

The original documents are located in Box 5, folder: “Correspondence O - Z” of the Frank Zarb Papers at the Gerald R. Ford Presidential Library.

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→ for F3 7/30
cc: EC

NIAGARA MOHAWK POWER CORPORATION

NIAGARA  MOHAWK

535 WASHINGTON STREET
BUFFALO, N. Y. 14203

F. Z. 7/30

July 28, 1976

The Honorable Frank G. Zarb
Federal Energy Administration
Federal Building
Washington, D. C. 20461

Dear Mr. Zarb:

Thank you so much for representing President Ford at the Tesla statue dedication last Friday. Thanks also for the press conference preceding.

I'm enclosing some of the local clips on the day. The story and photo were carried on AP, so I assume your office will be receiving many more.

Thanks again.

Cordially,



E. Alfred Osborne
Manager, Public Relations

EAO/dq

Encl



76 JUL 30 4:10:39
FBI - NEW YORK

Clippings From BUFFALO EVENING NEWS Date 7/24/76



A HERITAGE OF POWER—The newly unveiled statue of Nikola Tesla, a pioneer in electric power use, stands on Goat Island Friday after ceremonies attended by Federal Energy Administrator Frank Zarb, left, and Dimce Belovski, Yugoslavian ambassador to the United States.

From	
ROUTE TO	
6	R. M. Cleary, Jr.
6	F. C. McCall, Jr.
6	W. P. Ackendark
6	C. F. Smith
6	M. P. Ranalli
6	J. R. Swartz
6	R. J. Gillen
6	W. J. Redmond
6	P. H. Dool

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Clippings From NIAGARA MOHAWK POWER CORPORATION BUFFALO EVENING NEWS Date 7/24/76

Dignitaries Unveil Statue of 'Genius' Tesla

By AGNES PALAZZETTI

NIAGARA FALLS—Dignitaries from Yugoslavia and the United States gathered at Goat Island Friday to honor the "genius-inventor," Nikola Tesla, the inventor of the alternating current and the first man to successfully transmit electric power.

As more than 1000 people listened and watched, Frank G. Zarb, Federal Energy Administration representing President Ford, and Dr. Ivo Margan, president of the Socialist Union of Croatia representing Yugoslavian President Tito, pulled the cord unveiling the nine-foot high statue of Tesla.

The sculpture, created by Yugoslavian Frano Krsinic, is the bicentennial gift of the Yugoslavian people to America.

MR. ZARB and Dr. Margan read official greetings from their Presidents and exchanged pledges of continued "goodwill and friendship between our two countries."

"Tesla arrived in New York City in 1884, Robert M. Cleary Jr., vice president and general manager of Niagara Mohawk Power Corp., said, "with four cents in his pocket, plans for an airplane and a book of poetry." In 1888, he invented a system to make the transmission of alternating current practical, "at 37 was a millionaire but died at 88

in New York City, alone and penniless."

Early in his career, while associated with George Westinghouse, Tesla successfully demonstrated the use of alternating current at the historic Adams generating station in Niagara Falls, Nicholas Beldecos, vice president of Westinghouse Corp., related.

DR. BOGDAN Maglich of Princeton, N. J., chairman of the Yugoslav-American Bicentennial Committee, termed Tesla "a citizen of the world" and focused his remarks on the "independent inventors."

Calling the American inventor "this neglected little man," he said that "if we are to find solutions to the problems of energy and ecology besetting this nation, this nation must give full recognition to ... the inventor ... Today, the percentage of American inventions made by independent inventors, like Tesla, has diminished to one-half of what it was 20

years ago ... Let this unveiling signify the beginning of a campaign to prevent the extinction of the American inventor."

The speakers and platform guests were introduced by George M. Margin, chairman of the Niagara Frontier State Park and Recreation Commission. Welcoming the guests was State Park and Recreation Commissioner Orin Lehman.

FOLLOWING the unveiling a reception-luncheon was held for several hundred persons in the Parkway Ramada Inn. Mr. Zarb's toast to the Yugoslavian delegation and was answered by that country's ambassador to the United States, Dimce Belovski.

This afternoon at Goat Island, several dancing and singing groups from Buffalo, Toronto and Pittsburgh presented a Yugoslavian Folk Festival from 3 to 5 PM.

The tribute to Tesla was sponsored by several Yugoslavian groups in cooperation with Niagara Mohawk, Westinghouse and the Park Commission. Local coordinators for the ceremonies and the celebration were Norman E. Crowe, Niagara Falls manager, and E. Alfred Osborne, local public relations director of Niagara Mohawk.

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6	R. J. Gillen
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[Handwritten signature]

NIAGARA MOHAWK POWER CORPORATION



Clippings From NIAGARA GAZETTE Date 7/23/76



FRANK G. ZARB AND DR. IVO MARGAN Gazette photo by
at dedication of Tesla Monument John Kudla

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6	R. J. Gillen
6	W. J. Redmond
6	P. H. Dool

Clippings from NIAGARA GAZETTE

Date 7/23/76

In talk here

Zarb calls for energy independence for U.S.

NIAGARA FALLS — U.S. "energy independence" is not just a catch-phrase or dream, but "an urgent requirement for this nation," Federal Energy Administrator Frank G. Zarb said here today.

"This country has the technology and the financial and natural resources to achieve energy independence by 1985," Mr. Zarb said at a press conference at the Ramada Inn, Buffalo Avenue. "The question is, do we have the guts as a nation to do it."

Mr. Zarb was in Niagara Falls today to participate in Goat Island ceremonies for the unveiling of a statue of the Yugoslav-American inventor Nikola Tesla. The nine-foot statue sculpted in Yugoslavia by Frane Krsinic, is a bicentennial gift from that country to the American people.

Presenting the statue during rain-threatened ceremonies today was Dimce Belovski, Yugoslav ambassador to the U.S. The statue was placed near the Adams Station Portal on Goat Island.

Mr. Tesla successfully demonstrated the use of alternating current at the Adams Station in Niagara Falls in the mid-1890s — providing the first successful transmission of electric power. In its time, the Adams Station was the foremost electric generating facility in the world. It was closed in 1961.

Mr. Zarb, who is also executive director of the Cabinet-level Energy Resources Council, accepted the Tesla statue on behalf of the U.S. government.

In his press conference before the unveiling ceremonies, Mr. Zarb said the U.S. will spend \$35 billion this year for imported oil, \$8 billion more than in 1975.

"We cannot allow that kind of vulnerability to continue to expand," he said. "In the next 10 years, we must accomplish five goals, in order to achieve energy independence."

- He listed the goals as:
- Increased production of U.S. oil and natural gas.
 - Doubling of domestic production and use of vast reserves of coal.
 - Tripling of the percentage of electric power produced by nuclear generating plants, from 9 per cent to 26 per cent of power produced.
 - Increased energy conservation efforts by the government, industry and consumers.
 - Creation of fuel stockpiles as a cushion against future shortages or oil boycotts.

On nuclear production of electricity, Mr. Zarb said that most Americans recognize the need for more power plants "but they just don't want it in their back yard."

"We have the technology to run nuclear plants efficiently and safely, and to properly dispose of nuclear wastes," he said. "All we have to do is convince the public of that."

Mr. Zarb said that alternative energy sources "will come from little inventors

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FRANK ZARB

... speaking to press today

like Nikola Tesla. We have to make sure that the government helps and encourages men like him today, or at least not get in their way."

He said the government will spend \$3 billion this year on energy research, primarily on breeder reactor studies.

Accompanying the Yugoslav ambassador in the ceremonies today were Dr. Pavle Savic, president of the Academy of Science of Serbia, Dr. Ivo Margan, president of the Socialist Union of Croatia, and Vasa Veskovic, Yugoslav consul general in New York City.

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Clippings From NIAGARA GAZETTE Date 7/24/76

Yugoslavs, Americans join to cite Tesla, the inventor

By GEN HAMMOND
Gazette Staff Writer

NIAGARA FALLS — More than 200 people gathered under leaden skies on Goat Island Friday morning to view an historic moment — one nation presenting a statue of one of its native born inventors to another, the adopted country of the immigrant.

Shrouds covered the nine-foot granite statue of Nikola Tesla, the immigrant, who perfected alternating current less than a mile from the Goat Island site, as George Martin, chairman of the Niagara Frontier State Park and Recreation Commission introduced the emissary from

Marshall Josip Broz Tito, head of Yugoslavia.

Dr. Ivo Margan is president of the Socialist Union of Croatia, Yugoslavia and accompanied by H.E. Dimce Belovski, the Yugoslavian ambassador to the United States; Vasa Veskovic, consul general of that nation, based in New York City; Dr. Bogdan Maglich, chairman of the Yugoslav-American Bicentennial Committee and others.

Accepting the gift was Frank G. Zarb, administrator of the Federal Energy Administration, a member of President Ford's Economic Policy Board, who became this nation's third "energy czar"

in December, 1974.

Assisting in the planning and execution of the event Friday and speakers at the dedication were Robert M. Cleary Jr., vice president and general manager of Niagara Mohawk Power Corp. and Nicholas Beldecos, vice-president of the Large Rotating Appliances Division of the Westinghouse Electric Corp.

State Parks Commissioner Orin Lehman told the crowd of spectators; some in Yugoslavian garb, "the full extent of Nikola Tesla's genius was not appreciated for centuries after his passing," noting that Tesla's accomplishments "not only enriched our own lives but the lives of all mankind."

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Messages from Marshall Tito and President Ford were read by their respective emissaries and exchanged formally while the crowds milled about, with many taking pictures and movies of the occasion.

Dr. Maglich, a frequent visitor to this city during the months of preparation for Friday's dedication, said, "There are almost two million Americans of Yugoslav origin, and all of them see in this historical event recognition by the American people, their president and the government of Yugoslavia, that immigrant talent unselfishly made to this great country."

As if in response to the controversy which erupted here as to the actual nationality of Tesla, Dr. Maglich added, "Yugoslav Americans are pleased to witness here together today representatives of the distinguished and traditional Serbian National Croatian Fraternal Union, and the distinguished and traditional Serbian National Federation. This is because Tesla, citizen of the world, was above regional and cultural boundaries. Tesla used to say, 'I am equally proud of my Serbian heritage and my Croatian fatherland.'"

He continued, "Tesla's inventions, first implemented here at Niagara, made possible the development of the United States as an industrial power because his inventions made possible the transmission of electrical power over long distances — a crucial factor in the industrial development of a country as vast as the United States.

"Only America could have taken taken a giant of Tesla's stature, embraced him and provided him the means he needed to bring his talent to its best use of humanity."

Dr. Maglich, who also serves as president of the Fusion Energy Corp., Princeton, N.J. said he was also speaking for the American scientific community when he added, "I can tell you Tesla was not the only inventor in this country or the world whose creative contribution has not received just recognition."

Calling the American inventor "the neglected little man", Dr. Maglich said the number of inventors per researcher in this country has become the lowest of all industrialized nations.

"Even in the number of inventions per capita per annum, America ranks only fifth in the world."

The Yugoslavian-born scientist added, "Let the unveiling of the Tesla monument signify the beginning of a campaign to prevent the extinction of the American inventor.



Mr. Cleary outlined the history of Tesla's work in this country noting that with the assistance of George Westinghouse, Tesla's alternating current method illuminated the Columbian Fair in Chicago in 1893 which led to their commission to harness the power of Niagara Falls and send that power 20 miles to light the street lights of Buffalo.

"Let this statue be the perennial reminder of Tesla's contribution to what is the largest and most efficient transmission and distribution of electricity in the world," he added.

As Dr. Margan and Mr. Zarb clasped the ropes to unveil the sculpture created in Yugoslavia by artist Frane Krsinic, the sun broke through the heavy clouds as flashbulbs exploded and a resounding ovation filled the air.

Statue of Tesla Unveiled on Goat Island

By BOB KOSTOFF

Courier-Express Niagara Falls Bureau

NIAGARA FALLS — The "melting pot" concept of America was highlighted in talks dedicating a statue of electrical genius Nikola Tesla on Goat Island on Friday.

A host of U.S. and Yugoslavian officials praised Tesla's contributions in the electrical field as symbolic of contributions made by many immigrants who settled in the U.S.

Frank G. Zarb, administrator of the Federal Energy Administration, accepted the statue from the Yugoslavian government on behalf of President Gerald R. Ford.

Zarb said it was important "to keep alive and active" the friendship with other nations including Yugoslavia. He said some Yugoslav-Americans have had difficulties in traveling to Yugoslavia, adding "I'm sure both countries want to keep up the exchange of people."

Called 'Fitting Tribute'

Ford's message, read by Zarb, said "this splendid Bicentennial gift" of the statue was a "fitting tribute to a man of vision."

He added the U.S. was "especially mindful of our unique ties" with other nations through the contributions of so many immigrants.

Dr. Ivo Margan, president of the Socialist Union of Croatia, and Yugoslavian Ambassador Dimce Belovski, presented the gift on behalf of Yugoslavia.



Dimce Belovski

... presents gift

Margan read a statement from Yugoslavian president Josip Tito, saying Tesla's work symbolized the contributions of many Yugoslavians for "freedom, independence and progress."

Tito said his government would do its "utmost to maintain the friendship and understanding" of the U.S.

Orin Lehman, commissioner of the New York State Parks, and Recreation Commission, said the statue will enhance the park.

He said Tesla's contributions "benefitted the people of the whole world" and demonstrated the importance of human resources.

Helped Harness Falls

He said it was fitting to place the statue on Goat Island near the falls, "a great natural wonder which Tesla helped to harness." Tesla designed the falls

power system.

Several other speakers spoke of the background and genius of Tesla, a native of the Republic of Croatia in Yugoslavia. Tesla, an electrical engineer, came to this country in 1884 and worked with Thomas Edison.

Later he was commissioned by the Westinghouse Co. and developed the first alternating current induction motor. He also discovered the use of multiphase alternating current for long-distance transmission of electrical power.

This contribution made possible the vast industrial development in this country.

He successfully demonstrated the use of alternating current at the Adams Power station here in the mid 1890s. Throughout his life, Tesla pioneered in the fields of electricity, motors and radio.

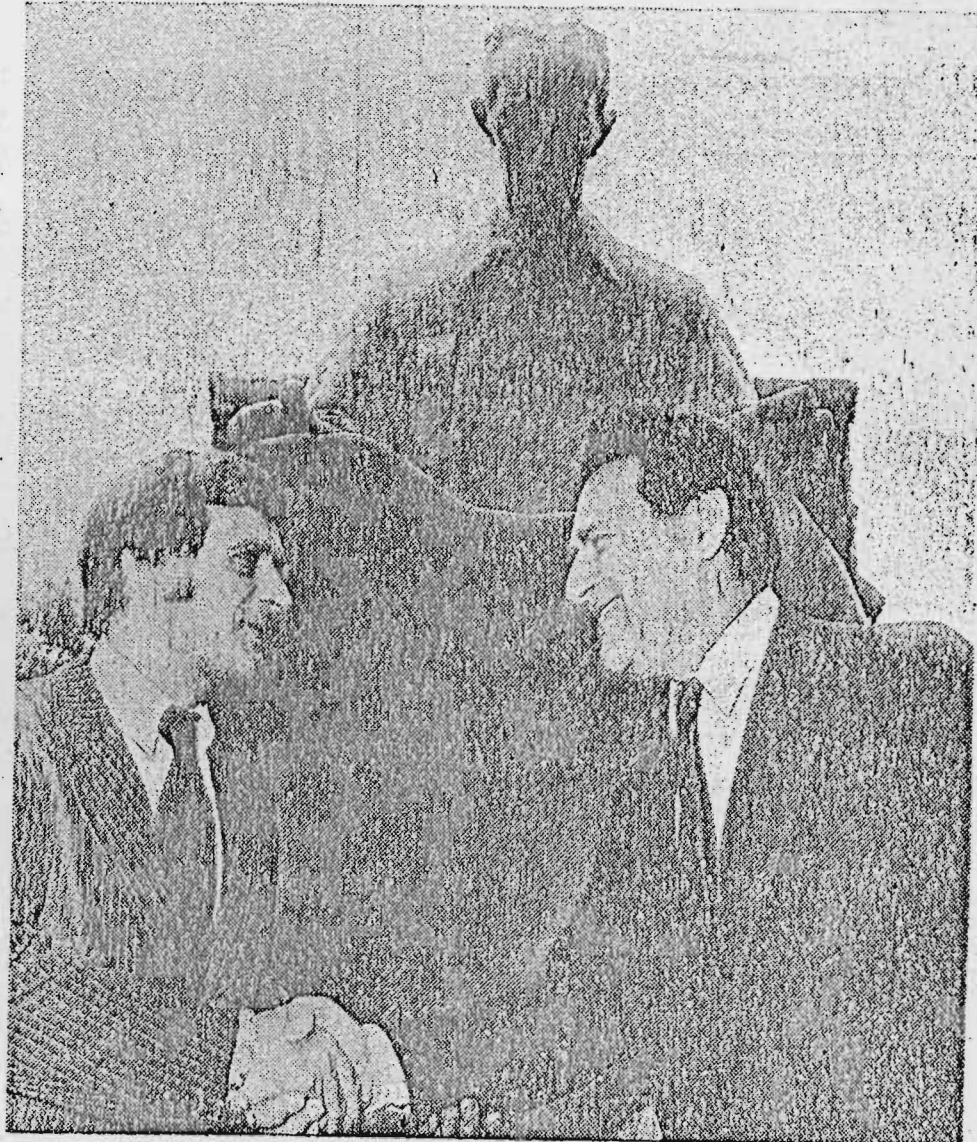
Died Poor, Alone

He made millions during his career, but died destitute and alone in New York City in 1943. However, his vast contributions to science and humanity have been increasingly recognized.

George Martin, chairman of the Niagara Frontier State Park and Recreation Commission, said the commission was "delighted to provide the site" for the statue.

Zarb and Margan unveiled the statue which was placed in front of the old Adams Plant Portal on Goat Island. The statue was sculptured in Zagreb, Yugoslavia.

Assisting in planning the



Frank G. Zarb

Courier-Express/Ed Zagorski
Ivo Margan

American, Yugoslav shake hands under 12-foot monument to inventor Nikola Tesla

event were Robert M. Cleary Jr., vice president and general manager of Niagara Mohawk Power Corp., and

Nicholas A. Beldecos, vice president of the Large Rotating Appliances Div. of Westinghouse Electric Corp.

Area Yugoslav-Americans will hold a folk festival on Goat Island from 3 to 5 this afternoon in honor of Tesla.



Clippings From TONAWANDA NEWS Date 7/20/76

From	ROUTE TO
6	R. M. Cleary, Jr. ✓
6	F. C. McCall, Jr. ✓
6	W. P. Ackendorf ✓
6	C. F. Smith
6	M. P. Ranalli
6	J. R. Swartz
6	R. J. Gillen
6	W. J. Redmond
6	P. H. Dool

Tesla statue to be unveiled at rites Friday

Frank G. Zarb, administrator of the Federal Energy Administration, and Dimce Belovski, Yugoslav ambassador to the United States, will unveil a statue of the noted Yugoslav-American inventor, Nikola Tesla, at Niagara Falls on Friday.

The statue, some 9-feet high, is a gift of the Yugoslav people to the United States in commemoration of the Bicentennial. It was sculpted in Yugoslavia by the famed sculptor Frane Krstinic.

The dedication ceremonies will take place at 11 a.m. on Goat Island. Both Mr. Zarb and Ambassador Belovski will speak briefly. The site for the statue and pedestal was prepared by the Niagara Frontier State Park and Recreation Commission and George M. Martin, its chairman, will act as master of ceremonies.

Assisting in the planning and execution of the event have been Niagara Mohawk Power Corp. and Westinghouse Electric Corp. Robert M. Cleary Jr., vice president and general manager of Niagara Mohawk, will speak at the ceremonies, as well as Nicholas A. Beldecos, vice president of the Large Rotating Appliances Division of Westinghouse.

State Parks and Recreation Commissioner Orin Lehman also will speak.

The statue, after shipment from Yugoslavia, was placed near the Adams Portal, which was moved to Goat Island from Niagara Mohawk's Adams generating station in 1967. Tesla successfully demonstrated the use of alternating current at that station in Niagara Falls in the mid-1890s — providing the first successful transmission of electric power. He worked with George Westinghouse on the development that made the Adams facility the foremost generating station in the world.

Tesla was born in Smiljan, Croatia, Yugoslavia on July 10, 1856, and died in New York City Jan. 7, 1943. He came to the United States in 1884 and worked with Thomas Edison, but after two years the association was ended and he then worked closely with Mr. Westinghouse. Throughout his lifetime, Tesla pioneered in the fields of electricity, radio and motors.

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THE WHITE HOUSE
WASHINGTON

July 23, 1975

Dear Webster:

Thank you so much for the specially designed necktie which I received through the courtesy of Frank Zarb. I deeply appreciate your thoughtfulness, and your gift will serve as a lasting reminder of how important it is for us to strive for a reasonable balance between our environmental-energy goals.

With warm personal regards.

Sincerely,

JERRY FORD

Honorable Webster Otis
Chairman
Western Federal Regional Council
Room 14470
450 Golden Gate Avenue
San Francisco, California 94102

cc: Honorable Frank Zarb



10 20 30 411:40

THE WHITE HOUSE
WASHINGTON

July 23, 1972

Dear Webster:

Thank you so much for the specially designed necktie which I received through the courtesy of Frank Lard. I deeply appreciate your thoughtful-ness, and your gift will serve as a lasting reminder of how important it is for us to strive for a reasonable balance between our environmental-energy goals.

With warm personal regards.

Sincerely,

JERRY FORD

Honorable Webster G. Lard
Chairman
Western Regional Regional Council
450 Golden Gate Avenue
San Francisco, California 94102

cc: Honorable Frank Lard

OFFICE OF THE
DIRECTOR
ENERGY OFFICE

75 JUL 30 4:11:40



Frank -

You may remember the "Ecology" tie
I gave you in San Francisco. The
President spotted the one I'm wearing
today; I told him Frank Zorb had
one & that I'll see that he gets one
too. I'll send you one to give him.

Mike Bus



Frank Zorb



FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

OFFICE OF THE ADMINISTRATOR

December 16, 1975

Mr. Stephen Parkinson
Editor
National Coal Board
Hobart House
Grosvenor Place
London SW1X 7AE, England

Dear Mr. Parkinson:

Thank you for your kind letter.

I would certainly like to receive at least twenty copies of the Coal and Energy Quarterly to be published on December 22nd. Thank you for the offer.

I am happy to have had the opportunity to place an article in your fine publication.

Sincerely,

A handwritten signature in cursive script, appearing to read "Frank G. Zarb".

Frank G. Zarb



FEDERAL ENERGY ADMINISTRATION

EXECUTIVE COMMUNICATIONS

TO:

Mr. Zaro (original)

FROM:

S. Davenport

cc: Mr. Nipp - FYI

DATE: 11/24

Pop

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Franco - F.Y.T. H
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to scholarship fund -> Exeter

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HOBART HOUSE
GROSVENOR PLACE
LONDON SW1X 7AE

TELEPHONE
01-235 2020

TELEGRAMS
COALBOARD TELEX
LONDON

17th November, 1975.

Mr Frank G. Zarb,
Administrator, Federal Energy Administration,
Washington, D.C. 20461,
USA

Dear Mr Zarb,

Coal and Energy Quarterly

I am most grateful for the sternly realistic survey of the international oil scene accompanying your letter of 14th November. It will be the chief feature of the next issue of the Quarterly, to be published on 22nd December. We will certainly send your fee to the National Multiple Sclerosis Society, New York Chapter, and if you care to let me know how many copies of the Review you would like I will arrange for them to be sent to you. I can also arrange for copies to be sent directly to particular people and organisations if you wish.

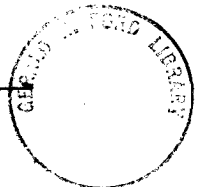
You will, I believe, be in the UK early in December, by which time Sir Derek Ezra will have studied your article. It will, of course, be sent to the Press in the UK and overseas on publication and I feel sure it will be well noticed.

With renewed thanks and best wishes.

Ps: You may be interested in the article by Harry Waxman, page 22 of the Autumn issue (enclosed) swp

Yours sincerely,
Stephen Parkinson

(Stephen Parkinson)
Editor.



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FEDERAL ENERGY ADMINISTRATION

WASHINGTON, D.C. 20461

NOV 17 1976

Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461


Dear Frank:

It is with a sense of pride and a touch of sadness that I submit my resignation from FEA to you. My departure date is as yet uncertain as I will explain below.

I have thoroughly enjoyed my career at the FEA. Starting with the Arab oil embargo in late 1973, through the frenzied days of Project Independence and the formation of President Ford's State of the Union Address, the EPCA and ECPA, the NEO and more Energy Messages, several other legislative battles, natural gas curtailments and LNG, and working for three energy czars, I have had an unbelievably rewarding experience.

I leave with a sense of accomplishment, although not without failure. My regret upon departure is not because I am apprehensive about my future, it is more because I will miss the excitement and commitment of the past few years. I will miss the vibrant leadership which you gave the FEA. I feel fortunate to have worked closely enough with you to have learned a great deal about how to work with others (your supporters, as well as opposition), how to conduct yourself publicly and with your colleagues on sensitive questions, and how to develop tactical plans.

At this time, I have not made a final decision as to my next place of employment. I have, however, made a commitment to prepare a credible draft of the policy white paper and a start on the State of the Union Message before I leave. Thus, while I might have liked to leave sooner, I will leave no earlier than December 4, 1976, and may stay later. I appreciate the advice you gave me and your support in recent weeks.



-2-

At this juncture in my life, it seems like I have come a long way from Brooklyn and it is difficult to understand what the future holds. I imagine you must share some of these feelings and I wish you the best in the future.

Thanks again for all you have meant to me and I hope we can remain in contact in the future.

Sincerely,

A handwritten signature in cursive script that reads "Bruce".

Bruce A. Pasternack
Associate Administrator
Policy & Program Evaluation



FEDERAL ENERGY ADMINISTRATION

WASHINGTON, D.C. 20461

November 29, 1976

MEMORANDUM FOR FRANK ZARB

FROM: BRUCE A. PASTERNAK *Bruce*
SUBJECT: MY DEPARTURE DATE

As you recall, we have discussed my date of departure from FEA several times. In late October, we agreed that if President Ford won the election I would stay through mid-December (although possibly staying in the next Administration in another agency); but if Mr. Carter won you said I could plan on leaving in late November.

Accordingly, after the election I made plans to leave before Thanksgiving and take a week off before starting my new career. As a result of a personal commitment on my part to present you with a credible policy white paper, to get President Ford's State of the Union on the way, to work on the energy reorganization package, and to assist you and the transition team on some key planning items, I am already behind my expected schedule.

I thought carefully about our discussion last week and although it will cost me (and my family) the vacation I had expected and will delay my arrival at my new place of employment, I am willing to stay through December 18. This timing will enable me to complete my commitments and start on something new before the end of the year. It also is the end of a pay period, does not jeopardize my annual leave, and leaves my office relatively unexposed given the nature of the two week Christmas period. I have received a commitment from my new employer that I will be available to assist the transition team as needed.

I appreciate your advice and kind comments and look forward to a continuing relationship in the future.



THE ADMINISTRATOR
FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

February 17, 1975

Mr. H. G. Pattillo
Pattillo Construction
Company, Inc.
501 Decatur Federal Building
P. O. Box 818
Decatur, Georgia 30031

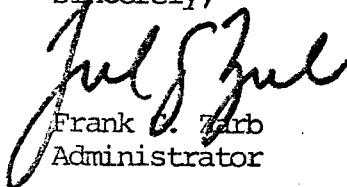
Dear Mr. Pattillo:

Thank you for your letter of February 4 and your kind words.

I feel we accomplished a great deal while in Atlanta, and I applaud the President for taking the time from his very busy schedule to travel across the country and explain his programs.

If you are travelling to Washington soon, please call, I would enjoy meeting with you.

Sincerely,


Frank S. Farb
Administrator





PATILLO CONSTRUCTION COMPANY, INC.

General Contractors

501 DECATUR FEDERAL BUILDING
250 E. PONCE DE LEON AVENUE
POST OFFICE BOX 818
DECATUR, GA. 30031
377-0124

February 4, 1975

HGP

Mr. Frank G. Zarb, Administrator
Federal Energy Administration
Washington, D. C.

Dear Mr. Zarb:

In Monday's meeting, Atlanta claimed you as one of its own.

Thank you for coming.

The brains and the common sense you are bringing to energy will develop public support that will give direction to Congress.

You are on the right track. May you have strength during the frustrating days.

Sincerely,

H. G. Pattillo
H. G. Pattillo

HGP:mh

FEDERAL BUREAU OF INVESTIGATION
OFFICE OF THE
ADMINISTRATOR

75 FEB-6 4:10:45

*From
and
personal*

June 4, 1974

Dr. Robert Payton
President
Hofstra University
Hempstead, New York 11500

Dear Bob:

I just wanted to inform you that my family and I certainly enjoyed the dinner and commencement exercise Saturday night.

I certainly hope that I can live up to the honor of receiving the Faculty School Award.

Sincerely,

Frank G. Zarb
Associate Director



THE ADMINISTRATOR
FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

June 10, 1975

Mr. Robert L. Payton
President
Hofstra University
Hempstead, New York 11550

Dear Bob:

I wanted to thank you and Hofstra University for presenting an honorary Doctor of Law degree last week. I shall treasure this for the rest of my life.

I hope you will let me know when you plan to be in Washington next.

Thank you again for your great hospitality and the great honor you bestowed upon me last week.

Sincerely,



Frank G. Zarb
Administrator



June 10, 1974

*show
encl 6-7
card*

MEMORANDUM FOR DAVE WIMER

SUBJECT: Junius W. Peake

I have known Jay Peake for some time and he would be an excellent candidate for Assistant Secretary for Administration in almost any agency.

Do you have any openings pending or projected?

Frank G. Zarb
Associate Director

Enclosure

bcc: J.W. Peake



JUNIUS W. PEAKE
120 BROADWAY
NEW YORK, N. Y. 10005

Women

67
fy

June 4, 1974

Mr. Frank Zarb
Associate Director
Office of Management and Budget
Executive Office Bldg.
Washington, D. C.

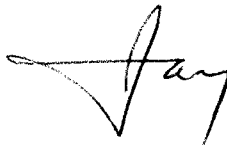
Dear Frank:

As we discussed on the phone today, I am enclosing my formal resume.

I would appreciate any thoughts you might have.

Kindest personal regards.

Sincerely,



Resume

Junius W. Peake
30 Sherwood Road
Tenafly, N. J. 07670

Age: 43
Married, 2 children
Telephone: B (212) 964-4300
R (201) 568-9160

Business Career: Pershing & Co. Inc.
120 Broadway, N. Y. C.

1973-Present Vice President, Policy Planning. Responsible for developing marketing and operational plans for corporation.

1959-1973 Shields & Co. Incorporated
44 Wall Street, N. Y. C.
Sr. Vice President, Director and Member Executive Committee responsible for all administration and operations. Included accounting, data processing, money management, personnel and office services, securities processing and custody, regulatory relationships and public relations.

1951-1958 Garvin, Bantel & Co.
120 Broadway, N. Y. C.
Partner, Federal funds trading and money brokerage.

Have testified as an expert on securities industry operations more than once before the House Subcommittee on Commerce and Finance, the Senate Subcommittee on Securities and the Securities and Exchange Commission.

Industry Organizations: Present

Vice Chairman, National Association of Securities Dealers Inc.

Committees: Executive, Automation, Arbitration, Entry Standards,
Municipal Securities.

Director, National Clearing Corporation

Committees: Executive, Membership, Uniform Practice

Member, Panel of Arbitrators - American Stock Exchange

Sole representative of Securities Industry Association to American
Bankers Association Securities Processing Committee

Former

Member and subcommittee Chairman of American Bankers Associations
CUSIP Committee Task Force.

Member, Operations Advisory Committee, American Stock Exchange

Member, Operations Committee, Securities Industry Association



Have addressed industry groups since 1967 as an operational expert. Helped design many systems and standards which have been adopted by the securities industry, and authored articles for data processing magazine on securities market design of the future.

Community Affairs

Trustee, Englewood Hospital, Englewood, N. J.
Member, Pension, Finance and Building Committees
Former President, Tenafly Community Chest
Managed Little League Teams for three years
Presently sponsor a Team
Coached junior soccer program

Military Service

New York National Guard 107th Infantry 1948-1956

Clubs

Englewood Field Club, Englewood, N. J.
Lawyers Club, N. Y. C.
Bond Club of New York



CLAIBORNE PELL
RHODE ISLAND

Req. please note
H

F3 9/29
cc: EC
CA

United States Senate

WASHINGTON, D.C. 20510

F.Y.I.
H

September 28, 1976

Dear Frank:

Just a line to thank you for
having released the funds for the
Rhode Island Electric Rate Demonstration
Project.

With every good wish.

Ever sincerely,



Claiborne Pell

Honorable Frank Zarb
Administrator
Federal Energy Administration
Washington, D.C. 20461



2011.07.29

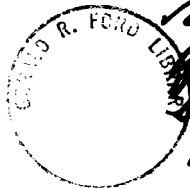
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[Temo, 7000]
115/77

Dear Frank,

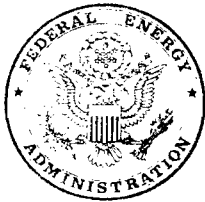
Wanted to drop you a personal note of thanks, before you depart our Potomac shores. You perceived the need for EA/51 way back in your OMB days and, as Administrator, have consistently sought to make sure that opportunity exists within EA to weigh the problems of low income, elderly, handicapped, & American Native consumers in our decision processes.

Perhaps it would surprise you to know just how very much every member of the EA/51 staff personally respects the difficult job you have done so well. As one EA/51 person said, "Frank is the best Administrator



the nation could have; everybody is unhappy -- so he's managed to spend our policy and regulatory decisions fairly because everybody should be feeling the pinch." Since we represent consumers, we aren't always happy with decisions + we are certainly gadflies. But we do, Frank, sincerely like you, respect the job you have done, and wish you every success in your new boiling kettle.

I personally wish we'd had more consistent contact simply because the contacts we've had are so constructive. You have, with your busy schedule, continued to support CAHS, & I will sincerely miss the "boss" I've grown to like so much. Thanks and good fortune. Jerry Penno



FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

OFFICE OF THE ADMINISTRATOR

July 16, 1975

Honorable Charles Percy
United States Senate
Washington, D.C. 20510

Dear Senator Percy:

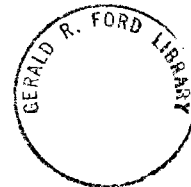
Just a note of appreciation for your help to keep today's hearings on an even-handed and productive course. When hearings are conducted in that manner we all benefit, but when they are conducted for other purposes, we all lose something.

You have my appreciation.

Sincerely,

A handwritten signature in black ink, appearing to read "Frank G. Zarb".

Frank G. Zarb
Administrator



THE PRESIDENT'S COMMITTEE ON EMPLOYMENT OF THE HANDICAPPED

WASHINGTON, D.C. 20210

11-20
FY1



HAROLD RUSSELL
CHAIRMAN

November 16, 1973

*copy to
Alvise to
Frank*

ASSOCIATE MEMBERS

THE SECRETARY OF STATE
THE SECRETARY OF THE TREASURY
THE SECRETARY OF DEFENSE
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH, EDUCATION,
AND WELFARE
THE SECRETARY OF HOUSING AND
URBAN DEVELOPMENT
THE SECRETARY OF TRANSPORTATION
THE ADMINISTRATOR OF VETERANS AFFAIRS
THE CIVIL SERVICE COMMISSION CHAIRMAN
THE DIRECTOR OF THE OFFICE OF
EMERGENCY PREPAREDNESS
THE ADMINISTRATOR OF THE GENERAL
SERVICES ADMINISTRATION
THE DIRECTOR OF THE UNITED STATES
INFORMATION AGENCY

Mr. Frank G. Zarb
Assistant Director for Management
and Operations
Executive Office of the President
Office of Management and Budget
Washington, DC 20503

Dear Frank:

Finally our paths crossed again! I've been hearing a lot about you at OMB - and it's all been great.

This has to do with the Preliminary Analysis of Congressional Information Needs, put out by the interagency Task Team. You asked for over-all reaction.

We have just one.

Item 32 deals with improved information on Federal employment. Public Law 93-112, the new Rehabilitation Act of 1973, calls for a special inter-agency committee to beef up hiring of the handicapped in the Federal Government. In light of this emphasis, wouldn't it be possible to ask for data on the handicapped employed by Federal Agencies?

As long as Federal policy seems to be directed more in the direction of hiring the handicapped, it would seem that measurements of the handicapped on the Federal payrolls would be quite relevant.

Good luck, Frank.

Sincerely,

Bernard Posner
Executive Director





FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D. C. 20461

OFFICE OF THE ADMINISTRATOR

December 31, 1974

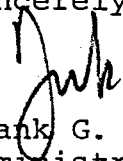
Mr. Don P. Reynolds
Assistant Executive Director
American Society of Civil Engineers
345 East 47th Street
New York, New York 10017

Dear Mr. Reynolds:

Thank you for your letter of December 27. I, too, appreciated the opportunity to discuss your situation and look forward to your proposals.

Please contact me if there is anything I can do for you in the meantime.

Sincerely,


Frank G. Zarb
Administrator





AMERICAN SOCIETY OF CIVIL ENGINEERS

345 EAST 47th STREET • NEW YORK, N. Y. 10017 • (212) PL 2-6800

December 27, 1974

File: 3-89-2

Mr. Frank G. Zarb
Fedl. Energy Administrator
Executive Office Building
12th & Pennsylvania Ave., NW
Washington, D.C.

Dear Mr. Zarb:

The National Energy Policy Committee of the American Society of Civil Engineers has asked me to convey to you appreciation for making possible the very constructive discussions in your office on December 20.

Encouraged by the very general suggestions expressed by Dr. Ackermann, the Committee intends to submit for your consideration, as soon as possible, more specific descriptions of programs.

Your "open door" cordiality was most encouraging to the continuing studies of our Policy Committee.

Sincerely,

Don P. Reynolds
Assistant Executive Director



'74 DEC 31 AM 10:39

FEA
EXECUTIVE COMMUNICATIONS



HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

JOHN J. RHODES
MINORITY LEADER

January 7, 1977

The Honorable Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461

Dear Frank:

So sorry I was unable to stop by your reception last night as I had planned.

I have very much enjoyed working with you over the years, Frank, and have admired your integrity and accomplishments in a most difficult position.

The very best of luck in your future endeavors. You have been a close and valued friend and I hope you will keep in touch.

Warmest personal regards.

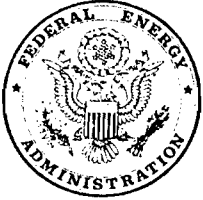
Yours sincerely,

John J. Rhodes, M.C.
Minority Leader



JR/clp

This is very inadequate as an expression of my admiration + appreciation for you, your work, and your friendship. JR



FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

OFFICE OF THE ADMINISTRATOR

December 29, 1975

Honorable Elliot Richardson
Ambassador
U.S. Embassy
Grosvenor Square
London, ENGLAND

Dear Elliot:

As you can see the long debated energy bill has become law. In terms of achieving energy independence in ten years it provides about 50% of what we went after last January. Another 25% or so has passed at least one House of Congress and has an excellent chance of becoming law during the early months of next session.

Much is happening in the energy world and rather than send you lots of paper it would be best if we could arrange a half day or so when you return to Washington in mid-January so we can give you a current overview at that time.

Happy New Year and best wishes.

Sincerely,


Frank G. Zarb

Enclosure



ENERGY: WHAT NEW LAW DOES TO FUEL PRICES AND SUPPLIES

When White House and Democrats finally came to terms, they agreed on more than price controls. ABC's of a sweeping new law—

President Ford, by signing on December 22 the controversial energy bill that was sent to him by Democrats in Congress—

1. Moved to get the bitter debate over the high cost of gasoline and other fuels behind him in the election year of 1976.

2. Received broad powers to deal with the U.S. energy crisis. The 270-page bill contained many things that Mr. Ford had pressed Congress to approve—along with some that he did not want. These range from authority to ration gasoline in emergencies to creation of a massive oil stockpile to help the U.S. weather any future embargo.

The new law rolls back domestic oil prices. At the same time, the President also removed the import fee of \$2 a barrel he had imposed to make foreign oil more expensive. Thus, he backed away from the high-price formula he had advocated for the past year as a way to force Americans to conserve fuel and to spur industry to produce more.

Slight reductions? Even after these actions, Americans are warned not to expect prices of gasoline, home-heating oil and other petroleum products to drop much—if at all. Any short-term reduction in fuel costs, says Federal Energy Administrator Frank G. Zarb, probably will not add up to more than a penny a gallon.

If that is correct, it dashes hopes that had been raised by Democrats in Congress who said rollbacks in the bill would mean a cut of 3.5 cents a gallon.

Mr. Zarb himself, in an earlier statement, had talked of a reduction of 2.5 cents a gallon. His experts now say this was only "theoretical" and that any cut

probably will be eaten up by price increases before the formula goes into full operation on February 1.

The bill, however, is expected to slow down and even out future price rises—an election-year advantage not lost on the President and his political aides.

Success of conservation efforts by Americans enabled Mr. Ford to move away from his previous high-price position, Mr. Zarb said. He cited figures showing that U.S. consumption today is a million barrels a day lower than had been projected—a drop he attributed to price rises in the last two years and warmer-than-normal weather.

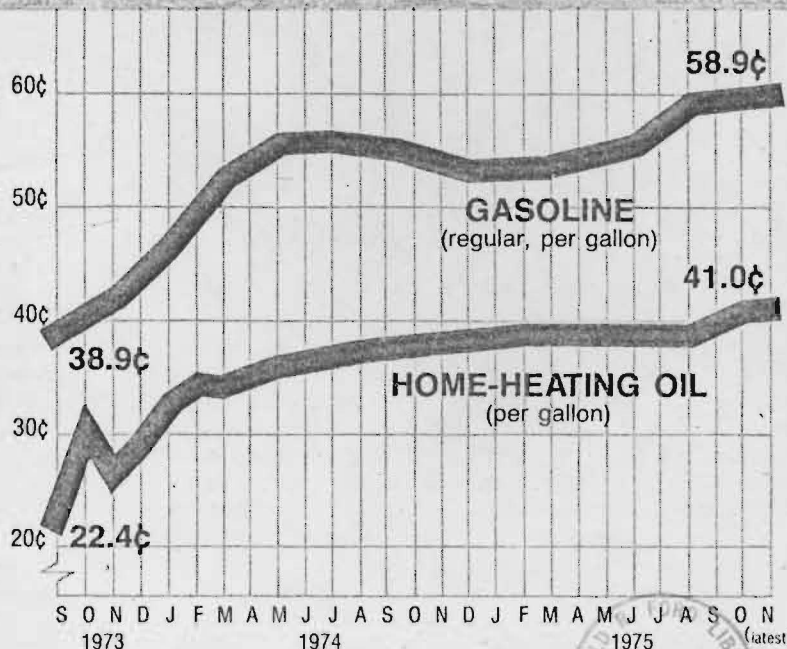
Even so, official figures show that U.S. dependence on Arab oil is growing as imports from Canada and other non-Arab sources drop.

To curb this reliance on foreign oil, and provide emergency measures in case of another oil embargo, the massive energy bill gives the President a wide range of authority.

Gasoline rationing. Using contingency

SOARING COST OF FUEL

Since the Arab oil embargo in October, 1973, the cost of gasoline in U.S. has climbed by 51 per cent and home-heating oil by 83 per cent. The record —



Note: Gasoline price is a 56-city average at the pump. Heating oil is average paid for No. 2 grade in 31 cities.

Source: U.S. Dept. of Labor



rationing and conservation plans that have been cleared in advance with Congress, the President can order fuel rationing for up to nine months in the case of a "severe supply interruption." Congress keeps the power to overturn such action within 15 days after it is ordered by the President.

The bill also gives the President power to meet U.S. commitments under the emergency sharing plan of the International Energy Agency.

Auto mileage. Mandatory fuel-economy standards for makers of passenger cars start at 18 miles per gallon in the 1978 model year and rise to 27.5 for 1985. The civil penalty for failing to meet the new standards is \$5 for each one tenth of a mile. Thus, a manufacturer who had a million cars that were 1 mile per gallon off the mark would face a 50-million-dollar fine.

Strategic storage. A stockpile equal to at least three months' needs—up to 1 billion barrels—would be built up within seven years to meet the threat of another embargo. First step would be storage of 150 million barrels of petroleum products within three years.

Allocation. The President is given wide powers to see that materials needed for energy development are put to the best uses. He can bar exports of fuel and of materials and equipment needed for energy projects, allocate scarce supplies within the industry.

Appliance labeling. Labels attached to all major appliances must show the average annual operating cost or some other factor which will let consumers make an intelligent choice. Efficiency standards to be set for each category of appliance by the FEA will have a goal of making them 20 per cent more energy-efficient in 1980 than they were in 1972.

Coal conversion. The Federal Energy Administrator's power to order power plants and other major oil and gas-burning installations to switch to coal is revived and extended to June 30, 1977.

Loans totaling 750 million dollars are offered for small operators opening new underground coal mines.

State conservation plans. Each State must draw up a suggested plan aimed at cutting 5 per cent from its projected 1980 energy consumption. The FEA will set a conservation goal for each State. Fifty million dollars is authorized for each of the first three years to help achieve these goals. To share in that, a State's plan must include:

1. Mandatory lighting standards for nonfederal public buildings.
2. Programs to encourage car pooling and public transportation.
3. Energy standards and policies to govern State procurement.



ASHLEY IN TOLEDO, BLADE
"ANYTHING EXCITING IN THE MAIL, DEAR?"
New law will not cut prices by much, if at all, but is expected to slow future hikes.

4. Mandatory thermal-efficiency and insulation standards for new and renovated buildings.

5. A traffic law permitting a right turn at red lights, after stopping, to the "maximum extent feasible." This is seen as saving fuel.

Industrial conservation. A list of the 50 largest energy-using companies in each of the 10 U.S. industries that consume the most energy will be compiled. All of these firms will have to file annual reports on their progress toward cutting energy usage.

Federal conservation. The Civil Aeronautics Board, Interstate Commerce Commission, Federal Maritime Commission, Federal Aviation Administration and Federal Power Commission are to report on proposals for increased energy saving in the industries they regulate. Other conservation programs will be prepared by the President.

Audits. In what the oil industry labeled a "supersnoop" provision, the General Accounting Office—an arm of Congress—is empowered to audit energy companies and any other firm which must file Government reports on energy use.

Presidential prodding. After signing the bill, Mr. Ford prodded Congress to move quickly on other legislation he deems needed to meet the energy crisis. Included are the deregulation of natural-gas prices, opening up the naval petroleum reserves and encouraging development of synthetic fuels and nuclear power plants.

A complicated pricing formula was at the heart of the year-long debate.

The final result is a plan which sets a

composite price of \$7.66 a barrel for all domestic oil. To achieve that, "old" oil, about 60 per cent of U.S. production, is kept at its controlled price of \$5.25 a barrel. "New" oil, which has been uncontrolled and now sells for about \$13 a barrel, will be rolled back to \$11.28—its cost last January.

Prices can rise by as much as 10 per cent a year over the 40-month life of the law—up to 7 per cent to offset the effects of inflation, and 3 per cent if the President finds that necessary to encourage high-cost exploration and recovery processes. The incentive level can be boosted every three months if Congress accepts a presidential finding that higher prices are needed to increase output. A majority of either house can block this.

The President is given latitude to set prices for various categories of oil within the composite figure. However, on Feb. 15, 1977, he must report to Congress on how price incentives have affected the economy and the petroleum supply and ask that the price limits be either continued or modified. Either house may disapprove.

Pricing Alaskan oil. On April 15, 1977, shortly before the Alaskan pipeline is scheduled to open, the President must advise Congress on whether the price incentives then in effect are adequate for Alaska. If he determines that pricing Alaskan oil high enough to encourage its development would force the ceiling on other domestic oil too low under the composite pricing formula, he can ask Congress to exempt as much as 2 million barrels a day of Alaskan oil from controls.

To answer industry arguments that the price provisions will discourage U.S. production and lead to increased dependence on Arab oil, the White House produced these figures:

Imports will rise by 150,000 barrels a day in 1976, but then drop by 200,000 barrels a day in the three years following. By 1985, imports should be reduced by 3 million barrels a day while domestic output climbs by 1 million barrels a day.

Industry economists call these projections "unrealistic." And a new Library of Congress study predicts that oil imports will be up 50 per cent by 1977.

Mr. Ford, however, disregarded the pleas of most segments of the oil industry, the bulk of Republicans in Congress and many of his own economic advisers. He accepted Energy Administrator Zarb's assessment that the bill was the best that he could get from a Democratic-controlled Congress. In his view:

"It provides the foundation upon which we can build toward our goal of energy independence."

THE SECRETARY OF COMMERCE
WASHINGTON

FEB 3 1976

Honorable Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461

Dear Frank:

Thank you very much for your letter of January 26 enclosing material from your meeting with the President.

I look forward to working closely with you in the months to come.

With kindest regards,

Sincerely,

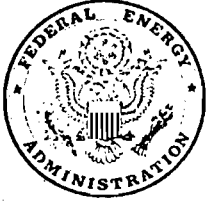


Elliot L. Richardson
Secretary of Commerce



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76 FEB -4 210:09



FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

OFFICE OF THE ADMINISTRATOR

January 26, 1976


Honorable Elliot Richardson
Secretary-Designate
Department of Commerce
Washington, D.C.

Dear Elliot:

We had a meeting with the President last Friday, with Rogers Morton as the ERC Chairman. It was a wrap-up session covering pending legislation.

I have attached a copy of the talking points that were used. No new decisions were reached. The President instructed where to continue to pursue his earlier directions concerning each of these legislative initiatives.

Sincerely,


Frank G. Zarb

Enclosure



RICHARDSON,
ELLIOT

127-03

THE SECRETARY OF COMMERCE
WASHINGTON, D.C. 20230

December 23, 1976

The Honorable
Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D.C. 20461

Dear Frank:

Many thanks for your thoughtful and generous note. And the feeling is mutual. You have performed an extraordinarily difficult and demanding role with skill, resourcefulness, and grace under pressure. Your sense of humor has been a joy to your colleagues as it must have been a life-saver for you.

I too value our friendship and share the hope that it will long continue to flourish.

1977 will, I trust, be a great year for the Zarbs. You have earned it!

With warmest regard and admiration,

Sincerely,



Elliot L. Richardson



13 DEC 24 PM 3:11

EXECUTIVE
RESOURCES CORPORATION

THE CHASE MANHATTAN BANK
National Association



1 Chase Manhattan Plaza, New York, New York 10015

January 3, 1975

DAVID ROCKEFELLER *Chairman of the Board*

*Cancelled
1-13
Reschedule for
Feb - not for date*

Honorable Frank G. Zarb
Administrator
Federal Energy Office
New Executive Office Building
Washington, D. C.

Dear Mr. Zarb:

I am delighted that you have accepted our invitation to join the Board of Directors for luncheon on Wednesday, January 15, 1975. We look forward to having you with us.

If you will come to my office on the 17th floor of 1 Chase Manhattan Plaza at 12:30, we can have a short talk before joining the other directors in our 60th floor dining room.

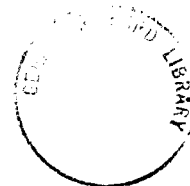
During the luncheon, I will make a few introductory comments and then ask you to make some informal, off-the-record remarks. Our luncheon usually adjourns at 2 p.m.

To help you recognize the board members and become acquainted with their many activities and interests, I have enclosed their current biographies.

With kind regards,

Sincerely,

David Rockefeller



Handwritten text, possibly a signature or name, located in the upper right quadrant of the page.

Handwritten text, possibly a date or a short note, located in the middle section of the page.

Handwritten text, possibly a list or a series of notes, located in the lower middle section of the page.

Handwritten text at the bottom of the page, possibly a date or a reference number.

The Chase Manhattan Corporation
The Chase Manhattan Bank, N.A.



**Nominees
for
Re-election
to
The
Boards
of
Directors**

March 1974



DAVID ROCKEFELLER
Chairman

p. 1

WILLARD C. BUTCHER
President

pp. 2-3

GEORGE A. ROEDER, JR.
Vice Chairman

LEONOR F. LOREE, II
Vice Chairman

pp. 4-5

CHARLES F. BARBER, *Chairman
and Chief Executive Officer
American Smelting and
Refining Company*

JAMES H. BINGER, *Chairman
Honeywell, Inc.*

pp. 6-7

JOHN T. CONNOR, *Chairman
and Chief Executive Officer
Allied Chemical Corporation*

C. W. COOK, *Chairman
General Foods Corporation*

pp. 8-9

J. RICHARDSON DILWORTH
*Rockefeller Family &
Associates*

PATRICIA ROBERTS HARRIS
*Partner, Fried, Frank, Harris,
Shriver & Kampelman*

pp. 10-11

THEODORE M. HESBURGH, *President
University of Notre Dame*

WILLIAM R. HEWLETT, *President
and Chief Executive Officer
Hewlett-Packard Company*

pp. 12-13

J. K. JAMIESON, *Chairman
and Chief Executive Officer
Exxon Corporation*

RALPH LAZARUS, *Chairman
Federated Department
Stores, Inc.*

pp. 14-15

ROBERT D. LILLEY, *President
American Telephone &
Telegraph Company*

JOHN H. LOUDON, * *Chairman
of the Supervisory Board
Royal Dutch Petroleum
Company*

pp. 16-17

JEREMIAH MILBANK, *Chairman
Commercial Solvents
Corporation*

CHARLES F. MYERS, JR.
*Chairman
Burlington Industries, Inc.*

pp. 18-19

JAMES A. PERKINS, *Chairman
and Chief Executive Officer
International Council for
Educational Development*

RICHARD R. SHINN, ** *President
and Chief Executive Officer
Metropolitan Life Insurance
Company*

pp. 20-21

J. HENRY SMITH, *Chairman and
Chief Executive Officer
The Equitable Life Assurance
Society of the United States*

WHITNEY STONE, *Chairman
of the Executive Committee
Stone & Webster, Incorporated*

pp. 22-23

JOHN E. SWEARINGEN, *Chairman
Standard Oil Company
(Indiana)*

* Corporation only

** Bank only



DAVID ROCKEFELLER
Chairman of the Boards

Mr. ROCKEFELLER joined the Bank in 1946, becoming president in 1961 and chairman and chief executive officer in 1969. He is also chairman of the board of Chase International Investment Corporation and Chase Investors Management Corporation New York. Additionally, Mr. Rockefeller serves as chairman of the Council on Foreign Relations, Inc. and The Rockefeller University. He is a trustee and vice chairman of the Museum of Modern Art, a director of the Center for Inter-American Relations and a trustee of the Council of the Americas. Mr. Rockefeller was an organizer of the International Executive Service Corps, the Emergency Committee for American Trade (ECAT) and The Business Committee for the Arts. He is a director of Federal Reserve Bank of New York, Rockefeller Center, Inc., a member of The Business Council and the Visiting Committee of the Harvard Graduate School of Business.

Mr. BUTCHER became president in October 1972. He had been vice chairman, planning, expansion and diversification. He joined the Bank in 1947 and after several years in the Metropolitan New York branch system, was assigned in 1968 to the International Department as area executive for the Europe and Sub-Saharan African division. He was promoted to executive vice president in charge of the International Department in 1969. Mr. Butcher is a director of Firestone Tire & Rubber Co., Chase International Investment Corporation and Private Investment Company for Asia (PICA).



WILLARD C. BUTCHER
President

Mr. ROEDER became vice chairman of the boards of the Corporation and the Bank in 1969 after serving from 1966 to 1969 as chairman of the General Loan Committee. He joined Chase in 1947 and became an executive vice president in 1961. He is a director of Allied Stores Corp., The National Reinsurance Corp., the Beekman-Downtown Hospital, the American Arbitration Association, and Alliance Holdings Limited, Melbourne. Mr. Roeder also serves as a trustee of the Morristown Memorial Hospital and on the Banking Policies and Practice Committee of the American Bankers Association.



GEORGE A. ROEDER, JR.
Vice Chairman

Mr. LOREE became vice chairman in January 1972. He joined Chase in 1944, and held positions of increasing responsibility in the Bank's U. S. Department, becoming a senior vice president in 1959. In 1968 he was named executive vice president in charge of Corporate Staff activities. Mr. Loree is chairman of the executive committee of Chase Investors Management Corporation New York and a director of the Alpha Portland Cement Company of Easton, Pa., Cooper Industries, Inc., Houston, Texas, and the Cyclops Corporation, Pittsburgh; and he is chairman and a director of the Somerset Hills & County National Bank, Basking Ridge, N. J.



LEONOR F. LOREE, II
Vice Chairman

Mr. BARBER is chairman and chief executive officer of American Smelting and Refining Company. He joined it as general counsel in 1956 and became its president in 1969. He is a former Assistant to the Solicitor General of the United States. Mr. Barber is a member of the Swarthmore College Board of Managers, the Council on Foreign Relations and The Conference Board and is a trustee of the Council of the Americas and the Committee for Economic Development. He also serves as a director of Asarco Mexicana, S.A. and Southern Peru Copper Corporation.



CHARLES F. BARBER
Director

Mr. BINGER is chairman of the board of Honeywell, Inc. A graduate of Yale and the University of Minnesota Law School, he practiced law briefly before joining Honeywell in 1943. He was elected president of Honeywell in 1961 and chairman in 1965. Mr. Binger is a director of Minnesota Mining and Manufacturing Company, Northwest Airlines, Inc., Northwestern Bell Telephone Company and Northwest Bancorporation and is president of University of Minnesota Foundation. He served on the President's Commission on International Trade and Investment and is a vice chairman of The Business Council.



JAMES H. BINGER
Director

Mr. CONNOR is chairman and chief executive officer of Allied Chemical Corporation. After ten years as president of Merck & Co., Inc., Mr. Connor in 1965 became Secretary of Commerce in President Lyndon Johnson's cabinet, a post he held for two years. He was an incorporator of Communications Satellite Corp., is vice chairman of The Conference Board and a member of The Business Council as well as a director of General Motors Corporation and General Foods Corporation. Mr. Connor also serves as chairman of the Council for Financial Aid to Education.



JOHN T. CONNOR
Director

Mr. COOK is chairman of General Foods Corporation which he joined in 1942 as chief engineer. He became its president in 1962 and chairman in 1966. He is a director of AMF, Inc., Capital National Bank in Austin, Shell Oil Company and Whirlpool Corporation. Mr. Cook is also trustee and councillor of The Conference Board, trustee of the Committee for Economic Development and of The Council of the Americas, member of the Council of Better Business Bureaus, Inc., of The Business Council, and of the University of Texas System Development Board.



C. W. COOK
Director

Mr. DILWORTH is with Rockefeller Family & Associates and joined Rockefeller Brothers, Incorporated in 1958. Mr. Dilworth is chairman of the board of Rockefeller Center, Inc. and a board member of Chrysler Corporation, International Basic Economy Corporation, R. H. Macy & Co. and Omega Fund, Inc. He is a trustee of the Metropolitan Museum of Art, the Institute for Advanced Study, Colonial Williamsburg Foundation, The Rockefeller University, and a successor trustee of the Yale Corporation. Mr. Dilworth is also a member of the Council on Foreign Relations and a trustee of the Carnegie Foundation for the Advancement of Teaching.



J. RICHARDSON DILWORTH
Director

Mrs. HARRIS is a partner in the law firm of Fried, Frank, Harris, Shriver & Kampelman, Washington, D. C. She is a former United States Ambassador to Luxembourg. She is a director of International Business Machines Corporation, Georgetown University, Twentieth Century Fund and Scott Paper Company and is on the Executive Board of NAACP Legal Defense Fund.



PATRICIA ROBERTS HARRIS
Director

Reverend HESBURGH, C.S.C., has served as president of the University of Notre Dame since 1952. He is presently chairman of the Overseas Development Council and chairman of the Academic Council of the Ecumenical Institute for Advanced Theological Studies in Jerusalem. He is also a member of the Rockefeller Foundation Board of Trustees and was a member of the Carnegie Commission on the Future of Higher Education. From 1957 to 1972 he served as a member of the United States Commission on Civil Rights and was chairman of the Commission from 1969 to 1972.



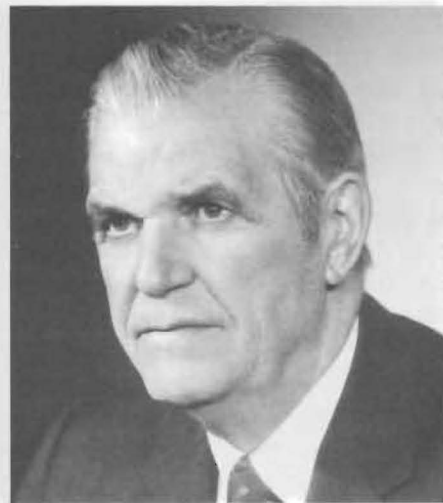
THEODORE M. HESBURGH
Director

Mr. HEWLETT is a director and president and chief executive officer of Hewlett-Packard Company. He is a director of the Chrysler Corporation, FMC Corp., Drug Abuse Council, Washington, D. C., Kaiser Foundation Hospital and Health Plan Board and the Overseas Development Council. He is a trustee of Carnegie Institute of Washington, The San Francisco Bay Area Council and Stanford University. He is a member of the National Academy of Engineering and an honorary trustee of the California Academy of Science.



WILLIAM R. HEWLETT
Director

Mr. JAMIESON, chairman and chief executive officer of Exxon Corporation, has been in the oil industry since 1932, when he joined Northwest Stellarene Company. He moved to Exxon Company, U.S.A., in 1961 and became president before joining Exxon Corporation as executive vice president and director in 1964. He is also a director of The Equitable Life Assurance Society of the United States and The International Nickel Company of Canada Limited. Mr. Jamieson is a member of Massachusetts Institute of Technology Corporation, a member of The Business Council and of the executive committee of the U. S. Council of the International Chamber of Commerce. He is also chairman of the board of the Community Blood Council of Greater New York, Inc.



J. K. JAMIESON
Director

Mr. LAZARUS is chairman of Federated Department Stores, Inc., the country's largest department store group with over 225 outlets in 18 states from coast to coast. Mr. Lazarus, who has had 39 years of experience in the retail business, serves on the boards of General Electric Company and Scott Paper Company. He is also a trustee of Dartmouth College, a member of The Business Council and a member of the U. S. Industrial Payroll Savings Committee, Cincinnati area chairman.



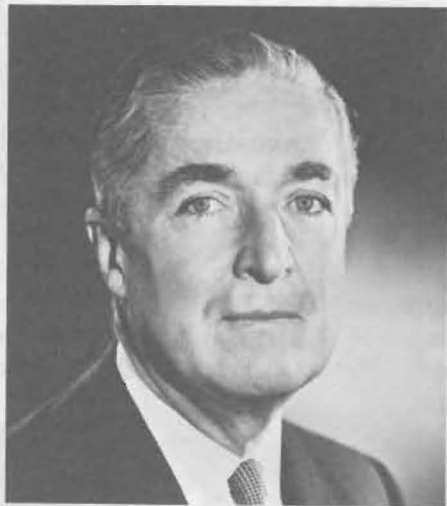
RALPH LAZARUS
Director

Mr. LILLEY is president and a director of American Telephone and Telegraph Company. He also serves as a director of The Mutual Benefit Life Insurance Co., R. H. Macy & Company, The Continental Corporation, Fidelity Union Bancorporation, Bell Telephone Laboratories, Pacific Tel. & Tel. Company, Pacific Northwest Bell Telephone Company and the International Executive Service Corps. He is a trustee of Columbia University.



ROBERT D. LILLEY
Director

Mr. LOUDON is chairman of the supervisory board of the Royal Dutch Petroleum Company. A native of the Netherlands, Mr. Loudon joined one of the companies in the Royal Dutch/Shell Group in The Hague in 1930. After service in Venezuela and the United States, he was appointed in 1947 a managing director of the Royal Dutch Petroleum Company and of the Group Holding Companies. In 1952 he became president of the Royal Dutch Petroleum Company which is the Netherlands parent company. From 1957 until 1965, he was the senior managing director and chief executive of the Royal Dutch/Shell Group and chairman of the Shell Oil Company, the Group's associated company in the United States. Mr. Loudon assumed his present position of chairman of the supervisory board of the Royal Dutch Petroleum Company in July 1965. Among his various activities, he is also a trustee of the Ford Foundation.



JOHN H. LOUDON
Director of the Corporation

Mr. MILBANK is chairman of Commercial Solvents Corporation, and serves on the board of trustees of George Washington University and of the New York University Medical Center. He is president of the ICD Research and Rehabilitation Center, treasurer of the Boys' Clubs of America, treasurer of the Robert A. Taft Institute of Government and a member of the Board of Overseers of the Hoover Institution on War, Revolution and Peace.



JEREMIAH MILBANK
Director

Mr. MYERS is chairman of Burlington Industries, and on the board of trustees of his alma mater, Davidson College, and Union Theological Seminary, Virginia. He is also a trustee of the University of Virginia Graduate Business School and a member of the Harvard Business School Board of Visitors. Mr. Myers is a director of R. J. Reynolds Industries, Jefferson-Pilot Company, U. S. Steel Corp., Wachovia Bank and Trust Company and Wachovia Corporation. He is a member of The Business Council and past president of the American Textile Manufacturers Institute.



CHARLES F. MYERS, JR.
Director

Dr. PERKINS is chairman and chief executive officer of the International Council for Educational Development in New York City and a former president of Cornell University. Dr. Perkins is a member of the American Academy of Arts and Sciences and a trustee of the Carnegie Foundation for the Advancement of Teaching. He is also a trustee of the Council on Foreign Relations. He is a member of the Carnegie Council on Educational Policy and of the board of the Center for Inter-American Relations.



JAMES A. PERKINS
Director

Mr. SHINN is president and chief executive officer of Metropolitan Life Insurance Company. He is a director of the May Department Stores Co., Allied Chemical Corporation, Norton Simon, Inc., and United Fund of Greater New York. Mr. Shinn is a trustee of Rider College, the American College of Life Underwriters and the Committee for Economic Development. He is a member of the Mayor's Economic and Business Advisory Council and The Rockefeller University Council.



RICHARD R. SHINN
Director of the Bank



RICHARD R. SHINN
Director of the Bank

Mr. SMITH is chairman and chief executive officer of The Equitable Life Assurance Society of the United States. He is a director of the Colgate-Palmolive Company and Uniroyal, Inc. Recently elected chairman of the American Life Insurance Association, the leading trade association in the life insurance business, Mr. Smith also serves on the boards of the Institute of Life Insurance, the Economic Development Council of New York City, the New York Urban Coalition, the Methodist Hospital of Brooklyn and the United Fund of Greater New York. Mr. Smith was appointed to the President's Commission on Income Maintenance Programs in 1968; the Governor's Steering Committee on Social Problems in 1970; and the President's Committee on Health Education in 1971.

J. HENRY SMITH
Director



J. HENRY SMITH
Director

Mr. STONE, chairman of the executive committee of Stone & Webster, Incorporated, heads a company which is a parent of companies active in the fields of engineering and construction, investment banking and management and advisory services. He also serves on the boards of American Express Co. and various subsidiaries of Stone & Webster, Incorporated. Mr. Stone is chairman of the board of the United States Equestrian Team and an officer and director of both the American and National Horse Show Associations.



WHITNEY STONE
Director

Mr. SWEARINGEN, chairman, Standard Oil Company (Indiana), has served on his company's board since 1952. He is a trustee of Carnegie-Mellon University as well as of DePauw University. Mr. Swearingen is a director, too, of Midwest Oil Corporation, the American Petroleum Institute, Northwestern Memorial Hospital (Chicago) and Highway Users Federation for Safety & Mobility. Mr. Swearingen is also on the board of McGraw Wildlife Foundation.



JOHN E. SWEARINGEN
Director

THE WHITE HOUSE
WASHINGTON

March 31, 1975

Dear Frank:

Thank you for furnishing me with the material pertaining to the needs and current policy problems of your Administration as I had requested in my memorandum of February 27.

This information is currently being reviewed and will be discussed at a Domestic Council meeting in the near future.

Once again, I appreciate your cooperation in this matter.

With warm regards,

Sincerely,



Honorable Frank G. Zarb
Energy Resources Council
Federal Energy Administration
Twelfth Street and Pennsylvania Avenue, N.W.
Washington, D.C. 20461



THE WHITE HOUSE

WASHINGTON, D.C.

March 21, 1975

Dear Sir:

Thank you for furnishing me with the material

concerning the proposed amendments to the Atomic Energy Act of 1954, as amended, which I had requested in my memorandum of February 27, 1975.

The information is currently being reviewed and will be discussed at a meeting of the Executive Council on the next day.

I am sure that you will appreciate your cooperation in this matter.

Very truly yours,

Sincerely,

FEDERAL ENERGY OFFICE
OFFICE OF THE
ADMINISTRATOR

75 APR -2 4:10:28

OFFICE OF THE VICE PRESIDENT
WASHINGTON, D.C.

Frank Z. art

as we discussed

Frank Z. art



FEDERAL ENERGY ADMINISTRATION

WASHINGTON, D.C. 20461

Personal

May 15, 1975

The Vice President of the U.S.
Hon. Nelson Rockefeller
The White House
Washington, DC.

Dear Mr. Vice President:

The Wall Street Journal informs me the President is being attacked for permitting the construction of a new swimming pool at the White House. The grounds for the attack are reportedly the wasted energy in heating the pool, at a time of Governmental efforts to achieve Energy Independence.

I understand you also may have a new swimming pool planned or under construction.

Several energy companies can quote immediate delivery and reasonable prices on solar heating units for swimming pools. There is one such company at 818 18th Street NW but I would strongly recommend the White House staff and/or Secret Service check out Managing Director George Hamilton before contacting the Solar Energy Company. The man is basically honest, but thinks he's a BIG ENTREPRENEUR.

The above unit looks like an inflatable rubber raft, mounted on a roof (cabana) and will work in any kind of weather short of rain or snowstorms (infrared principle).

My senior boss, Mr. Frank Zarb, would never forgive me if I let the President and a good friend be exposed to unnecessary attack. Somewhere in the government channels, a paper has gone to Mr. Zarb also quoting fast delivery of solar energy units which can replace oil or coal to fire an electric furnace for steam turbines at utility plants. These units are immediately available in the smaller sizes but the great danger is --each one's capacity could heat the White House swimming pool, light, power and cool or heat the Executive Mansion, and "export" surplus power to Secretary Kissinger's State Department. i.e., each makes a homeowner into a private utility competing with the gas, oil, coal, and utility industries.

Walt Reynolds

MARSHALL MUELLER
Consultant



Personal



THE VICE PRESIDENT
WASHINGTON

October 23, 1975

Dear Frank:

Just a note to tell you how much I appreciated your excellent participation in the Denver Public Forum on Domestic Policy. Your presence and keen insights greatly contributed to the success of the program. I am most grateful that you took the time and effort to bring your wonderful talents and leadership to Denver. I was again greatly impressed with your knowledge and grasp of major issues.

Your cooperation made the Forum a meaningful dialogue with the people of the Rocky Mountain region. I thought it was an exceptionally fine meeting and wish to thank you again for your splendid contribution.

With warmest personal regards and every good wish,

Sincerely,

A handwritten signature in dark ink, appearing to read "Gerald R. Ford", written over a light blue horizontal line.

The Honorable Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461



12/17-FGZ
cc: EC



THE VICE PRESIDENT
WASHINGTON

December 14, 1976

Dear Frank:

In view of the recent announcement of your resignation, I wanted to let you know before you left Washington what a pleasure it has been over the last two years to work with you on the Energy Independence Authority and other projects.

Your dedication to Government service, your skills as an administrator and spokesman, and your unfailing good spirits and sound judgment have been an asset to the President and a delight to all with whom you came in contact.

I hope we shall have the opportunity to work together again, and you have my best wishes in all your future endeavors.

With warm regards,

Sincerely,

The Honorable Frank Zarb
Administrator
Federal Energy Administration
Washington, D.C. 20461



THE STATE OF TEXAS
COUNTY OF [illegible]

NOTARIAL PUBLIC

[Faint, illegible text]

[Faint, illegible text]

76 DEC 17 4:10:29
FEDERAL BUREAU OF INVESTIGATION
U.S. DEPARTMENT OF JUSTICE





FEDERAL ENERGY ADMINISTRATION

WASHINGTON, D.C. 20461

August 20, 1976

OFFICE OF THE ADMINISTRATOR

PERSONAL AND CONFIDENTIAL

Honorable Nelson A. Rockefeller
Vice President of the United States
Washington, D. C.

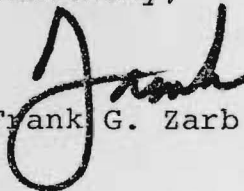
Dear Nelson:

Now that the Convention is over and there is a brief moment to reflect with some degree of calm, I want to take the opportunity to tell you something I have been thinking for quite awhile.

There have been only a few leaders in our history who have truly understood the chemistry of the great American experiment. They have always looked at the future of America through a prism that reflected new challenges and new successes, and resisted attempts to climb back into the comfortable shell of yesterday.

I count you as one of those having a very special perception of what America is all about, and an unusual quality of leadership it requires. All Americans must be grateful for your contributions of the past, and can only hope that the Nelson Rockefeller influence in national affairs will continue for a long time into the future.

Sincerely,


Frank G. Zarb





FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

OFFICE OF THE ADMINISTRATOR

January 15, 1977

The Honorable Nelson Rockefeller
Vice President of the United States
The White House
Washington, D.C. 20500

Dear Nelson:

Following up our conversation, here are a few names which I thought you might want to consider:

Paul O'Neill - Labor, HEW and budget matters.

Alan Greenspan - Evaluation of the status of the economy.

George Shultz - Economic policy.

Frank Zarb - Energy.

Bill Coleman - Transportation.

Henry Kissinger - International.

Bill Clements - Defense.

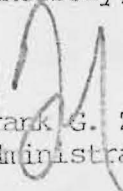
Brent Scowcroft - National security.

Pete Wilson - Urban matters.

Pete DuPont - State matters.

These are only some, and you indicated you wanted to add some from outside, who have not been a part of the government enterprise. Please let me know if I can help.

Sincerely,


Frank G. Zarb
Administrator



NELSON A. ROCKEFELLER

January 21, 1977

Dear Frank:

Many thanks for your note of the fifteenth. Happy and I are off for a week at Cameel, and I'll be in touch with you shortly after we get back.

In the meantime, warmest regards,

Sincerely,

A handwritten signature in black ink, appearing to read "Nelson". The signature is written in a cursive, flowing style with a long, sweeping underline.

The Honorable Frank G. Zarb
Shearson, Hayden, Stone Inc.
767 Fifth Avenue
New York, New York



THE ADMINISTRATOR
FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

January 14, 1977

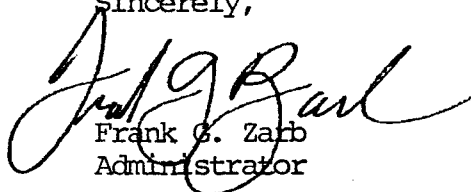
Mr. Gregory Rush
Federal Energy Administration
Washington, D.C. 20461

Dear Greg:

It is with great pleasure that I write you and thank you for your fine contribution to the Federal Energy Administration during my period as Administrator.

Your dedication, loyalty and hard work will always be remembered and appreciated.

Sincerely,



Frank G. Zarb
Administrator





THOMAS P. SALMON
GOVERNOR

STATE OF VERMONT
EXECUTIVE CHAMBER
STATE HOUSE, MONTPELIER

December 23, 1976

Honorable Frank G. Zarb
The Administrator
Federal Energy Administration
Washington, D. C. 20461

Dear Frank:

Many thanks for your warm and thoughtful letter of December 15th.

I expect to be joining you in the private sector within the next several weeks.

I want you to know how much I have enjoyed working with you over the last several years. You have been a first-rate Federal Energy Administrator during the worst of times.

I am hopeful that our paths will cross in the foreseeable future.

Sincerely,

A handwritten signature in dark ink, appearing to read "Tom".

Thomas P. Salmon

TPS/mb



STATE OF VERMONT
EXECUTIVE CHAMBER
STATE HOUSE, MONTPELIER



THOMAS A. SWANSON
GOVERNOR

December 27, 1976

Dear Mr. [Name]:

I am pleased to hear that you are interested in the private sector.

I am sure that you will find many opportunities in the private sector.

I am sure that you will find many opportunities in the private sector.

Sincerely,

[Signature]

Thomas A. Swanson

FEDERAL OFFICE

76 DEC 27 P. 3: 50

The New York Times

229 WEST 43 STREET
NEW YORK, N.Y. 10036

F.I.H.

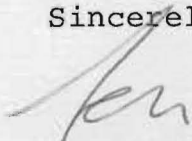
December 16, 1976

Dear Frank,

Warmest congratulations on a job well done! I liked your final sally about storage, which Ed Cowen wrote about for us this morning, very much. I trust that your departure from Washington will not end our friendship.

Season's greetings.

Sincerely,



Leonard S. Silk
Editorial Board

Mr. Frank Zarb
Director
Federal Energy Administration
12th & Pennsylvania Avenue, N.W.
Washington, D. C.



CONFIDENTIAL

December 21, 1976

Dear Sir:

Enclosed for you are two copies of a report on the progress of the work done during the period from October 1, 1976 to November 30, 1976. The report is in two parts, one dealing with the work done during the period from October 1, 1976 to October 31, 1976, and the other dealing with the work done during the period from November 1, 1976 to November 30, 1976.

Very truly yours,

Director

Enclosure

FEDERAL ENERGY OFFICE
OFFICE OF THE
ADMINISTRATOR

76 DEC 20 4:11:46

United States Senate

WASHINGTON, D.C. 20510

January 6, 1977

Dear Frank:

Many thanks for your letter of
December 22.

We didn't always agree, but you
did well in a difficult job, and, as you say,
we made a start, at least, in completing a
national energy policy. I hope that we shall
continue and that the effort will continue
to enjoy your support and sound advice.

With gratitude for your past
cooperation and all best wishes for the
future,

Sincerely,



The Honorable Frank G. Zarb
Federal Energy Administration
Office of the Administrator
Washington, D.C. 20461



PARISHES:

BOSSIER	RED RIVER
CADDO	SABINE
CLAIBORNE	VERNON
DE SOTO	WEBSTER

Congress of the United States
House of Representatives
Washington, D.C. 20515

January 10, 1977

Mr. Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461

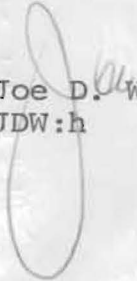
Dear Frank:

Thank you for your letter of December 22, 1976, extending your wishes for a Happy Holiday Season and advising that you will be leaving the Federal Energy Administration soon.

I want to express to you my personal appreciation for the fine job you have been doing as Administrator of the Federal Energy Administration. I can assure you it has been a pleasure to work with you in the efforts to develop a sound energy policy for our Country. We still have a long way to go, but you can count on my being in there pitching.

My good wishes go with you in all of your future endeavors. Please keep in touch and let me know if there is any way I can be of assistance.

Sincerely yours,


Joe D. Waggoner, Jr.
JDW:h





fyi

OFFICE OF THE VICE PRESIDENT
WASHINGTON

January 23, 1976

Dear Frank:

I enclose a list of the Congressmen who attended the breakfast with the Vice President on Wednesday, January 21. A number of staff members for present and absent Congressmen also attended.

Sincerely,

A handwritten signature in cursive script, appearing to read "Peter".

Peter J. Wallison
Counsel to the
Vice President

Honorable Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461





*File
of VP*

OFFICE OF THE VICE PRESIDENT
WASHINGTON

EIA Breakfast

January 21, 1976

Ed "Pete" Biester (R-PA)
Clarence Brown (R-OH)
Frank Horton (R-NY)
Mike McCormack (D-WA)
Stewart McKinney (R-CT)
Ray Thornton (D-AR)
Alphonzo Bell (R-CA)
Joel Pritchard (R-WA)
Chalmers Wylie (R-OH)
Mike Andrews
Michael Brunner
Dave Swanson





FEDERAL ENERGY ADMINISTRATION
WASHINGTON, D.C. 20461

OFFICE OF THE ADMINISTRATOR

July 16, 1975

Honorable Lowell P. Weicker, Jr.
United States Senate
Washington, D.C. 20510


Dear Senator Weicker:

Just a note to thank you for your comments during today's hearings. I am as unhappy as you are with this Nation's inability to come to grips with what I consider to be the Nation's most serious problem since World War II. While I honestly believe that the President put forward recommendations that will get the job done with sensitivity to those in our society who need special assistance I am sure we don't have all the answers on all matters.

The important thing is that we come to agreement on a program that will put our energy house in order. The American people must surely be confused hearing the wrangling between the Executive Branch and Congress, and the Congress and the Congress on this urgent issue.

Once again I appreciate your speaking out on this matter and you can be assured that I will continue to use every avenue at my disposal to achieve what we both want, a national energy program, and I intend to keep telling it like it is!

Sincerely,


Frank G. Zarb
Administrator





UNITED STATES SENATE
WASHINGTON, D. C. 20510

LOWELL P. WEICKER, JR.
CONNECTICUT

January 7, 1977

Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461

Dear Frank:

Just a brief note to say that you did
a superb job, and that I wish you every
success in your future endeavors.

Have a wonderful New Year.

Sincerely,

A handwritten signature in dark ink, appearing to be "LW", written over a vertical line that extends downwards from the signature area.

Lowell Weicker, Jr.
United States Senator

LW:mb





HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

CHARLES WILSON
SECOND DISTRICT
TEXAS

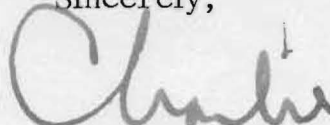
January 5, 1977

Honorable Frank G. Zarb
Administrator
Federal Energy Administration
Washington, D. C. 20461

Dear Frank:

Of all the good people departing from government this month, you will be the one most missed. Your contributions under terrible circumstances have been enormous and I'm sure will serve as a source of satisfaction for the rest of your life. When I'm President, you will have to come back.

Sincerely,


Charles Wilson

CW:ls



[Zaher, Hushang]



IMPERIAL EMBASSY OF IRAN
WASHINGTON, D. C. 20008

June 2, 1977

The Ambassador

my Dear Frank

Many thanks indeed for your letter of May 25, 1977 and for the copy of the letter which you addressed to Hushang.

I was equally pleased to be able to spend some time with you last week and do hope that we can get together again before too long.

With my kindest personal regards,

*yesterday I been talking by phone to Hushang in Tehran which he told me to convey his regards to you and I told him I am pretty is in way to Tehran see you soon as ever
Ardashir*

The Honorable Frank G. Zarb
Executive Vice President
Shearson Hayden Stone, Inc.
767 Fifth Avenue
New York, N. Y. 10022

