

Francis J. Pohlhaus, 56, Counsel, Washington Bureau, NAACP, since 1954. (Resume at Tab C.) Pohlhaus (who is white) has acted as consultant to the Leadership Conference on Civil Rights and in this capacity has been directly involved in all their programs dealing with the passage, administration and enforcement of national civil rights matters since 1954. Pohlhaus would have the support of a majority of the Senate Committee on Labor and Public Welfare, and we have received letters on his behalf from Senators Philip Hart, Harrison Williams, and Robert Stafford, as well as from a large cross-section of labor and civil rights groups. Pohlhaus is the candidate of the AFL-CIO. He is a mild-mannered man whose ties to Clarence Mitchell and the NAACP could have a steadying effect on John Powell, but he is not known in the business community and might cause some initial alarm there for that reason.

Martha Griffiths, former Congresswoman from Michigan. (Resume at Tab D.) We have not determined Mrs. Griffiths' availability for this position, but as a female attorney with civil rights credentials, she would bring a second female voice to a Commission deeply involved in questions of women's rights. Her appointment, however, would produce an adverse response from the business community, who regard her as incurably pro-labor. Mrs. Griffiths' appointment would broaden the geographical base of the Commission (it is currently drawn almost exclusively from the D. C. area) but it is unclear whether she would be able to work well with John Powell.

DECISION:

Approve Kendrick _____
Approve Pohlhaus _____
Approve Griffiths _____

Enclosures



THE WHITE HOUSE
WASHINGTON

February 18, 1975

MEMORANDUM FOR: JAMES LYNN

FROM: PHILIP BUCHEN *P.W.B.*

Attached is a letter from a good friend of mine, knowledgeable on the subject, opposing a career status for the FAA Administrator.

Attachment

*Rec'd
1/21/75*

FAA



Personnel
Int. Security
FCC

THE WHITE HOUSE
WASHINGTON

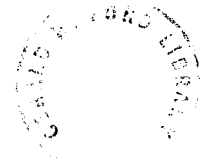
March 23, 1976

MEMORANDUM FOR: PHILIP W. BUCHEN
FROM: AARON L. SPAULDING MS.
SUBJECT: Federal Communications Commission Vacancy

I have your memo to Doug regarding the candidacy of Wayne Coy, Jr. for the expected FCC vacancy.

We are currently putting a list of options together for consideration by the President and Coy's name will certainly be on that list.

5/10/76
P.



*President Ford
Communication
FCC*

THE WHITE HOUSE
WASHINGTON

March 17, 1976

MEMORANDUM FOR: DOUG BENNETT
FROM: PHIL BUCHEN *P.*

Attached is a copy of a letter sent to me by Ymelda Dixon in regard to Wayne Coy, Jr., for appointment to the FCC as a Democrat member.

I would appreciate your advising me on whether this man is under consideration.



36
Energy Council

For Filing re Fed. Energy Commission

Monday 9/23/74

Meeting
9/23/74
2:00 p.m.

12:10 David Wilson will accompany Robert Montgomery
to the 2 o'clock meeting this afternoon (Monday 9/23).

worked for John Dean, '70-'72

now is Deputy Counsel & was ~~Dep. Under~~ on
Walker's staff at Cost of Living Council



Monday 9/23/74

MEETING

9/23/74

2 p. m.

9:35 Robert Montgomery, General Counsel of the Federal Energy Administration, would like an appointment to see you this afternoon around 1:30 or 2:00. He is going to the Hill in five minutes but wanted you to know the matter the Mr. Sawhill wanted him to brief you on. A very sensitive conflict of interest matter that will be coming up before the Congress this week. Matter primarily involves an individual named Bob Bowen who is presently employed by FEO and formerly by Treasury. The hearings in question are before Cong. Dingell's subcommittee in the House.

Potential sensitivity involves Secretary Simon, Mr. Sawhill and numerous subordinates.

Secretary: Kathy

9:40 Meeting is scheduled for 2 p. m. this afternoon.



Rob't Nipp - PR at FEA

Wm. Johnson head of U.S.'s energy office
in Treas., came early '73 (when Simon was Under Sec.)

On his staff of 5 or 6
Rob't Bowen - Jr. Exec. with Phillips Petroleum
on Exec. Interchange program

Johnson, Bowen et al went into FEO in early Dec 1973
when Simon was Admtr. as well as Under-Sec. of Treas.

G.C. Walker wrote Simon letter in March
raising? re Bowen arranging
disposition re

Conflict of Interest under Title 18 §208

"Go to Bowen's supervisor, Johnson".

- Johnson cleared him

Sawhill in May who had been deputy since beginning

GAO

Referred to DOJ by GAO

Sawhill hearings

Newspaper charge of "Double-dip loophole", based on Jan 15 rep
~~\$200,000,000~~ costs \$100,000,000 windfall (but latest
estimate 30,000,000 to
40,000,000
+ \$200,000,000 more possible

~~See~~

Select Com. on Small Business of House

Dingell's subcommittee, starting 9/24 at ~~10~~?
for 3 days

Simon & Sawhill asked to testify on Thurs.

Conscious conflict over rep. & Bowen understood
loophole - Phillips did bookkeeping



Sen. Hart has asked for info
& also Sen. Jackson
Jerry Parsky of Simon's office

Suspicious about
Bowen's testimony
on Wed. to
implicate Simon
via Johnson

P. In Agency
FTC

THE WHITE HOUSE
WASHINGTON

May 27, 1976

MEMORANDUM FOR: DOUG BENNETT
THROUGH: PHIL BUCHEN *P.*
FROM: KEN LAZARUS *K.*
SUBJECT: Presidential Appointment/
Federal Trade Commission

Attached is material which I received recently from Senator Hruska in support of Mr. Frank Polk for appointment to the Federal Trade Commission.

I have known Frank for some six years and can state with confidence that he is a thoughtful and intelligent man who would make a fine addition to the FTC.

Attachment



United States Senate

WASHINGTON, D.C. 20510

May 21, 1976

The President
The White House
Washington, D. C.

Dear Mr. President:

It is my understanding that the name of Franklin G. Polk, chief minority counsel to the House Judiciary Committee, has been proposed for nomination to the Federal Trade Commission.

The purpose of this letter is to indicate my hearty endorsement of Mr. Polk for such nomination.

I have known Frank since he came to the committee staff nine years ago. I have had an opportunity, particularly in conference committee meetings, to observe the high quality of his work and the soundness of his legal reasoning.

He is a seasoned, mature and thoughtful man, well acquainted with the complexities of government regulation. He is articulate and thoroughly competent in both legal and administrative matters. A copy of his resume is enclosed.

It is a pleasure to commend him to you without reservation.

With kind regards,

Sincerely,

Roman L. Hruska
United States Senator
Nebraska

RLH:dpj
Enclosure

United States Senate

WASHINGTON, D.C. 20510

May 21, 1976

Mr. Kenneth Lazarus
The White House
Washington, D. C.

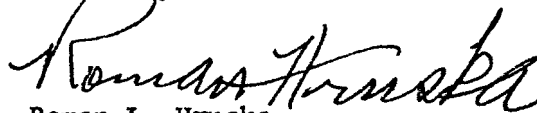
Dear Ken:

Enclosed is a copy of a letter I have sent to the President in behalf of Frank Polk's interest in appointment to the Federal Trade Commission.

It is sent to you for your information. If you regard Frank well, as I do, perhaps you could help see that he is given proper consideration.

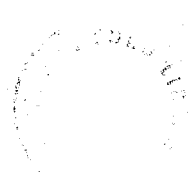
With kind personal regards,

Sincerely,



Roman L. Hruska
United States Senator
Nebraska

RLH:dpj
Enclosure



R E S U M E

FRANKLIN G. POLK

5004 Klinge Street, N.W.
Washington, D.C. 20016

Telephone:
(202) 225-6906 (Office)
(202) 686-6680 (Home)

PERSONAL

Birth Date: April 27, 1940
Married to Marianne C. Polk
Attorney, U.S. Dept. of Housing and Urban Development

EMPLOYMENT

CHIEF MINORITY COUNSEL, Committee on the Judiciary, U.S. House of Representatives, from January 1969 to present. Assistant Minority Counsel from June 1967 to January 1969.

Responsibilities: Counseled and assisted Republican members of the Committee in drafting bills, amendments, and statements; participated in legislative hearings, Committee meetings, and House consideration of Committee measures. Broad range of experience as a subcommittee coun-el in diverse areas, including constitutional amendments, criminal law, civil rights, federal judiciary, and antitrust. General administrative and legal oversight responsibility with regard to minority staff in daily operation of Committee. Special oversight responsibility with regard to constitutional procedures undertaken exclusively by full Committee, including impeachment inquiry and vice presidential confirmations.

Co-author and editor of Republican staff manuals on parliamentary rules and procedures of the House, 1968, 1970, and 1973.

JUDICIAL CLERKSHIP, Supreme Court of Ohio (August 1965 - June 1967):

Experience in writing opinions, in researching, and in writing memoranda.

LAW OFFICE CLERKSHIP (summers 1962, 1963, and 1964): Experience in drafting pleadings, motions, and briefs, in researching and in writing memoranda, in assisting at trials and hearings.

BAR MEMBERSHIP

Admitted to the practice of law in the State of Ohio, in the District of Columbia, and before the Supreme Court of the United States.

EDUCATION

LEGAL:

HARVARD LAW SCHOOL, Cambridge, Massachusetts (1962 - 1965), LL.B.
Activities: Byse Moot Court Club, Republican Club

COLLEGE:

XAVIER UNIVERSITY, Cincinnati, Ohio (1958 - 1962), H.A.B. (Honors Bachelor of Arts) - cum laude. Scholarship winner in competitive examination.

Activities: President of Debating Society and Political Forum; winner of several awards for debating; Who's Who in American College Students.

PREPARATORY:

ST. IGNATIUS HIGH, Cleveland, Ohio (1954 - 1958)
Scholarship winner in competitive examination
Graduated as co-valedictorian