FRANK G. ZARB PAPERS, (1970) 1974-77 (1979)

Collection Type

Federal Records

Extent

4.8 linear feet (ca. 9,600 pages) of textual material, 148 photographs, 2 audiotapes, and 6 framed cartoons

Record Type

Textual

Access

Open. Some items are temporarily restricted under terms of the donor's deed of gift, a copy of which is available on request, or under National Archives and Records Administration general restrictions (36 CFR 1256).

Copyright

Frank Zarb donated to the United States of America his copyrights in all of his unpublished writings in National Archives collections. The copyrights to materials written by other individuals or organizations are presumed to remain with them. Works prepared by U.S. Government employees as part of their official duties are in the public domain.

Processed by

Leesa Tobin, February 1982 (Revised July 1988); revised by William H. McNitt, January 2012

Biography

Frank G. Zarb

- 1935 Born in Brooklyn, New York
- 1957 B.B.A., Hofstra University
- 1957-58 Served in the U.S. Army
- 1958-62 Management trainee for Cities Service Oil Company
- 1962 M.B.A., Hofstra University
- 1962-69 General partner for Goodbody and Company
- 1969-71 Executive vice president for CBWL-Hayden Stone, Inc.
- 1972 Assistant Secretary of Labor for Administration
- 1972-73 Executive vice president for Hayden Stone, Inc.
- 1973-74 Associate Director of the Office of Management and Budget for Energy and Natural Resources
- Dec. 1973-Jan. 1974 Temporary assignment as acting assistant administrator of the Federal Energy Office
- October 1974 Appointed executive director of the Energy Resources Council
- 1974-77 Administrator of the Federal Energy Administration
- 1977-78 Executive vice president for Shearson, Hayden, Stone, Inc.
- 1978-88 General partner of Lazard Freres & Co.
- 1988-93 CEO and Chairman of Smith Barney
- 1993-94 Vice Chairman and Group Executive Travelers Group
- 1994-97 CEO, Alexander & Alexander Services, Inc. (insurance brokerage company)

1997-2001 - Chairman and CEO of the National Association of Securities Dealers (NASD) and head of the NASD's stock exchange, the NASDAQ

2001-Present - Managing Director and Senior Advisor, Hellman & Friedman LLC

Scope and Content Note

Frank G. Zarb was appointed as administrator of the Federal Energy Administration by President Ford in December 1974. He replaced John Sawhill, who resigned in October 1974 after conflicts over his support of an increased gasoline tax and mandatory energy conservation measures. Zarb, then serving as executive director of the newly created Energy Resources Council under Rogers C. B. Morton, Secretary of the Interior, and involved with a variety of energy-related issues, was deemed a logical choice to succeed Sawhill. In 1973, Zarb had assisted Treasury Secretary William Simon in organizing the Federal Energy Office, predecessor to the Federal Energy Administration, thus was familiar with its structure and function.

As executive director of the Energy Resources Council and administrator of the Federal Energy Administration, Zarb wielded considerable power over the nation's energy policies. The Energy Resources Council was charged with formulating energy policy proposals for the President and the coordination of the activities of the various federal agencies involved in energy matters. As administrator of the Federal Energy Administration, Zarb advised the President on all aspects of domestic and foreign energy policies and oversaw the price and regulatory operations of the agency.

The oil embargo in December 1973 had alerted the government of the need for planning on a national scale in the event of a similar situation arising in the future. One of Zarb's first tasks as administrator of FEA was to overhaul the program of fuel allocation to the states and insure that rationing measures could be introduced within ninety days of a crisis alert. He was also involved in the formulation of the energy proposals that the President presented to Congress in his State of the Union address on January 15, 1975. The plan called for higher taxes and prices for imported oil, the decontrolling of prices for imported oil, and the imposition of a windfall profits tax. It was Zarb's responsibility to try to achieve a compromise between the viewpoints of the administration and Congress. As the President's

chief energy spokesman, Zarb appeared before congressional committees, at meetings of oil company executive and state energy officials, and traveled across the country with the President seeking support for administration policies.

This collection contains copies of Zarb's memoranda to the President, testimony before Congress and speeches to various organizations, a subject file, and scrapbook material. The papers document many of the energy issues facing the Ford administration and cover the period from December 1974 to January 1977, with a small amount of earlier and later material.

Frank Zarb's original gift of papers to the Gerald R. Ford Library was processed and made available for research in February 1982. The Library has received several small accretions and added them to the collection since then. In addition to the material described in this finding aid, the Library received several cartoon drawings from Mr. Zarb. These are now part of the artifact holdings at the Ford Presidential Museum.

Related Materials (January 2012)

Related materials in the Ford Library include the files of the U.S. Energy Resources Council and of several members of the Domestic Council including James Cannon, Michael Raoul-Duval, Glenn Schleede and Dennis Barnes. There are also energy-related materials in several White House Central Files categories and the files and papers of William Seidman. International energy policy and issues are documented in numerous sub-collections from National Security Advisers Kissinger and Scowcroft and the National Security Council staff.

Last Modified Date

2024-05-08

Memoranda to the President, 1974-77.

(Boxes 1-3, 0.9 linear feet)

Memoranda to the President drafted by Zarb or members of his immediate staff, particularly John Hill and Eric Zausner. The memoranda include biweekly statistics concerning oil imports, domestic production, usage and conservation. Also included are proposals for meetings or telephone calls; talking points designed to aid the President in preparing for energy meetings; background material on a variety of energy-related topics; information on the progress of legislative

initiatives; and early drafts of the President's energy messages. Major topics include: decontrol of oil prices, nuclear energy, production incentives, conversion to coal, the Alaska pipeline, liquified natural gas, windfall profits tax, conservation, divestiture and the price of oil imports. Zarb also provided the President with briefings on energy policy options as developed by the Energy Resources Council and talking points on energy to aid him in preparing for Cabinet meetings. Attached to several of Zarb's memoranda are Presidential responses. It is unclear whether or not this series of memoranda is complete. Arranged chronologically.

Box 1 - Memoranda to the President

Title
December 1974
January 1975
February 1975
March 1-18, 1975
March 19-31, 1975
<u>April 1975</u>
<u>May 1975</u>
<u>June 1975</u>
<u>July 1975</u>
August 1-5, 1975
August 6, 1975
August 7-31, 1975
<u>September 1-15, 1975</u>
September 16-30, 1975

Box 2 - Memoranda to the President

Status	Title
OPEN / DIGITIZED	October 1-30, 1975
OPEN / DIGITIZED	October 31, 1975
OPEN / DIGITIZED	November 1975
OPEN / DIGITIZED	December 1-11, 1975
OPEN / DIGITIZED	December 12-31, 1975
OPEN / DIGITIZED	January 1-15, 1976

Status	Title
OPEN / DIGITIZED	January 16-31, 1976
OPEN / DIGITIZED	February 1976
OPEN / DIGITIZED	March 1976
OPEN / DIGITIZED	<u>April 1976</u>
OPEN / DIGITIZED	May 1976
OPEN / DIGITIZED	June 1976

Box 3 - Memoranda to the President

Status	litle

OPEN / DIGITIZED	<u>July 1976</u>
OPEN / DIGITIZED	<u>August 1976</u>

OPEN / DIGITIZED September-December 1976

Congressional Committee Testimony File, 1975-76.

(Boxes 3-4, 0.6 linear feet)

Transcripts of Zarb's testimony before House and Senate committees and subcommittees. He presented the administration's views on energy issues including proposed legislation and the provisions of the President's comprehensive energy program. He also testified concerning various aspects of the FEA's operations and budget. Arranged chronologically.

Box 3 (Continued) - Congressional Committee Testimony File Status Title

OPEN / DIGITIZED	January 31, 1975 , Senate Interior and Insular Affairs Committee
OPEN / DIGITIZED	February 7, 1975, Senate Committee on Commerce
OPEN / DIGITIZED	February 10, 1975, Senate Finance Committee
OPEN / DIGITIZED	February 13, 1975 , Senate Committee on Interior and Insular Affairs
OPEN / DIGITIZED	February 17, 1975 , House Interstate and Foreign Commerce Committee - Subcommittee on Energy and Power
OPEN / DIGITIZED	February 26, 1975, House Appropriations Subcommittee for the Department of the Interior and Related Agencies

Status	Title
OPEN / DIGITIZED	February 27, 1975, Joint Economic Committee
OPEN / DIGITIZED	March 3, 1975, House Ways and Means Committee
OPEN / DIGITIZED	March 11, 1975 , Senate Interior Committee and Senate Armed Services Committee
OPEN / DIGITIZED	March 13, 1975 , House Committee on Interstate and Foreign Commerce - Subcommittee on Public Health and Environment
OPEN / DIGITIZED	March 20, 1975 , Senate Committee on Public Works - Subcommittee on Environmental Pollution
OPEN / DIGITIZED	April 16, 1975 , Senate Committee on Government Operations
OPEN / DIGITIZED	May 7, 1975, House Appropriations Subcommittee on Appropriations for the Department of the Interior and Related Agencies
OPEN / DIGITIZED	May 7, 1975, Senate Committee on Interior and Insular Affairs - Subcommittee on Minerals, Materials and Fuels
OPEN / DIGITIZED	May 7, 1975 , Joint Committee on Atomic Energy - Ad hoc Subcommittee
OPEN / DIGITIZED	May 9, 1975 , House Government Operations Committee - Subcommittee on Conservation, Energy and Natural Resources
OPEN / DIGITIZED	May 14, 1975, House Committee on Science and Technology - Subcommittee on Energy Research, Development and Demonstration
OPEN / DIGITIZED	May 19, 1975 , Senate Committee on Interior and Insular Affairs
OPEN / DIGITIZED	June 3, 1975, House Committee on Interior and Insular Affairs - Subcommittee on Energy and the Environment and Subcommittee on Mines and Mining
OPEN / DIGITIZED	June 23, 1975, Senate Committee on the Judiciary - Subcommittee on Administrative Practice and Procedure
OPEN / DIGITIZED	June 23, 1975, Senate Committee on Public Works

Box 4 - Congressional Committee Testimony File

Status	Title
OPEN / DIGITIZED	ca. July 1975, Nomination of FEA Officials Eric Zausner
0.211, 5.011,225	and Thomas Noel
	July 16, 1975, Senate Committee on Government
	Operations - Permanent Subcommittee on Investigations
OPEN / DIGITIZED	and Senate Committee on Commerce - Special
	Subcommittee on Oil and Natural Gas Production and
	Distribution
OPEN / DIGITIZED	July 28, 1975, House Interstate and Foreign Commerce
OF LIN / DIGITIZED	Committee - Subcommittee on Energy and Power
	July 31, 1975, Senate Committee on Government
OPEN / DIGITIZED	Operations - Subcommittee on Reports, Accounting and
	Management
	September 8, 1975, House Interstate and Foreign
OPEN / DIGITIZED	Commerce Committee - Subcommittee on Energy and
	Power
OPEN / DIGITIZED	September 15, 1975 , Senate Committee on Commerce
OPEN / DIGITIZED	September 23, 1975, House Committee on Interstate and
OPEN / DIGITIZED	Foreign Commerce - Subcommittee on Energy and Power
	September 25, 1975, House Committee on Science and
OPEN / DIGITIZED	Technology
ODEN / DICITIZED	November 18, 1975, Senate Select Committee on Small
OPEN / DIGITIZED	Business
OPEN / DIGITIZED	December 3, 1975, Joint Committee on Atomic Energy
OPEN / DIGITIZED	January 23, 1976, House Committee on Interstate and
OPEN / DIGITIZED	Foreign Commerce - Subcommittee on Energy and Power
ODEN / DICITIZED	January 26, 1976, House Appropriations Committee -
OPEN / DIGITIZED	Subcommittee on Interior and Related Agencies
OPEN / DIGITIZED	February 11, 1976, House Committee on Science and
	Technology - Subcommittee on Energy Research,
	Development and Demonstration
ODEN / DICITIZED	March 16, 1976, House Interstate and Foreign Commerce
OPEN / DIGITIZED	Committee - Subcommittee on Energy and Power

Status	Title
OPEN / DIGITIZED	March 16, 1976 , Senate Committee on Interior and Insular Affairs
OPEN / DIGITIZED	April 1, 1976, House Committee on Science and Technology - Subcommittee on Energy Research, Development and Demonstration
OPEN / DIGITIZED	April 1, 1976, House Committee on Interstate and Foreign Commerce - Subcommittee on Energy and Power
OPEN / DIGITIZED	April 5, 1976 , Senate Committee on Interior and Insular Affairs
OPEN / DIGITIZED	April 12, 1976, Senate Committee on Banking, Housing and Urban Affairs
OPEN / DIGITIZED	April 14, 1976, House Interstate and Foreign Commerce Committee - Subcommittee on Energy and Power
OPEN / DIGITIZED	April 26, 1976, House Appropriations Committee - Subcommittee on Interior and Related Agencies
OPEN / DIGITIZED	April 29, 1976, Senate Appropriations Committee - Subcommittee on Interior and Related Agencies
OPEN / DIGITIZED	May 17, 1976, House Committee on Interstate and Foreign Commerce
OPEN / DIGITIZED	May 24, 1976 , Senate Committee on Interior and Insular Affairs
OPEN / DIGITIZED	June 3, 1976, Senate Judiciary Committee
OPEN / DIGITIZED	June 8, 1976 , Joint Economic Committee - Subcommittee on Energy
OPEN / DIGITIZED	June 29, 1976, House Interstate and Foreign Commerce Committee - Subcommittee on Energy and Power
OPEN / DIGITIZED	June 30, 1976, Senate Foreign Relations Committee - Subcommittee on Near East and South Asian Affairs
OPEN / DIGITIZED	July 19, 1976 , Senate Committee on Interior and Insular Affairs
OPEN / DIGITIZED	August 6, 1976 , House Interstate and Foreign Commerce Committee - Subcommittee on Oversight and Investigations

Status Title

OPEN / DIGITIZED September 13, 1976 , Joint Economic Committee

Subject File, 1974-78.

(Boxes 4-9, 1.8 linear feet)

Correspondence, primarily between Zarb and members of Congress or between Zarb and officials in government agencies; briefing materials on major legislation and aspects of the administration's energy program; Federal Energy Administration press releases and publications; copies of Zarb's column, "Energy Sense" and other articles written by and about him; newspaper clippings; and abstracts from the New York Times Information Bank of all the articles written about Zarb and the FEA during the Ford administration. Most of the correspondence with members of Congress consists of letters of appreciation Zarb received when he left the FEA in 1977. The Energy Resources Council material concerns the coal strike in 1974. Arranged alphabetically by subject.

Box 4 (Continued) - Subject File

Status	Title
OPEN / DIGITIZED	Across the Board
OPEN / DIGITIZED	Alaska Natural Gas Transportation Act
OPEN / DIGITIZED	Common Cause
OPEN / DIGITIZED	Commonwealth Club of California
OPEN / DIGITIZED	Computer Printouts - Federal Energy Administration
OPEN / DIGITIZED	Computer Printouts - New York Times Information Bank

1976

Box 5 - Subject File

Status	Title
OPEN / DIGITIZED	Confirmation Hearings - Senate (1)
OPEN / DIGITIZED	Confirmation Hearings - Senate (2)
OPEN / DIGITIZED	Correspondence A - C
OPEN / DIGITIZED	Correspondence D - F
OPEN / DIGITIZED	Correspondence G - N
OPEN / DIGITIZED	Correspondence O - Z
OPEN / DIGITIZED	Decontrol - President's Proposal
OPEN / DIGITIZED	Dingell, John - Correspondence, August

Status	Title
OPEN / DIGITIZED	Economic Intelligence
OPEN / DIGITIZED	Energy Conservation Contingency Plans
OPEN / DIGITIZED	Energy Independence Authority
Box 6 - Subject File	
Status	Title
OPEN / DIGITIZED	Energy Independence Authority Briefing Book (1)
OPEN / DIGITIZED	Energy Independence Authority Briefing Book (2)
OPEN / DIGITIZED	Energy Policy White Paper (1)
OPEN / DIGITIZED	Energy Policy White Paper (2)
OPEN / DIGITIZED	Energy Resources Council
OPEN / DIGITIZED	"Energy Sense"
OPEN / DIGITIZED	"Executive"
OPEN / DIGITIZED	General Facts on Energy (1)
OPEN / DIGITIZED	General Facts on Energy (2)
OPEN / DIGITIZED	General Facts on Energy (3)
Box 7 - Subject File	
Status	Title
OPEN / DIGITIZED	Labor-Management Committee - Electric Utilities (1)
OPEN / DIGITIZED	<u>Labor-Management Committee - Electric Utilities (2)</u>
OPEN / DIGITIZED	Miscellaneous
OPEN / DIGITIZED	National Energy Outlook - 1976 Introductory Pages
OPEN / DIGITIZED	National Energy Outlook - 1976 Chapter I
OPEN / DIGITIZED	National Energy Outlook - 1976 Chapter II
OPEN / DIGITIZED	National Energy Outlook - 1976 Chapter III
OPEN / DIGITIZED	National Energy Outlook - 1976 Chapter IV
OPEN / DIGITIZED	National Energy Outlook - 1976 Chapter V
OPEN / DIGITIZED	National Energy Outlook - 1976 Chapter VI
OPEN / DIGITIZED	National Energy Outlook - 1976 Appendix A-E
OPEN / DIGITIZED	National Energy Outlook - 1976 Appendix F-H
OPEN / DIGITIZED	Newspaper Clippings
OPEN / DIGITIZED	Office of Petroleum Allocation

Status	Title
OPEN / DIGITIZED	Office of Strategic Petroleum Reserves
Box 8 - Subject File	
Status	Title
OPEN / DIGITIZED	Papers on the President's Program (1)
OPEN / DIGITIZED	Papers on the President's Program (2)
OPEN / DIGITIZED	Pipeline and Gas Journal
OPEN / DIGITIZED	President Ford Committee
OPEN / DIGITIZED	Presidential Energy Messages
OPEN / DIGITIZED	<u>Presidential Energy Program - Description, Impact and Comments on Alternatives (1)</u>
OPEN / DIGITIZED	<u>Presidential Energy Program - Description, Impact and Comments on Alternatives (2)</u>
OPEN / DIGITIZED	Press Releases (1)
OPEN / DIGITIZED	Press Releases (2)
OPEN / DIGITIZED	Press Releases (3)
OPEN / DIGITIZED	Public Utilities Fortnightly
OPEN / DIGITIZED	Science Magazine
OPEN / DIGITIZED	Soviet Oil Negotiations
Box 9 - Subject File	
Status	Title
OPEN / DIGITIZED	State of the Union Message - 1975
OPEN / DIGITIZED	Strategic Petroleum Reserve - General
OPEN / DIGITIZED	Strategic Petroleum Reserve - Plan (1)
OPEN / DIGITIZED	Strategic Petroleum Reserve - Plan (2)
OPEN / DIGITIZED	Strategic Petroleum Reserve - Plan (3)
OPEN / DIGITIZED	Tokyo Trip - June 1976
OPEN / DIGITIZED	Transition, 1977 - Briefing Paper for the Carter Administration

Speech File, 1975-76.

(Boxes 9-10, 0.7 linear feet)

Speeches delivered by Zarb to various organizations covering a variety of energy issues. Arranged chronologically.

Box 9 (Continued) - Speech File

Status	Title
OPEN / DIGITIZED	February 3, 1975 - White House Field Conference, Atlanta, GA
OPEN / DIGITIZED	February 6, 1975 - Independent Petroleum Association of America
OPEN / DIGITIZED	February 13, 1975 - Republicans Allied for Mutual Support
OPEN / DIGITIZED	February 14, 1975 - National Press Club
OPEN / DIGITIZED	February 19, 1975 - American Trucking Association
OPEN / DIGITIZED	February 19, 1975 - Atomic Industrial Forum
OPEN / DIGITIZED	February 25, 1975 - National Association of State Departments of Agriculture
OPEN / DIGITIZED	February 27, 1975 - National Association of Counties
OPEN / DIGITIZED	February 28, 1975 - National Conference of State Legislatures
OPEN / DIGITIZED	March 3, 1975 - National League of Cities and Conference of Mayors
OPEN / DIGITIZED	March 13, 1975 - Washington Journalism Center's
or Enty Bronnier	Conference for Journalists on the Energy Crisis
OPEN / DIGITIZED	March 18, 1975 - National Petroleum Council
OPEN / DIGITIZED	March 21, 1975 - Long Beach Area Chamber of Commerce
OPEN / DIGITIZED	March 21, 1975 - White House Conference of Coal Related Industries
OPEN / DIGITIZED	March 24, 1975 - Federal Energy Administration Consumer
OI EN / DIGITIZED	Energy Workshop
OPEN / DIGITIZED	March 24, 1975 - Republican Women's Federal Forum
OPEN / DIGITIZED	April 2, 1975 - Special Southern Methodist University
	Management Briefing
OPEN / DIGITIZED	April 7, 1975 - National Executive Conference of
	<u>Washington</u>

Status	Title
OPEN / DIGITIZED	April 8, 1975 - American Agricultural Editors Association
OPEN / DIGITIZED	April 10, 1975 - 26th Annual Membership Meeting of the Mississippi Economic Council
OPEN / DIGITIZED	April 14, 1975 - California Town Hall
OPEN / DIGITIZED	April 14, 1975 - Twenty-first Annual Meeting of the Institute of Environmental Sciences
OPEN / DIGITIZED	April 16, 1975 - American Society of Newspaper Editors
OPEN / DIGITIZED	May 2, 1975 - Economic and Energy Briefing for National Education Association Board of Directors
OPEN / DIGITIZED	May 5, 1975 - American Mining Congress, Pittsburgh, PA
OPEN / DIGITIZED	May 8, 1975 - Greater Willamsport Jaycees Outstanding Young Man of the Year Banquet
OPEN / DIGITIZED	May 9, 1975 - Top Management Award Night, Sales and Marketing Executives Association
OPEN / DIGITIZED	May 12, 1975 - Pennsylvania Association of Broadcasters
OPEN / DIGITIZED	May 12, 1975 - Government Institutes Second Energy Technology Conference
OPEN / DIGITIZED	May 15, 1975 - National Energy Forum III of the World Energy Conference
OPEN / DIGITIZED	June 6, 1975 - Oil Heat Institute of Long Island
OPEN / DIGITIZED	June 11, 1975 - Load Management Conference
Box 10 - Speech File	
Status	Title
OPEN / DIGITIZED	July 2, 1975 - White House Field Conference, Cincinnati, OH
OPEN / DIGITIZED	July 11, 1975 - Commonwealth Club of California
OPEN / DIGITIZED	August 27, 1975 - Economic Growth Conference, Kentucky Economic Development Commission
OPEN / DIGITIZED	September 8, 1975 - Harvard Business School Club Luncheon
OPEN / DIGITIZED	September 11, 1975 - Federal Bar Association National Convention, Council on Younger Lawyers Awards Luncheon

Status	Title
OPEN / DIGITIZED	September 19, 1975 - Florida Petroleum Marketers <u>Association</u>
OPEN / DIGITIZED	September 24, 1975 - American Automobile Association's 73rd Annual Meeting
OPEN / DIGITIZED	October 8, 1975 - American Gas Association Annual Convention
OPEN / DIGITIZED	October 15, 1975 - California Federation of Republican Women
OPEN / DIGITIZED	October 29, 1975 - National Conference on Financial Requirements for Energy Development in the Western States Region
OPEN / DIGITIZED	November 11, 1975 - Young Presidents Organization
OPEN / DIGITIZED	November 14, 1975 - National Society of Professional Engineers and the American Nuclear Society
OPEN / DIGITIZED	November 21, 1975 - Annual Student Conference on U.S. Affairs
OPEN / DIGITIZED	December 1, 1975 - Royal Institute of International Affairs
OPEN / DIGITIZED	December 1, 1975 - 5th European Institutional Investor Conference, London, England
OPEN / DIGITIZED	January 15, 1976 - 21st Annual Awards Dinner of the Beavers
OPEN / DIGITIZED	January 16, 1976 - White House Conference on Consumer Representation
OPEN / DIGITIZED	January 20, 1976 - Annual Dinner of the Freeport Chamber of Commerce
OPEN / DIGITIZED	February 2, 1976 - Annual Meeting of the National Cotton Council of America
OPEN / DIGITIZED	February 25, 1976 - Society of Automotive Engineers
OPEN / DIGITIZED	March 2, 1976 - Kansas Independent Oil and Gas <u>Association</u>
OPEN / DIGITIZED	March 3, 1976 - National Farm Institute
OPEN / DIGITIZED	March 5, 1976 - Pennsylvania Society of Newspaper Editors

Status	Title
OPEN / DIGITIZED	March 8, 1976 - Walsh Lecture Series at Walsh College, Canton, OH
OPEN / DIGITIZED	March 11, 1976 - Charlotte Chamber of Commerce
OPEN / DIGITIZED	March 11, 1976 - Symposium on Energy at Davidson College in North Carolina
OPEN / DIGITIZED	March 26, 1976 - Phoenix Chamber of Commerce
OPEN / DIGITIZED	April 2, 1976 - Graduate School of Industrial Administration, Carnegie-Mellon University
OPEN / DIGITIZED	April 8, 1976 - Young Americans for Freedom Roast of Bill Simon
OPEN / DIGITIZED	April 21, 1976 - 38th Annual American Power Conference, Chicago, IL
OPEN / DIGITIZED	May 26, 1976 - Comstock Club, Sacramento, CA
OPEN / DIGITIZED	July 23, 1976 - Yugoslavian Bicentennial Gift Ceremonies
OPEN / DIGITIZED	July 28, 1976 - Midwestern Governors' Conference
OPEN / DIGITIZED	July 29, 1976 - Electronics Industry Lunch-o-ree, Palo Alto, <u>CA</u>
OPEN / DIGITIZED	September 20, 1976 - FEA Public Coal Forum, Denver, CO
OPEN / DIGITIZED	October 9, 1976 - Illinois Solar Energy Conference
OPEN / DIGITIZED	November 15, 1976 - FEA Public Coal Forum, Charleston, WV
OPEN / DIGITIZED	December 6, 1976 - 12th International Cement Seminar, Chicago, IL

Scrapbook File, 1970-79.

(Boxes 10-12, 0.8 linear feet)

Newspaper and magazine clippings, photographs, and correspondence with congressmen and governors removed from albums. The scrapbook file, a later accretion, includes many duplicate items from the above listed series. Library staff removed all items from the volumes and filed them in folders. The photographs from the scrapbooks are described separately in the Audiovisual Materials series. Topics include Zarb's activities and energy-related issues. Arranged chronologically.

Box 10 (Continued) - Scrapbook File

Title

OPEN

Correspondence - Congratulatory on Leaving FEA, A-Z (1)(2)

OPEN

Correspondence - Gerald R. Ford, January 1977 - April
1977

OPEN

Correspondence - New Members of Congress and
Governors

OPEN

Meetings and Appointments Book

OPEN

Organization of Arab Petroleum Exporting Countries

Box 11 - Scrapbook File

Status Title

OPEN Scrapbook, June 1970 - August 1975

(Publications)

Box 12 - Scrapbook File

Status Title

OPEN Scrapbook, September 1975 - 1979 and Undated