## PRESIDENT FORD COMMITTEE RECORDS. DELEGATE OFFICE FILES, 1976

#### **Collection Type**

Personal Papers

#### Extent

.

**Record Type** 

Textual

#### **Scope and Content Note**

The Delegate Office coordinated efforts to solicit support for President Ford among uncommitted delegates selected to attend the Republican National Convention. Since the race for the Republican nomination between Ford and Ronald Reagan remained close at the end of the primary season, this effort proved crucial in providing the President with enough votes to receive the nomination.

President Ford's long-time friend and congressional campaign manager John R. "Jack" Stiles, who had served as the field coordinator for the 1960 Nixon presidential campaign, initially headed this effort. Stiles, working as part of the PFC Political Office headed by Stuart Spencer, completed some work in this area prior to his death in an automobile crash in April 1976.

Undersecretary of Commerce James A. Baker assumed the newly created position of PFC Deputy Chairman for Delegate Operations soon after Stiles' death and continued to coordinate this work through the convention. In August 1976, President Ford promoted him to Chairman of the PFC. Baker's headquarters staff included Jackie Fernald, Pete Roussel, and Pete McPherson. He also recruited eleven regional chairmen, mostly state Republican chairmen or long-time party workers. The regional assignments were:

- Region I John McKernan Maine, Vermont, New Hampshire, Rhode Island, Connecticut, Massachusetts
- Region II Dick Rosenbaum New York, New Jersey, Delaware
- Region III Drew Lewis Pennsylvania
- Region IV Harry Dent & Edgar Welden North Carolina, South Carolina, Florida, Virginia, Alabama, Georgia, Mississippi, Louisiana, Arkansas
- Region V Tom Wyman West Virginia, Maryland, District of Columbia, Virgin Islands, Puerto Rico
- Region VI Kent McGough Ohio, Michigan, Kentucky
- Region VII Tom Milligan Illinois, Wisconsin, Indiana
- Region VIII Bill Goodrich Missouri, Iowa, Tennessee, Kansas, Nebraska
- Region IX Bob Forsythe Minnesota, South Dakota, North Dakota
- Region X Paul & Nola Haerle Oregon, Arizona, Nevada, Washington, Idaho, Hawaii, Alaska, Guam, New Mexico, Utah
- Region XI Tom Stroock Wyoming, Colorado, Montana, Texas, Oklahoma

In addition to the regional chairmen, Baker made use of PFC staff (especially Political Office regional coordinators), members of Congress, and party officials as sources of information. Where it seemed useful he requested telephone calls to delegates from the President, First Lady, Cabinet members, and members of Congress. Baker also called some delegates himself and solicited their support.

The Delegate Office files provide useful compilations of delegates totals at various points in the campaign, background information on individual delegates, assessments of their convention voting intentions, and reports on telephone calls made to them. They cover the period from May to August 1976, but contain little reflecting the work of Baker or his staff at the Republican National Convention or even from the last week before the convention opened.

The most significant materials are memoranda and correspondence received from various politicians and Republican officials assessing the status of delegations or individual delegates. These assessment were often given confidentially and are

quite candid about what tools might be used to sway specific delegates.

Frequently the files contain reports on telephone calls on behalf of the President. Included are records of calls made to delegates by such individuals as Secretary of Commerce Elliot Richardson, Secretary of the Treasury William Simon, Secretary of Agriculture Earl Butz, Secretary of the Interior Thomas Kleppe, Senators John Tower and Barry Goldwater, Vice President Rockefeller, John Connally, and PFC Deputy Chairman Elly Peterson.

Baker sent biographical forms to each convention delegate and requested that they fill them out. While most delegates returned the biographical forms, for most states several delegates did not. In addition, the PFC obtained copies of Republican Women's Task Force questionnaires completed by female delegates.

#### Related Materials (August 1990):

The White House Central Files Subject File includes material on convention delegates in categories PL/Ford and PL 1-1 (Delegates). An important file on earlier aspects of the delegate hunt is the records of the PFC Political Office.

The files of White House Chief of Staff Richard Cheney contain material on delegations visiting the White House and presidential telephone calls to delegates. His assistants Foster Chanock, James Field, and James Reichley also have small amounts of material on delegates in their files, as do Michael Raoul-Duval and Rogers Morton. The Maria Downs Files contain information on the receptions and luncheons for delegations visiting the White House.

#### Last Modified Date

2024-05-17

#### Delegate Office: Subject File, 1976.

#### (Boxes J1-J2, 0.8 linear feet)

Memoranda, reports, logs, and newspaper clippings. The materials concern efforts to solicit support for President Ford among uncommitted delegates to the Republican National Convention. Although the James Baker memoranda and some of the status reports are significant, the series also contains such routine materials as newspaper clippings and blank forms.

Arranged alphabetically by subject.

#### Box J1 - Delegate Office: Subject File

Status	Title			
OPEN	Baker, James - Memoranda			
OPEN	Convention			
OPEN	Convention Committees - Membership Reports			
OPEN	Delegate Biographical Sketches - Status Reports			
OPEN	Delegate Book Sign-Out Sheets			
OPEN	Delegate Calls and Letters			
OPEN	Delegate Counts			
OPEN	Delegate Operation Status			
OPEN	Delegate/Alternate Matchups			
OPEN	Delegates/Alternates Who Were Delegates at Previous			
OFEN	Conventions			
OPEN	Forms for Weekly Status Reports (1)-(5)			
OPEN	Kansas City Hotel List			
Box J2 - Delegate Office: Subject File				
Status	Title			
OPEN	Lists of Delegates Sent Out			
OPEN	Miscellaneous			
OPEN	News Clippings - Campaign Issues			
OPEN	News Clippings - Carter Campaign (1)-(2)			
OPEN	News Clippings - Ford/Reagan Delegate Contest (1)-(2)			
OPEN	Republican National Committee Meeting, 6/23/76			
OPEN	Schweiker, Richard - Selection by Reagan			
OPEN	Stiles, Jack - Western States Delegate Notebook			
Delegate Office: State File, 1976.				

### (Boxes J3-J14, 5.2 linear feet)

Correspondence between the White House or PFC and individual delegates; reports from Cabinet members, Senators, and others making calls to delegates on behalf of the President; memoranda and status reports from PFC field staff or local

Republicans; biographical forms filled out by delegates; and caucus team briefing materials prepared for use at state caucuses at the convention. The materials concern efforts to solicit support for President Ford among uncommitted delegates to the Republican National Convention. The Ford Library received this material in several different sequences, all arranged by state, and combined them into one series. Although there are files on each state delegation, the largest and most significant files concern states with uncommitted delegates. The files on states which held primaries and bound delegates to follow the results are smaller and less valuable. In a late shipment received from the Ford office in California in December 1991, the Ford Library obtained the notebooks containing delegate biographies and status reports for New Jersey, Tennessee, Texas, Washington, West Virginia, and Wisconsin.

Arranged alphabetically by state, except for the accretion received in 1991 which can be found at the end of the series.

	Belegute Officer State The	
	Status	Title
OPEN		Alabama (1)-(2)
OPEN		Alaska (1)-(3)
OPEN		Arizona (1)-(2)
OPEN		Arkansas (1)-(2)
OPEN		California (1)-(3)
OPEN		Colorado (1)-(3)
Box J4 - Delegate Office: State File		
	Status	Title
OPEN		Connecticut (1)-(2)
OPEN		Delaware (1)-(3)
OPEN		District of Columbia (1)-(2)
OPEN		Florida (1)-(4)
Box J5 - Delegate Office: State File		
	Status	Title
OPEN		Georgia (1)-(2)
OPEN		Guam

# Box J3 - Delegate Office: State File

Status	Title			
OPEN	Hawaii (1)-(3)			
OPEN	Idaho			
OPEN	Illinois (1)-(5)			
Box J6 - Delegate Office: State File				
Status	Title			
OPEN	Illinois (6)-(8)			
OPEN	Indiana (1)-(3)			
OPEN	lowa (1)-(2)			
OPEN	Kansas (1)-(3)			
Box J7 - Delegate Office: State File				
Status	Title			
OPEN	Kentucky (1)-(2)			
OPEN	Louisiana (1)-(3)			
OPEN	Maine (1)-(3)			
OPEN	Maryland (1)-(3)			
Box J8 - Delegate Off	ice: State File			
Status	Title			
OPEN	Massachusetts (1)-(3)			
OPEN	Michigan (1)-(4)			
OPEN	Minnesota (1)-(3)			
Box J9 - Delegate Office: State File				
Status	Title			
OPEN	Mississippi (1)-(5)			
OPEN	Missouri (1)-(3)			
OPEN	Montana			
OPEN	Nebraska (1)-(3)			
OPEN	Nevada (1)-(2)			
Box J10 - Delegate Office: State File				
Status	Title			
OPEN	New Hampshire (1)-(3)			
OPEN	New Jersey (1)-(2) [See also Box J15]			

Status	Title			
OPEN	New Mexico			
OPEN	New York (1)-(7)			
Box J11 - Delegate Office: State File				
Status	Title			
OPEN	New York (8)-(9)			
OPEN	North Carolina (1)-(3)			
OPEN	North Dakota (1)-(2)			
OPEN	Ohio (1)-(5)			
Box J12 - Delegate Office: State File				
Status	Title			
OPEN	Ohio (6)-(7)			
OPEN	Oklahoma (1)-(2)			
OPEN	Oregon (1)-(2)			
OPEN	Pennsylvania (1)-(7)			
Box J13 - Delegate O	ffice: State File			
Status	Title			
OPEN	Pennsylvania (8)-(10)			
OPEN	Puerto Rico			
OPEN	Rhode Island (1)-(2)			
OPEN	South Carolina (1)-(3)			
OPEN	South Dakota			
OPEN	Tennessee [See also box J15]			
OPEN	Texas [See also box J15]			
OPEN	Utah			
Box J14 - Delegate O	ffice: State File			
Status	Title			
OPEN	Vermont (1)-(2)			
OPEN	Virgin Islands			
OPEN	Virginia (1)-(4)			
OPEN	Washington [See also box J15]			
OPEN	West Virginia (1)-(2) [See also box J15]			

Title

OPENWisconsin [See also box J15]OPENWyoming (1)-(2)