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January 12, 1981

Mr. James S. Brady
Press Secretary
Transition White House Office
1725 K Street, N.W.
Washington, D.C. 20036

Dear Jim:

Just a quick note to say congratulations on your appointment as Press Secretary to the President and to wish you well in your new post. That is a real hot seat and I know you will do a terrific job.

Best regards,

John E. Robson

JER/gp



January 30, 1981

Mr. E. Pendelton James
~~The White House~~
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Pen:

I understand that the name of Michael Rosenberg of Armonk, New York is already in your computer. He is highly recommended to me by the General Counsel here at Searle in whose judgment I have the highest confidence. He says that Rosenberg is a very creative lawyer and a tough administrator who should be considered for a high level legal job in the Reagan Administration. I'd appreciate it if you could give him a good look.

Sincerely,

John E. Robson

JER/gp



1/28/81

Draft Letter to E. Pendelton James,
The White House

→ JER

TO: _____
FROM: JOHN E. ROBSON
SEE NO. _____

JAN 28 1981

Dear [Pen, or whatever you call him]

RETURN BY: _____

FOLLOW UP: _____

Mike Rosenberg, whose resume is enclosed, is a good,
creative lawyer and a tough administrator who deserves
consideration for a ^{general counsel - level} ~~top-level legal~~ job in the Administration.

I understand his name is already in the computer, and
I wanted to add my recommendation.

Sincerely,



Michael Rosenberg
3 Spruce Hollow
Armonk, New York 10504
Telephone: (212) 575-6873 office
(914) 273-8568 home

Born: October 13, 1937
Married/two children

EDUCATION Columbia Law School. LL.B. 1962. Lawrence A. Wien Scholarship for scholastic achievement. Moot court student judge.

Indiana University. A.B. with honors in Economics 1959. Mof-fat Prize for excellence in Economics.

EXPERIENCE

1978 to
Present

United States Filter Corporation

Associate General Counsel responsible for all matters arising from operations including activities of operating unit lawyers. Principal areas of concentration are:

- Commercial Projects - Review and evaluate legal aspects of large-scale energy/engineering/technology projects, joint ventures and licensing arrangements.
- Litigation - Manage and monitor the Company's litigation including insured matters. Conduct year end audit review. Perform due diligence acquisition reviews. Strengthened procedures for controlling litigation and selecting and managing outside counsel.
- International Boycotts/Export Controls - Counsel and supervise compliance with applicable laws, principally the Export Administration Act and Internal Revenue Code.
- Trade Secrets - Organized and directed efforts to protect against misappropriation by competitor headed by former employee.
- Safety - Contribute to upgrading of plant and product safety programs.

Major role in structuring and negotiating innovative proposal to avert threatened Defense Department termination of security clearances due to existence of substantial foreign shareholder.

1973-78

General Instrument Corporation

Associate General Counsel responsible for:

- Antitrust and Trade Regulation - Handled all Sherman, Clayton (including Robinson-Patman) and FTC Act problems including litigation and government investigations.
- Regulatory - Improved compliance with environmental, EEO,



OSHA and product safety laws. Instituted comprehensive prevention program to identify and remedy potential liabilities in operations.

- Management - Instrumental in establishing and organizing the Company's law department.
- Trade Secrets - Developed procedures to protect trade secrets and confidential information.

Structured, negotiated and drafted numerous agreements and arrangements in connection with acquisitions, loans, equipment sales and leases, real estate transactions, technology licensing and other commercial matters such as:

- a \$94 million loan agreement with a group of major banks
- a \$10 million divestiture of a multinational business
- several \$5-10 million sales and leases of electronic data processing systems for department stores and legalized gambling operations
- restructured a real estate financing to save \$400,000
- settled dispute with foreign government to save \$500,000



1966-73

Hellerstein, Rosier & Rembar (merged with Guggenheimer & Untermyer)

General corporate/commercial experience -- planning, negotiating and drafting various commercial agreements, mergers and acquisitions, loan agreements and shareholder agreements.

Real estate purchases and sales, financings and leases.

SEC matters, principally compliance, blue-sky and broker-dealer.

Some litigation, pension, tax, bankruptcy and trusts and estates.

1963-66

New York State Department of Law

As Deputy Assistant Attorney General participated in special investigation of highway construction projects.

As Assistant Attorney General conducted investigations of Real Estate Syndications Act complaints.

BARS

Admitted to practice in New York and in Federal courts.

Member: American Bar Association, New York State Bar Association, Association of the Bar of the City of New York and Westchester-Fairfield Corporate Counsel Association.

March 3, 1981

The Honorable
Loret M. Ruppe
Director, Peace Corps
806 Connecticut Avenue, N.W.
Washington, D.C. 20525

Dear Loret:

Margaret and I were very pleased to see your appointment as Director of the Peace Corps. I am sure it will provide plenty of challenges over the next few years.

Good luck!

Best regards and I hope that some time when events bring us to Washington we will get a chance to see you and Phil.

Sincerely,

John E. Robson

JER:gp



March 3, 1981

Mr. Donald J. Devine
Director,
Office of Personnel Management
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Don:

Just a note to say congratulations and wish you well
in your post for the Reagan Administration. I trust
that as time passes I'll get a chance to see you
when events bring me to Washington.

Best regards,

John E. Robson

JER:gp



MEMORANDUM

TO: Don Rumsfeld
John Robson ✓
Bill Greener
Bernie Windon

FROM: Susan Lauffer

SUBJECT: REAGAN ADMINISTRATION APPOINTMENTS - 1981

TO: _____
FROM: JOHN E. ROBSON
SEE: _____

FEB 24 1981

RETURN BY: _____

FOLLOW UP: _____

According to Mike Bates at Timmons & Co., Inc. the following appointments have officially been announced.

WHITE HOUSE

T. Kenneth Cribb, Jr. - Assistant Director, Office of Cabinet Administration

INDEPENDENT AGENCIES

Donald J. Devine - Director, Office of Personnel Management

Loret M. Ruppe (Mrs. Philip Ruppe) - Director, Peace Corps

HEALTH AND HUMAN SERVICES

Edward N. Brandt, Jr. - Assistant Secretary for Health



March 16, 1981

The Honorable John O. Marsh
Secretary of Army
Department of Defense
The Pentagon
Washington, D.C. 20301

Dear Jack:

Just a note to say how pleased I am to see you as Secretary of the Army. It is not widely known, but my own distinguished military career was spent in that service where, as a draftee, I rose to the exhalted rank of specialist four.

Good luck to you.

Best regards,

John E. Robson

JER:gp



TRANSPORTATION

- | | |
|---------------------|----------------------------------|
| ✓ DREW LEWIS | SECY. |
| ✓ RAY BARNHART | ADMIN, FED HIGHWAY ADM. |
| ✓ RAYMOND PECK | ADMIN, NHTSA |
| ✓ ROBERT BLANCHETTE | ADMIN, FEDERAL RAILWAY ADM. |
| ✓ DARRELL TRENT | DEPUTY SECRETARY |
| ✓ JOHN FOWLER | GENERAL COUNSEL |
| ✓ LEE VERSTANDIG | ASST. SECY for GOVT. AFFAIRS |
| ✓ JUDITH CONNOR | ASST SECY INTL. AFFAIRS & POLICY |



DEFENSE

✓ CASPAR WEINBERGER	SECRETARY
✓ FRANK CARLUCCI	DEPUTY SECRETARY
✓ JOHN LEHMAN	SECY of NAVY
✓ JOHN O. MARSH	SECY of ARMY
✓ VERNE ORR	SECY of AIR FORCE
✓ FRED IKLE	UNDERSECY FOR POLICY



March 16, 1981

The Honorable Robert Blanchette
Federal Railroad Administration
U.S. Department of Transportation
400 7th Street, S.W.
Washington, D.C. 20590

Dear Bob:

Just a brief note to say how pleased I was to see you take over the Federal Railroad post at DOT. I am confident you will have ample challenge and I know you will enjoy working with Drew Lewis who is a terrific man.

One of these days when I have a minute in Washington I will stick my head in.

In the meantime best regards.

Sincerely,

John E. Robson

JER:gp



March 16, 1981

The Honorable Judith Connor
Assistant Secretary of
U.S. Department of Transportation
400 7th Street, S.W.
Washington, D.C. 20590

Dear Judith:

I hope that by now you are somewhat settled in. As an old hand at DOT you should be well ahead of the power curve. I hope you are finding it satisfying and fun -- I will be surprised if you are not.

One of these days when I have a moment in Washington I will stick my head in.

In the meantime my warmest regards to you and Jim.

Sincerely,

John E. Robson

JER:gp



March 20, 1981

Honorable R. T. McNamar
Deputy Secretary of the Treasury
Department of the Treasury
Washington, D.C. 20220

Dear Tim,

Thanks for your nice note. It was a pleasure for me to lend a hand during the transition and I very much enjoyed having a chance to work with you.

Warm regards,

John E. Robson

JER:jfw





THE DEPUTY SECRETARY OF THE TREASURY
WASHINGTON, D.C. 20220

March 13, 1981

Mr. John Robson
G.D. Searle
4711 Golf Road
Skokie, Illinois 60076

TO: _____
FROM: JOHN E. ROBSO
SEE ME: _____

MAR 18 1981

RETURN BY: _____
FOLLOW UP: _____

Dear John:

Before any more time passes, I want to thank you for your efforts on behalf of Presidential Personnel and the Reagan Administration. As a result of your efforts, the Transition was a successful one, and the new Administration is well on its way to being staffed with highly qualified, dedicated people.

I know I speak on behalf of the President in thanking you for what you did to make the early days of the Reagan Administration successful ones.

Best personal regards,

R. T. McNamar



March 23, 1981

The Honorable Raymond Waldmann
Assistant Secretary, International
Economic Policy
United States Department of Commerce
14th Street
Washington, D.C. 20230

Dear Ray:

Just a note to say how pleased I am that you are returning to Government. I am sure you will find it an interesting and challenging time for you. With all of the International trade issues up for grabs, it sounds like you are in a great spot.

Best regards,

John E. Robson

JER:gp



Memorandum

To:
Don Rumsfeld
John Robson
Bill Greener

TO: _____
FROM: JOHN E. ROBSON
SEE: _____
MAR 18 1981
RETURN BY: _____
FOLLOW UP: _____

From: Bernie Windon

BW

Date: March 17, 1981

Subject: REAGAN ADMINISTRATION
APPOINTMENTS

For information:

For action:

SEARLE

Here is the most recent list of presidential appointments. Phone numbers and titles are included for each person listed.

BW/bb



SENIOR WHITE HOUSE STAFF

456-

ALLEN, Richard	X2255	Counsellor to President
ANDERSON, Martin	X6515	Asst. for Policy Development
BAKER, James	X6797	Chief of Staff
BRADY, James	X2100	Press Secretary
DEAVER, Mike	X6475	Deputy Chief of Staff
DOLE, Elizabeth	X2270	Assistant for Public Liaison
FIELDING, Fred	X2632	Counsel
FRIEDERSDORF, Max	X2230	Assistant for Legislative Affairs
GARRICK, Robert	X7600	Deputy Counselor
GERGEN, David	X7873	Staff Director
JAMES, Pendleton	X2335	Assistant for Presidential Personnel
MEESE, Ed	X2235	Counsellor to President
NOFZIGER, Lyn	X7620	Assistant for Political Affairs

395-

HARPER, Ed	X4742	Deputy Director, OMB
STOCKMAN, David	X4840	Director, OMB
WEIDENBAUM, Murray	X5042	Chairman, Council, Economic Advisors

456-

MURPHY, Adm. Daniel	X6606	Chief of Staff, Vice President
URSOMARSO, Frank	X7920	Director, White House Communications



WHITE HOUSE STAFF



456-

AHERN, Kathy	X2100	Administrative Asst. to Press Secretary
ALLIN, Mort	X2947	Associate Press Secretary (Foreign Press)
ALVARADO, Susan	224-8391	Legislative Asst. to V.P. - The Capitol
ANDERSON, Annalise	395-3120	Associate Director, OMB - General Government
BAKSKIAN, Aram	X6573	Special Assistant to Pres. for Public Liaison
BANDOW, Douglas	X2132	Special Assistant, Policy Development
BEAL, Richard	X6690	Director, Office of Planning & Development
BOGGS, Danny	X6250	Special Asst., Policy Development
BRADLEY, Melvin	X6560	Senior Advisor, Office, Policy Development
CANZERI, Joseph	X2861	Assistant to Deputy Chief of Staff
CARLESON, Robert B.	X6630	Assistant for Policy Development
CAVANAUGH, James H.	X1414	Special Consultant for Appointments
CAVANEY, Red	X2270	Deputy Assistant for Public Affairs
COOKSEY, Sherrie	X7557	Counsel to Asst. for Legislative Affairs
CRIBB, T. Kenneth	X6413	Asst. Director, Ofc. of Cabinet Administration
DAHLGREN, Bob	X2863	Associate Press Secretary
DARMAN, Richard	X2702	Deputy to Chief of Staff
DRESENDORFER, John	X7766	Special Assistant, Legislative Affairs
DUBERSTEIN, Ken	X6620	Deputy Assistant, Legislative Affairs
EVANS, Michael	X2594	Personal Photographer
FISCHER, David	X2168	Special Assistant to the President
FULLER, Craig	X2823	Director, Office of Cabinet Administration
GERRARD, Connie	X2100	Executive Assistant to Larry Speakes
GRAY, Ed	X6405	Director, Office of Policy Development
GRIBBIN, William	X2230	Deputy Assistant, Legislative Affairs
HICKEY, Ed	X2150	Director, Special Support Services
HIGGINS, Anne	X7610	Director, Presidential Correspondence
HODSOLL, Frank	X2174	Deputy to Chief of Staff
HOPKINS, Kevin	X6556	Special Assistant, Policy Development
KENNEDY, Nancy	X2230	Adm. Asst. to Max Friedersdorf
LEBLANC, Dennis	X2150	Deputy Director, Special Support Services
LIVINGSTON, Dodie	X2941	Director, Office, Special Pres. Messages
LOCKE, Allen	X2821	Deputy Staff Secretary
MCCAIN, Carol	X2322	Director, White House Visitors Office
MCCOY, Peter	X6702	Director, Staff for First Lady
MILLER, James E.	395-3864	Associate Director, OMB (Regulatory Mgt.)
MOORE, POWELL	X7054	Deputy Assistant, Legislative Affairs
NANCE, James	X2255	Deputy Assistant, National Security
NEWELL, Greg	X7560	Special Assistant for Scheduling

WHITE HOUSE STAFF

OGLESBY, M. B.	X7030	Special Assistant, Legislative Affairs
PEACHEE, Judy F.	X7152	Special Assistant, Intergovernmental Affairs
PROSPERI, David	X2100	Assistant Press Secretary
RISQUE, Nancy	X7092	Special Assistant, Legislative Affairs
ROBERTS, A. Wayne	X6408	Deputy Director of Presidential Personnel
ROGERS, John	X7052	Spec. Asst., Management to Chief of Staff
ROLLINS, Ed	X7620	Deputy Assistant for Political Affairs
RUGE, Dr. Daniel	X2672	Personal Physician
SCHNEIDER, Wm.,	395-6190	Associate Director, OMB (Defense)
SHELBY, Richard	X7577	Deputy Director of Presidential Personnel
SMALL, Karna	X2100	Deputy Press Secretary
SPEAKES, Larry	X2100	Deputy Press Secretary
STANLEY, Mitchell	X2235	Special Assistant to Counsellor
STUDDERT, Stephen M.	X7565	Special Asst. & Dir. of the Advance Office
SWANSON, David	X6493	Special Assistant, Legislative Affairs
THOMAS, Ed	X2235	Assistant Counselor
THOMPSON, Robert	224-2424	Administrative Asst. to V.P. - The Capitol
TURNER, Pamela	X6782	Special Assistant, Legislative Affairs
TUTWEILER, Margaret	X6797	Special Assistant to Chief of Staff
VON DAMM, Helene	X2699	Special Assistant to the President
WEINBERG, Mark	X2100	Assistant Press Secretary
WILLIAMSON, Richard	X7007	Assistant for Intergovernmental Affairs
WRIGHT, David	X7542	Special Assistant, Legislative Affairs



ECONOMIC ADVISORY BOARD

456-1414

BURNS, Arthur
FRIEDMAN, Milton
GREENSPAN, Alan
LAFFER, Arthur
LYNN, James
MCCRACKEN, Paul
SHULTZ, George, Chairman
SIMON, William
STEIN, Herbert
WALKER, Charls
WRISTON, Walter



OFFICE OF SPECIAL TRADE REPRESENTATIVE

BROCK, William 395-3204 Special Trade Representative



CIA

CASEY, William 351-6363
INMAN, Adm. Bob 351-6464

Director
Deputy Director



HEALTH & HUMAN SERVICES

SCHWEIKER, Richard	245-7000	Secretary
SWOAP, David	X7431	Undersecretary
HARDY, Dorcas	X6461	Asst. Secy./Human Development Svs.
BRANDT, Jr. Edward N.	X7694	Asst. Secretary for Health



LABOR

DONOVAN, Ray	523-8271	Secretary
AUCHTER, Thorne	X9362	Assistant Secretary for OSHA
ANGRISANI, Albert	X6050	Assistant Secretary/Employment & Training
RYAN, Timothy	X 7675	Solicitor of Labor



INTERIOR

WATT, James	343-7351	Secretary
HODEL, Donald	X7351	Undersecretary
BURFORD, Robert	X3801	Director, Land Management
HARRIS, James R.	X4237	Director, Office of Surface Mining and Reclamation & Enforcement



DEPARTMENT OF ENERGY

EDWARDS, James	252-6210	Secretary
DAVIS, Kenneth	X5704	Undersecretary



DEPARTMENT OF EDUCATION

BELL, Terrel	426-6420	Secretary
CLOHAN, William	755-1100	Undersecretary



DEPARTMENT OF HOUSING & URBAN DEVELOPMENT

PIERCE, Samuel	755-6417	Secretary
HOVDE, Donald	X7123	Undersecretary
WINN, Phillip D.	X6600	Asst. Secretary for Housing & Federal Housing Commissioner
SAVAS, Emanuel S.	X5600	Asst. Secretary for Policy Development & Research
KNAPP, John J.	X7244	General Counsel



DEPARTMENT OF COMMERCE

BALDRIDGE, Malcolm	377-2112	Secretary
WRIGHT, Joseph F.	X4625	Deputy Secretary
OLMER, Lionel	X2867	Undersecretary for International Trade
✓ WALDMANN, Raymond	X3022	Asst. Secretary, International Economic Policy
MORRIS, William H.	X1461	Asst. Secretary, Trade Development
TRIPLETT, Arlene	X4955	Asst. Secretary for Administration
BRADY, Lawrence J.	X1455	Asst. Secretary for Trade Administration
VANDER MYDE, Paul	X3663	Asst. Secretary for Congressional Affairs
RITER, Lyle	785-1327	Confidential Assistant to Morris



DEPARTMENT OF JUSTICE

SMITH, Wm. French	633-2001	Attorney General
SCHMULTS, Edward	X2101	Deputy Attorney General
WEBSTER, William	324-3000	Director, FBI
DINKINS, Carol E.	633-2701	Assistant Attorney General for Land & Resources
GUILIANI, Rudolph	X2107	Associate Attorney General
BAXTER, William F.	X2401	Assistant Attorney General Antitrust
JENSEN, D. Lowell	X2601	Assistant Attorney General Criminal Division
OLSON, Theodore B.	X2041	Assistant Attorney General Legal Counsel



DEPARTMENT OF DEFENSE

WEINBERGER, Caspar	695-5261	Secretary
CARLUCCI, Frank	X6352	Deputy Secretary
LEHMAN, John	X3131	Secretary of the Navy
MARSH, John O.	X3211	Secretary of the Army
ORR, Verne	697-7376	Secretary of the Air Force
IKLE, Fred	697-7200	Undersecretary for Policy
DELAUER, RICHARD D.	697-9111	Undersecretary for Research & Engineering



DEPARTMENT OF STATE



HAIG, Alexander	632-9572	Secretary
ABRAMS, Elliott	X9600	Assistant Secretary, for International Organizations
ANNENBERG, Lenore	X0866	Chief of Protocol
BREMENT, Marshall	212/826-4524	Deputy Representative to U.N.
BUCKLEY, James L.	X0410	Undersecretary for Security Assistance Programs
CLARK, William	X9640	Deputy Secretary
CROCKER, Chester	X2530	Assistant Secretary for African Affairs
EAGLEBURGER, Larry	X9626	Assistant Secretary for European Affairs
FAIRBANKS, Richard	X8774	Assistant Secretary for Congressional Relations
HOLDRIDGE, John	X9596	Assistant Secretary for East Asian & Pacific Affairs
HORMATS, Robert D.	X0396	Assistant Secretary for Economic Affairs
KENNEDY, Richard	X1500	Undersecretary for Management
LEFEVER, Ernest	X0334	Assistant Secretary for Human Rights & Humanitarian Affairs
LICHENSTEIN, Charles	212/826- 4524	Deputy Representative to U.N.
MCFARLANE, Bud	X4404	Counselor
MALONE, James L.	X1554	Assistant Secretary for Oceans
RASHISH, Mike	X3256	Undersecretary for Economic Affairs
STOESSEL, Walter J.	X2471	Undersecretary for Political Affairs
VELIOTES, Nicholas	X9588	Assistant Secretary for Near Eastern and South Asian Affairs

DEPARTMENT OF TREASURY

REGAN, Donald	566-2533	Secretary
CHAPOTAN, John	X5561	Assistant Secretary for Tax Policy
EGGER, ROSCOE L.	X4115	Commissioner, IRS
MCNAMAR, R.T.	X2801	Deputy Secretary
MEHLE, Roger W.	X2103	Assistant Secretary for Domestic Finance
ROBERTS, Paul Craig	X2551	Assistant Secretary for Economic Policy
SPRINKEL, Beryl	X5164	Undersecretary for Monetary Policy
THOMAS, Dennis	X2037	Assistant Secretary for Legislative Affairs
TURE, Norman	X5847	Undersecretary for Tax and Economic Affairs



DEPARTMENT OF AGRICULTURE

BLOCK, John	447-3631	Secretary
CROWELL, John B.	X7173	Assistant Secretary for Natural Resources & Environment
LESHER, William Gene	X4894	Assistant Secretary for Economics
LODWICK, Seeley	X3111	Undersecretary for International Affairs & Commodity Programs
LYNG, Richard	X6158	Undersecretary
MCMILLAN, C.W.	X4256	Assistant Secretary for Marketing & Transportation Svc.



DEPARTMENT OF TRANSPORTATION

LEWIS, Drew	426-1111	Secretary
BARNHART, Ray	X0650	Administrator, FHA
BLANCHETTE, Robert	X0710	Administrator, Fed. Railway Adm.
CONNER, Judith	X4544	Asst. Secretary, International and Policy
FOWLER, John	X4702	General Counsel
HELM, Lynn,	X3111	Administrator, FAA
PECK, Raymond	X1836	Administrator, National Highway Traffic Safety Administration
TRENT, Darrell	X2222	Deputy Secretary
VERSTANDIG, Lee	X4570	Asst. Secretary for Government Affairs



INDEPENDENT AGENCIES

BOLTON, John	632-8658	General Counsel, AID
CARDENAS, Michael	653-6605	Administrator, SBA
DEVINE, Donald J.	632-6101	Director, Office of Personnel Mgt.
GORSUCH, Ann	755-2700	Administrator, EPA
HERNANDEZ, John W.	755-2711	Deputy Administrator, EPA
JOHNSON, Philip E.	254-6970	Commissioner, Commodity Futures Trading Commission
✓ MCPHERSON, Peter	632-9620	Administrator, Agency for International Development
PAUKEN, Thomas W.	254-3120	Administrator, ACTION
RUPPE, Mrs. Loret	254-7970	Director of Peace Corps
SVAHN, John A.	301/594-1234	Commissioner of Social Security





SECRETARY OF THE ARMY
WASHINGTON

23 March 1981

TO: Robson
FROM: JOHN E. ROBSON
SEE: _____

MAR 30 1981

RETURN BY: _____
FOLLOW UP: _____

The Honorable John E. Robson
Executive Vice President
G. D. Searle & Co.
Box 1045
Skokie, Illinois 60076

Dear Jack:

Many thanks for your note and the kind words about my appointment as Secretary of the Army. I am deeply grateful to President Reagan for giving me the privilege of serving the Army and our Nation. It's going to be a challenging post and I look forward to the advice and guidance of individuals such as yourself.

Again, thanks for your note, and with kindest personal regards, I am

Sincerely,

John O. Marsh, Jr.



March 24, 1981

Pendelton James
Director
Office of Presidential Personnel
The White House
Washington, D.C. 20500

Dear Pen:

I understand that candidates for the post of U.S. Representative to the International Civil Aviation Organization are being considered. I am writing to recommend your favorable consideration of Milford L. Coor, Jr., whose resume is enclosed. Mr. Coor worked in the General Counsel's office when I was Chairman of the Civil Aeronautics Board and has worked in various positions with the airlines, Airport Operators Council and the Government relating to aviation. He was also one of the first black attorneys selected for the Honors Legal Program at the Department of Transportation, a program which I started a number of years ago when I was Under Secretary of the Department of Transportation.

I think his experience, both in and out of Government, and his ability and temperament make him an ideal candidate for the job. As I indicated, he was someone with whom I worked when I was Chairman of the CAB so that I am able to make this recommendation on a personal basis.

Mr. Coor told me that he has had some ~~con~~versations with Dr. Sean Randolph, who I understand handles Department of State's staffing.

I hope you give him a serious look for the post.

Best regards,

John E. Robson

JER:jfw

Enclosure



TWA

605 THIRD AVENUE, NEW YORK, NEW YORK, U.S.A. 10016

March 19, 1981

TO: _____
FROM: JOHN E. ROBSON _____
SEE ME: _____

MAR 23 1981

RETURN BY: _____

FOLLOW UP: _____

John Edwin Robson, Esq.
Executive Vice President
G.D. Searle & Co.
P.O. Box 1045
Skokie, Illinois 60076

Dear John:

It was a pleasure to chat with you after such a long time. Not that I ever had any doubts, but I'm glad to hear that you are well content. My only regret is that the drug industry's gain is transportation's loss.

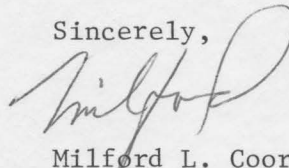
As we discussed, I am forwarding a few resumes of my background and experience in furtherance of my interest in securing an appointment with the new Administration. I have been engaged for several weeks in discussions with staff representatives of the office of Presidential Personnel concentrating almost exclusively on available positions within the Department of Transportation, including the FAA. Those discussions have yet to bear fruit, although they are continuing.

I have recently become aware that the position of U.S. Representative to ICAO may be available and in view of the decreasing likelihood of obtaining a suitable position at DOT, I have decided to concentrate on ICAO. The ICAO post appears to fall under the aegis of the Department of State, and I have contacted Dr. Sean Randolph who handles DOS staffing in the office of Presidential Personnel to express my interest.

It will be very kind of you to do whatever you can with respect to this matter and you may be assured of my gratitude. If you are in the New York area or I in Chicago (or perhaps Montreal, even?), it would be a pleasure to lunch with you.

Thanks again for your kind offer of assistance.

Sincerely,



Milford L. Coor



Enclosures

TRANS WORLD AIRLINES, INC.

MILFORD L. COOR, JR.
55 WOODSIDE AVENUE
WESTPORT, CONNECTICUT 06880
(203) 226-1454 (Home)
(212) 557-6156 (Office)

PERSONAL: Born: August 10, 1944, Goldsboro, North Carolina.
Married, three children.

EDUCATION: B.A. (Psychology), 1966, Manhattan College, Riverdale, N.Y.;
Graduate Courses in Urban Affairs, 1969, American University,
Washington, D.C.; J.D., 1973, Boston College Law School, Newton
Centre, Massachusetts.

EMPLOYMENT: Attorney, Trans World Airlines, Inc., Legal Department, New
York, New York, March 1980 to present. Returned to Legal
Department to assume litigation/antitrust responsibilities.
Duties substantially as before except emphasis on federal
and state court practice.

Director, Civic Affairs, Trans World Airlines, Inc., New York,
New York, July 1979 to March 1980. Represented TWA and
(in Pennsylvania) other member carriers of the Air Transport
Association in matters involving state legislation, rules and
regulations concerning corporate operations, in general, and
airline operations, in particular. Duties included monitoring
state legislative, administrative, and judicial developments
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PUBLICATION: The Relative Effects of Multiple Designation; prepared for the State Department at the 1979 International Aviation Symposium.

MEMBERSHIPS: District of Columbia (1974)
American Bar Association: Advisory Committee to the Standing-Committee on Aeronautical Law.



MILFORD L. COOR, JR.
55 WOODSIDE AVENUE
WESTPORT, CONNECTICUT 06880
(203) 226-1454 (Home)
(212) 557-6156 (Office)

PERSONAL: Born: August 10, 1944, Goldsboro, North Carolina.
Married, three children.

EDUCATION: B.A. (Psychology), 1966, Manhattan College, Riverdale, N.Y.;
Graduate Courses in Urban Affairs, 1969, American University,
Washington, D.C.; J.D., 1973, Boston College Law School, Newton
Centre, Massachusetts.

EMPLOYMENT: Attorney, Trans World Airlines, Inc., Legal Department, New
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March 25, 1981

Mr. John McClaughry
Senior Policy Advisor
227 Executive Office Building
Washington, D.C. 20500

Dear John:

Thanks for your holiday greetings. If you look at a calendar you can hardly go wrong sending a holiday greeting letter at anytime of the year.

I am pleased to see that your resolve collapsed and you have ended up back in Government.

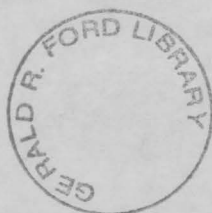
The opportunity is tremendous.

Don't screw it up.

Warm regards,

John E. Robson

JER:gp



JOHN McCLAUGHRY
227 EXECUTIVE OFFICE BLDG.
WASHINGTON, D.C. 20500

202 456 2273

TO: _____ March 21, 1981
FROM: JOHN E. ROBSON
SEE IT: _____

MAR 24 1981

HOLIDAY greetings!

Well, all right, so I missed the 1980 holidays with this letter, but the 1981 season is just nine months away, and I am pleased to be the first to express the hope that you get through them without insolvency or loathesome diseases.

The reason for this unaccustomed negligence has to do with the prolonged uncertainty about my immediate future. Would I continue to sit at my console in the wilds of northern Vermont, issuing instructions to world leaders, all of whom inexplicably ignore them? Or would I ascend to the seat of power and influence, the White House, and do essentially the same thing? I decided to pursue the latter course, and despite some frustrations and setbacks along the way, have finally arrived at the White House as Senior Policy Advisor in the Office of Policy Development. The good part of this job is that with only a 60¢ contribution I can travel anywhere on the Washington subway system. The bad part is that I have had to relinquish my undisputed title as Vermont's leading crank letter writer.

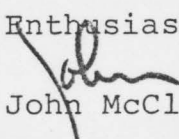
Last spring I contrived to become Vice Chairman of the Vermont Reagan for President Committee; then platform committee delegate to the Republican National Convention in July; then Senior Policy Advisor for the campaign and transition period. During the campaign my major responsibility was to serve as one of the candidate's three speechwriters, and some of my better efforts got national attention. I refer of course to my slashing attack on evolution in Dallas, my exposure of Jimmy Carter as a Kloset Klansman in Detroit, and my impassioned attack on mankilling trees. In the transition I handled intergovernmental relations, whatever that was. Now I am handling, whatever that means, food and agriculture, urban development, transportation, labor and tax policy. My ingenious plan for using tax incentives to put unemployed workers to work raising marijuana along railroad tracks in our inner cities reflects these concerns. Bnt don't mention this to anybody until you hear it from the President.

We still have our log cabin in Kirby, which is temporarily rented, and are looking for a suitable place in Virginia. (The place we are in now is being torn down in mid-May for a high rise. They assured me it was nothing personal.) Mail can be sent to us at the above office address; Concord, Vermont 05824 is our permanent address.

For the time being Jessica and Richard are completing 9th and 11th grades back at St. Johnsbury Academy. We're trying to figure out where they will go next year. Anna (7) and Susan (3) have started school in Arlington, Susan in a Montessori preschool. I am not supposed to mention Alice in this letter, because the last four letters made her want to change her name - as if she didn't have enough other reasons - so to placate Alice I am not mentioning Alice in this letter. Got that?

I would invite all of you to drop by the White House for lunch with me and the President, if he's not busy, but I have discovered that I have to pay the checks at the White House mess. Maybe we can go dutch to McDonalds on 17th Street instead.

Enthusiastically,


John McClaughry

April 8, 1981

The Honorable R. T. Johnson
General Counsel
Department of Energy
1000 Independence Ave., S.W.
Washington, DC 20585

Dear Tenney:

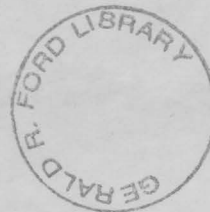
It was nice to chat with you the other day and catch up. I know the sacrifices in going back into government are difficult, but there are other rewards.

Margaret joins me in sending our warmest regards to you and Marilyn.

Sincerely,

John E. Robson
Executive Vice President

JER:tf



April 8, 1981

Dr. James C. Miller III
Administrator for Information
and Regulatory Affairs
Office of Management and Budget
Old Executive Office Building
Room 246
Washington, DC 20503

Dear Jim:

For your information I am sending along a copy of the letter I sent to George Bush together with a copy of Searle's 1980 Annual Report. Perhaps you will find it useful in your work.

Keep it up.

I hope I get a chance to see you one of these days soon.

Best regards,

John E. Robson
Executive Vice President

JER:tf
Att.



April 9, 1981

The Honorable George H. W. Bush
Vice President of the United States
The White House
Washington, DC 20501

Dear George:

What you need is more mail.

Because of your involvement in the Regulatory Relief activity, I am taking the liberty of sending along to you a copy of Searle's 1980 Annual Report which I think is relevant to some of the things you are doing in that area. If you look at the inside front cover of the Annual Report and Don Rumsfeld's letter to the shareholders, you will see that we are trying to focus attention on some of the very issues that you are working on. It was my thought this might prove useful to you in talking about these issues to various business groups.

As Chairman of the Civil Aeronautics Board in the Ford administration -- when the CAB took the lead in airline deregulation -- I am more than sympathetic to your objectives. I also should say how pleased I am that James Miller is working with you. Jim was very helpful to us on airline deregulation and I regard him as a good friend. He is a fine man and the Reagan administration is lucky to have him.

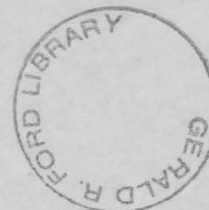
I know this has been an excruciating couple of weeks for you but from all appearances, you are doing just great.

Margaret joins me in sending our warm regards to you and Barbara.

Sincerely,

John E. Robson
Executive Vice President

JER:tf
Att.



April 14, 1981

The Honorable Pamela N. Bailey
Assistant Secretary for Public Affairs
Department of Health and Human Services
200 Independence Avenue, S.W.
Washington, D.C. 20201

Dear Pam:

Just a note to say how pleased I was to see that you ended up in a good place in the Reagan Administration. I know you will make a contribution and enjoy it thoroughly.

Best of luck.

Warm regards,

John E. Robson

JER:gp



TO: _____
FROM: JOHN E. ROBSON
SEE MT. _____

APR 8 1981

RETURN BY: _____
FOLLOW UP: _____

BW

MEMORANDUM

TO: Don Rumsfeld
John Robson
Bill Greener

FROM: Bernie Windon
DATE: April 7, 1981
FOR: Your information

Here are additional nominations for Presidential appointments that have recently been announced.

BW/ds



NOMINATIONS FOR PRESIDENTIAL APPOINTMENTS

Charles Wick
Mark Fowler
Loren Smith
William Draper
Gerald J. Mossinghoff
Edward E. Noble

Craig A. Nalen
Jay F. Morris
Mary Ann (Mimi) Weyforth Dawson
Richard A. Hauser
Herbert E. Ellingwood
John F. W. Rogers
A. Alan Hill
A. James Barnes
Frank Naylor, Jr.

Francis J. West

Sherman Unger
Arthur Teele

Donald A. Derman

Stephen May

Stephen J. Bollinger

Judith Tardy

John Rodriguez

Tenney Johnson
Joseph J. Tribble

William Coldiron
Garrey Carruthers

Kenneth L. Smith

Daniel M. Miller

Director, USIA
Chairman, Federal Communications Commission
Chairman, Administrative Conference
President, Export-Import Bank
Commissioner of Patents and Trademarks
Chairman of the Board of Directors, Synthetic
Fuels Corporation
Overseas Private Investment Corporation
Assistant Administrator, AID
Federal Communications Commission Commissioner
Deputy Counsel to President
Deputy Counsel to President
Special Assistant for Administration
Chairman, Council on Environmental Quality
General Counsel, Department of Agriculture
Assistant Secretary for Rural Development, Department
of Agriculture
Assistant Secretary for International Security
Affairs, Department of Defense
General Counsel, Department of Commerce
Administrator, Urban Mass Transportation Administration,
Department of Transportation
Assistant Secretary for Budget and Programs,
Department of Transportation
Assistant Secretary for Legislation, Housing and
Urban Development
Assistant Secretary for Community Planning and
Development, Housing and Urban Development
Assistant Secretary for Administration, Housing
and Urban Development
Deputy under Secretary for Intergovernmental Affairs,
Department of Education
General Counsel, Department of Energy
Assistant Secretary for Conservation and Renewable
Energy, Department of Energy
Solicitor, Department of Interior
Assistant Secretary for Land and Water Resources,
Department of Interior
Assistant Secretary for Indian Affairs, Department
of Interior
Assistant Secretary for Energy and Minerals, Department
of Interior



NOMINATIONS FOR PRESIDENTIAL APPOINTMENTS

(continued)

Warren Richardson

Pamela N. Bailey

David R. MacDonald

Michael B. Smith

Assistant Secretary for Legislation, Department
of Health and Human Services

Assistant Secretary for Public Affairs, Department
of Health and Human Services

Deputy Special Trade Representative

Deputy Special Trade Representative



April 14, 1981

The Honorable David R. MacDonald
Deputy Special Trade Representative
1800 G Street, N.W.
Washington, D.C. 20506

Dear Dave:

I'm glad it is now finally official.

Good luck and best regards,

Sincerely,

John E. Robson

JER:gp



G.D. Searle & Co.
Box 1045
Skokie, Illinois 60076
Telephone 312 982 7300

John E. Robson
Executive Vice President

WR

~~TO: Bill Greener - FYI~~
FROM: JOHN E. ROBSON

APR 23 1981

RETURN BY: _____

FOLLOW UP: _____

April 14, 1981

The Honorable Sherman Unger
General Counsel, Department
of Commerce
14th Street between Constitution
Ave and E Street, N.W.
Washington, D.C. 20230

*JER
WIG returned
this to us. Jen*

SEARLE

Dear Sherman:

I was pleased to see your return to Government at
the Commerce Department. Good luck to you. I
know you will enjoy it.

Regards,

John E. Robson
John E. Robson

JER:gp

TO: _____
FROM: BILL GREENER

APR 27 1981

RETURN BY: _____
FOLLOW UP: _____

*John,
Thanks for your kind
words! Didn't know you
were with Searle. I am
enjoying the work. Steve*



May 26, 1981

Mr. Peter J. Wallison
General Counsel
Department of the Treasury
15th and Pennsylvania Avenue, N.W.
Washington, D.C. 20220

Dear Peter:

Just a note to say how pleased I was to see that you are coming back to government. As an old departmental general counsel I can testify to the challenges and satisfactions of the job. You are also working with Tim McNamar who is an old friend and I know that is a source of pleasure.

I hope that one of these days I will get a chance to see you when I am in Washington.

Best regards,

John E. Robson

JER:gp



May 19, 1981

TO: Don Rumsfeld
John Robson
Bill Greener
FROM: Bernie Windon

BW

TO: _____
FROM: JOHN E. ROBSON _____
SEE _____

MAY 19 1981

RETURN BY: _____
FOLLOW UP: _____

For your information, attached are the nominations for Presidential appointments that were announced last week.

BW/ds
attachment



