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Stenographic Transcript Of

HEARINGS

Before The

SUBCOMMITTEE ON LABOR-LABOR MANAGEMENT RELATIONS

COMMITTEE ON EDUCATION AND LABOR

HOUSE OF REPRESENTATIVES

H. R. 5900, H.R. 7552 AND RELATED BILLS

EQUAL TREATMENT OF CRAFT AND INDUSTRIAL WORKERS

Washington, D. C.

June 10, 1975

Alderson Reporting Company, Inc.

Official Reporters

300 Seventh St., S. W. Washington, D. C.

NA 8-2345



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1 H.R. 5900, H.R. 7552 AND RELATED BILLS
2 EQUAL TREATMENT OF CRAFT AND INDUSTRIAL WORKERS

3 - - -
4 TUESDAY, JUNE 10, 1975
5 - - -

6 House of Representatives,

7 Subcommittee on Labor-Management
8 Relations of the Committee on
9 Education and Labor,

10 Washington, D. C.

11 The subcommittee met at 10 a.m., pursuant to recess, in
12 room 2261, Rayburn House Office Building, Hon. Frank Thompson
13 (chairman of the subcommittee) presiding.

14 Present: Representatives Thompson, Clay, Miller and
15 Ashbrook.

16 Present also: Thomas R. Wolanin, Staff Director;
17 Jeunesse M. Beaumont, Subcommittee Clerk; and Edith Baum,
18 Minority Counsel for Labor.

19 Mr. Thompson. The subcommittee will be in order.

20 We changed the schedule today to accommodate Mr. Abel
21 who had to catch a plane. It developed that, unfortunately,
22 he had to catch a plane earlier than anticipated because of
23 some urgent business. So, we won't change the schedule.

24 Instead, Mr. Abel will be -- no pun intended --ably
25 represented by Mr. Jacob Clayman.

I might inform the witnesses on the schedule this

1 morning that something beyond our control happened.

2 The House is going in at 11 o'clock. We will no doubt
3 have a quorum call very shortly after 11 o'clock. We can
4 come back, I hope at least two of us, to take testimony.

5 The first business at hand is going to be an attempt
6 to override the President's veto on the strip-mining bill, and
7 then I believe there is an appropriations bill of one or an-
8 other sort and then the continuation of the debate on the
9 energy bill. So that, we will ask your indulgence.

10 We will make every possible effort to see that all of
11 the witnesses are heard. At the very least, if the situation
12 worsens, we will, of course, take the statements of all of the
13 witnesses and by unanimous consent make them a part of the
14 record as if read.

15 So, we will proceed now with an old friend of mine and
16 many of the rest of us, Mr. Jake Clayman, head of the Indus-
17 trial Union Department representing Mr. I. W. Abel, the
18 President of the Industrial Union Department and of the U. S.
19 Steelworkers.

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1 STATEMENT OF JACOB CLAYMAN, HEAD OF THE INDUSTRIAL
2 UNION DEPARTMENT, AFL-CIO (ACCOMPANIED BY: PHILIP
3 DAUGHERTY.)

4 Mr. Clayman. Mr. Chairman and members of the committee:

5 Just a quick comment before I read the statement of
6 Mr. Abel.

7 Mr. Abel intended to be here personally and when the
8 arrangements were made for his testimony he fully expected
9 to be here. Subsequent events pursued and overtook him. As
10 a matter of fact, he is out of the country at the moment. But
11 he did want me to tell you, Mr. Chairman and members of the com-
12 mittee, that he apologizes for the problem that has beset him
13 but he felt so deeply about this issue and felt that relief
14 was so long overdue for the building and construction trades-
15 men that he wanted this to be his statement, as indeed it is,
16 and while the voice is not his the words and the sentiments
17 are truly his.

18 Incidentally, Mr. Phil Daugherty of our IUD is here at
19 my side.
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1 STATEMENT OF I. W. BABEL, PRESIDENT, UNITED
2 STEELWORKERS OF AMERICA, AFL-CIO; AND PRESIDENT,
INDUSTRIAL UNION DEPARTMENT, AFL-CIO.

3 Mr. Abel. My name is I. W. Abel. I am the President of
4 the Industrial Union Department, AFL-CIO.

5 I am pleased to appear in behalf of the Industrial
6 Union Department in wholehearted support of H. R. 5900.

7 Firstly, Mr. Chairman, I want to congratulate you and
8 your co-sponsors for your profound understanding and appreci-
9 ation of labor-management relations.

10 Your bill offers ample evidence that you appreciate
11 the reality of stable and equitable labor-management rela-
12 tions. The stability of these relationships is obviously of
13 enormous importance to the entire nation.

14 The issue before your committee is not new. So many
15 notables, both Democrats and Republicans -- five presidents
16 commencing with President Truman, virtually every Secretary
17 of Labor since that administration, uncounted U. S. Senators
18 and Representatives -- have heaped such unstinting praise on
19 predecessors of this bill that it is a source of sheer amaze-
20 ment to me that it has not been the law of the land for the
21 last 20 years.

22 Presidents Truman, Eisenhower, Kennedy, Johnson and
23 Nixon -- the list is longer -- Secretaries of Labor Durkin,
24 Mitchell, Goldberg, Wirtz, Hodson, Schultz and Brennan, and
25 now I understand, in principle, Secretary Dunlop, have spoken



1 our for legislation such as your bill, Mr. Chairman, but there
2 is even more -- New Jersey Republican, former Senator Alexander
3 Smith, Chairman of the Senate Committee on Labor and Public
4 Welfare in 1954, when there was a Republican majority in both
5 Houses of Congress, fathered a bill similar to the measure be-
6 fore this committee.

7 Equally interesting and intriguing is the fact that
8 such disparates as Senator John F. Kennedy and Senator Prouty
9 were both for this remedial action in 1959.

10 So, Mr. Chairman, historically you have had a lot of com-
11 pany on this issue not only from your own party but from
12 Republicans, as well.

13 The hard fact remains, however, that the building and
14 construction tradesmen still have not been given the pro-
15 tection so many in the highest places in the land have so
16 strongly and eloquently recommended these past 21 years.
17 Hardly ever in the annals of Congress have so many important
18 and influential people uttered so many warm words of praise
19 and support over so long a period for a sound and honest
20 legislative idea without that idea being translated into law.
21 The time for verbiage surely is over; the time for action is
22 now long overdue.

23 The Taft-Hartley Act of 1947, of course, placed severe
24 restrictions on the types of concerted activities in which
25 workers may engage, including a broad prohibition on secondary

1 boycotts.

2 Then, an unduly harsh limitation on the right of construc-
3 tion workers to strike and to picket was imposed as a result
4 of the decision of the United States Supreme Court interpret-
5 ing the secondary boycott prohibition. (NLRB versus Denver
6 Building and Construction Trades Council, 341 U.S. 675).

7 Briefly, that case held that a union which objected to a
8 non-union electrical contractor working at a construction site,
9 committed an unfair labor practice by picketing the entire
10 project because such picketing induced the employees of the
11 other contractors to stop working.

12 As I have indicated, even supporters of Taft-Hartley's
13 broad prohibition on secondary boycotts have recognized that
14 this particular application of the prohibition deprives the
15 workers affected by it of any meaningful right to picket.

16 Why should a union not be permitted to picket the con-
17 struction project where a labor dispute is in progress, just
18 as a union may picket an industrial plant where a labor dispute
19 exists? Are not all construction contractors working on a
20 single job or project engaged in a single venture very similar
21 to an industrial plant?

22 In my judgment, the Denver Building and Construction
23 Trades Council's decision is predicated on an elaborate fiction,
24 namely, that general contractors and the various subcontractors
25 are so individual and separate that they must be treated as

1 utterly different entities as far as labor-management problems
2 are concerned.

3 The reality is that every building site has many sub-
4 contractors working on the same construction job -- bricklayers,
5 carpenters, plumbers, electrical workers, et cetera. They
6 may be working for different employers but their work functions
7 are parts of a homogenous whole, a mutual package.

8 There is always a general contractor to bring together
9 the many subcontractors to create a single result. The fact
10 is in the overwhelming number of strikes in the construction
11 industry, the labor dispute is against the general contractors
12 with whom the subcontractors have joined by agreement.

13 The general contractor may indeed be the symphony
14 orchestra conductor but the subcontractors constitute the
15 symphony orchestra -- brass, strings, wind instruments, per-
16 cussion -- all of which merge in the ultimate sound of music.
17 They are inseparable; they are one, director and orchestra.

18 I suspect it would indeed be music to the ears of the
19 construction tradesmen that ultimately after all these years,
20 21 years, if this committee would quickly approve this bill
21 and send it to the Floor of the House and approve it and, hoe
22 hopefully, the President will sign it. That, indeed, will be
23 music as well as, incidentally, justice.

24 Now, Mr. Chairman, I know you are an expert on music
25 and symphony orchestras. It may be that justice and the

1 harmony of musical sound can play together but that is another
2 subject and maybe some day I will be asked to testify on that
3 issue. But they are inseparable; they are one, the director
4 and the orchestra.

5 We believe that it is an overly legalistic and artifi-
6 cial argument to suggest that because such employers are
7 separate legal entities those not immediately engaged in the
8 specific labor disputes are so neutral and unrelated to the
9 general contractors on the site that the slightest possibil-
10 ity of damaged to them should prohibit any meaningful picket-
11 ing of the site by aggrieved workers.

12 The essential reality is that, regardless of the separ-
13 ate entity thesis, there is so much mutuality of interest on
14 the same building site that picketing is essentially primary
15 rather than secondary in its intent, purpose and result in
16 regard to all of the employers on the premises.

17 The heart of the matter is that the Denver Building
18 Trades Council's decision is aimed at the basic right of the
19 construction workers to strike; after you separate all the
20 chatter and folderol, that is the guts of the issue, as we
21 see it.

22 As long as the Denver Building Trades Council's decision
23 is permitted to stand, for all practical purposes, strikes at
24 building sites by building tradesmen will have been eliminated
25 as a meaningful instrument in labor-management relationships.

1 This will do grievous injury to our democratic system, as well
2 as to those workers directly involved.

3 We find no reason whatsoever to treat building and
4 construction tradesmen different than virtually all other
5 American workers in our society. Industrial workers possess
6 the right to strike and picket the work site. Building and
7 constructio tradesmen need and are entitled to this same
8 priceless American expression of freedom.

9 We earnestly urge the quick approval of this committee in
10 Congress of H.R. 5900 which is specifically aimed, as were pre-
11 vious bills, at correcting this particular inequity. (See
12 testimony of Willard Wirtz, Secretary of Labor, Hearings be-
13 fore the Special Subcommittee on Labor of the Committee on
14 Education and Labor, House of Representatives, 89th Congress,
15 First Session (1965), pages 2-12). Its time has come.

16 Mr. Chairman, if I may add one quick word to this
17 reading.

18 We in the Industrial Union Department, and we represent
19 about 6.5 million industrial workers in 59 national or, as we
20 call them, international unions, we feel strongly over the
21 injustice which has been perpetrated over these long years to
22 fellow workers who are no different from the rest of us,
23 whose legitimate right to strike in the real sense, meaning
24 full right to strike, has been trimmed, circumscribed by a
25 Supreme Court decision that, in our judgment failed to

1 interpret the law of the land as it should have been. We
2 consider our industrial union rights as precious and one of
3 those rights, as you know, is the right to strike.

4 How any court, indeed the Congress, can differentiate
5 between the rights of industrial workers and the rights of
6 building tradesmen is beyond our comprehension.

7 So, let the record show that at least on the part of
8 many, many millions of industrial workers, we offer our hand
9 in support and we will be working doggedly to see that ele-
10 mentary labor-management justice is done to the building
11 tradesmen in America.

12 Since I appear to be filibustering, let me add
13 another quick word.

14 I took a look at the statistics yesterday on unemploy-
15 ment among the building tradesmen. The statistics I saw were
16 21.8 per cent. That, Mr. Chairman and gentlemen of the com-
17 mittee, is depression, not recession. It is sheer depression,
18 bitter depression for these workers who are building tradesmen.

19 To have this additional burden remain on their backs, in
20 our judgment at least, is unconscionable.

21 Thank you for the opportunity to be heard.

22 Mr. Thompson. Thank you, Mr. Clayman.

23 I hope that you will thank Mr. Able very much for his
24 statement. Of course, we understand why he can't be here.

1 The statistics to which you refer are national statis-
2 tics. New Jersey has the highest unemployment of any state in
3 the Union, more than 40 per cent of my building trades consti-
4 tuents are unemployed. Of course, the whole economic situation
5 affects not only them but their prospective employers, as well.

6 It really is not the fault of the construction industry.
7 The fault lies somewhere in the economy.

8 We would like to see all of them back to work, all of
9 the members of the Association of General Contractors and other
10 employer organizations have work and contracts and be back at
11 work, and perhaps by the time work comes their way -- because,
12 if they don't get it they can't employ anyone -- they will be
13 working under a revision of the law which will nullify the
14 Denver Building Trades case.

15 Then when they go back to work it will be a much more
16 peaceful situation than it has been in the past.

17 I agree that the Denver case is a fiction. It really
18 stands out in a rather unique way as an interpretation of
19 the National Labor Relations Act. As you say, it is perfectly
20 true that the construction tradesmen are denied rights
21 which those whom you represent in the industrial unions have.

22 It is surprising, also, that with the support of each
23 President since the case came down, including President Ford,
24 and all of the Secretaries of Labor, many people on both sides
25 of the political aisle, that we have been unable until now to



1 pass this bill or substantially similar ones. I am more
2 optimistic this time than I have been in the past.

3 In the testimony the other day, Mr. Georgine said in
4 different words what Mr. Abel said, that in this industry the
5 subcontractors and the contractors are all interrelated allies,
6 which is, of course, true, and your figure of speech relating
7 to the symphony is quite so.

8 I must confess to have heard some symphonies where I
9 didn't know whether it was the orchestra or conductor; they
10 didn't work too well together, but at least the strings were
11 there and to just sort of stretch out your figure of speech, I
12 don't think the Cleveland Orchestra would sound very good with
13 its brass section or its percussion section or its strings.
14 Not even George Szeld could remedy that situation.

15 I have no further comment because Mr. Abel's statement
16 is so complete.

17 This is the eighteenth year that I have sponsored this
18 legislation. I hope it passes so that I can turn my attention
19 for the next 18 years to some other matters.

20 Mr. Ashbrook.

21 Mr. Ashbrook. Thank you, Mr. Chairman.

22 I was interested in the reference to the symphony. I guess
23 I remember once a critic stated the Budapest String Quartet
24 played Brahms last night and Brahms lost. I can't help but
25 wonder with this particular symphony who is going to win and

1 who is going to lose.

2 I guess I will say to my old friend, and we are old
3 friends because we started out in the Ohio Legislature some
4 years ago, longer than I wish to talk about, Mr. Clayman is
5 a good advocate of the position he represents and I respect
6 that.

7 What I have a hard time realizing and understanding, be-
8 cause construction tradesmen are our kind of people everywhere,
9 I guess I couldn't get from Mr. Georgine, and I guess I can't
10 get from you, just what suffering this limitation has caused
11 over the years.

12 What is it that the average tradesman has not been able
13 to do or what is it that he is lacking over the years that
14 this particular legislation would fulfill, some basic goal?

15 When you look at the tradesmen, sure, there is a turn-
16 down row but in the normal situation he is pretty much at the
17 top of the heap of the so-called workers.

18 I guess I don't see where this limitation has caused
19 any undue suffering. Maybe you can tell me, Mr. Clayman.

20 Mr. Clayman. I didn't listen to Mr. Georgine's testimony.

21 Mr. Ashbrook. He is a very able spokesman for the
22 cause.

23 Mr. Clayman. I didn't hear the discussion that took
24 place between you and him. If he is not able to answer that,
25 I can't because he knows more about this issue than I do.

1 But let me stumble along for a minute.

2 Let us use the analogy that is being used here, compar-
3 ability between industrial workers and building tradesmen.

4 Steel workers, for example, organize a plant; there
5 are all kinds of workers there, including a few carpenters,
6 a few plumbers, a few pipefitters, the whole family of
7 steel workers.

8 Mr. Thompson. I think most of the plumbers are in the
9 automobile industry today.

10 Mr. Clayman. Well, I won't take you up on that one.

11 Now, would you say that we should separate them in
12 terms of picketing and labor-management relations? We don't
13 because there is a mutuality of interest. The only difference
14 between the two situations, as I see it, is the legalism that
15 they are separate entities working on the same project.

16 In reality, in terms of human relationships I see no
17 difference between the two at all.

18 I am not one of those who wants to permit that kind of
19 legalism, that kind of technical strategy, to separate effect-
20 ive labor-management or human exchanges. In my judgment, that
21 is the real picture.

22 Now, from your point of view, I am inclined to believe
23 that you will place great emphasis on the technical, legal
24 separability of the various contractors. I do not because
25 this is not what makes the relationship meaningful.

1 Now, does it affect the future of building tradesmen?

2 I apologize to the building tradesmen who know much
3 more about it than I and this perhaps is territory I should
4 not rtread upon but I would say, hell, yes; I would say that
5 this bill hinders the further establishment of labor-management
6 contracts which in the 1930's at least we came to the conclu-
7 sion was wholesome and desirable in America as a matter of
8 public policy.

9 Insofar as that public policy is thwarted, Number 1, it
10 affects the capacity of workers to gain what they believe to
11 be decent wages. It affects their capacity to bargain effect-
12 ively and it affects their capacity to join together in common-
13 ality.

14 Mr. Ashbrook. I assume what you are saying is that it
15 would thwart further unionization in the building trades.

16 Mr. Clayman. That is one way of putting it; yes, which,
17 in my judgment, and in terms of the Labor-Management Act, is
18 considered a worthy public policy in America.

19 Has it been changed yet?

20 Mr. Ashbrook. To be achieved but not necessarily with
21 force.

22 Mr. Clayman. You say "force"

23 Is picketing considered an exercise of force, informa-
24 tional picketing? In America, we call it free speech.

25 Mr. Ashbrook. I hear the testimony, and the truth of

1 the matter is that tradesmen can now picket or strike but it
2 has to be against their employer.

3 Using your industrial analogy, I guess that is where we
4 would part company.

5 Take an area where we know something about, Rockwell
6 Standard or Owens Corning in Norwalk, Ohio. You have one
7 common employer. While you might have glassblowers and machin-
8 ists in the Owens Corning plant, nevertheless they have one
9 common employer. They have a contract. There is accountability.
10 If there is a wildcat strike, the employer has a right to
11 expect certain contractual relationships with the employees but
12 at a site I don't see how you can say you have 10 air-condi-
13 tioning men on the job of 300 and with reference to the com-
14 plaint of the 10, what about the other 290 and their employers?
15 Their contract is not with those employers. It would not be
16 the same mutuality you refer to.

17 I guess what you think is legalistic looks pretty basic
18 to me.

19 Mr. Clayman. That reminds me of some early discussions
20 we had many, many years ago.

21 Mr. Ashbrook. We still don't know who is right and
22 wrong on those.

23 Mr. Clayman. It has always been pleasant and enjoyable
24 to me at least.

25 Mr. Thompson. At least you might be not on the same

1 track but, thank God, there are two tracks.

2 Mr. Clayman. Yes. Well, I want them to merge.

3 Mr. Ashbrook. I think Jake and I have been on different
4 ones.

5 Mr. Clayman. Not always. In the very early days, we
6 often were on similar tracks.

7 Mr. Thompson. Which one of you moved?

8 Mr. Ashbrook. Jake moved up in the world. Really, I
9 think that is the difference.

10 Mr. Clayman. Let me get down to what I consider to be
11 basic.

12 I think it has to be admitted that essentially the
13 right to strike, the right for informational picketing is
14 involved here. If, for example, as most sites are, you have
15 a variety of contractors, the general contractor, the subcon-
16 tractor, and if you can't picket that site at all because it
17 may affect the rights of those whose workers are not involved
18 theoretically in the immediate dispute or informational picket-
19 ing, then effectively informational picketing becomes out-
20 lawed, has become outlawed for building tradesmen.

21 Mr. Ashbrook. Aren't the key words "at all"?

22 You said if they can't strike at all.

23 Can you name a site or situation where building trades-
24 men in the Moore Drydock criteria, the basic criteria laid
25 down, have not been able to strike at all?

1 That is where I disagree with the testimony, that you
2 cannot strike at all.

3 I cannot think of a situation where you could not strike
4 at all if you did adhere to those guidelines.

5 Mr. Clayman. I can't answer that because the names are
6 not in my ken, but I am sure the building tradesmen could,
7 but what is clear, and I thought it has been rather generally
8 recognized, is that the essential right for, let us say, in-
9 formational picketing is impossible unless all of the elements
10 on the building site are involved in the dispute.

11 Now, what is more important as you weigh damage, let us
12 say, to both parties? Who gets harmed more by the case that
13 now is the law of the land? Is it the building tradesmen who
14 can't exercise the normal kind of activities, organizing and
15 otherwise, that other workers can, or is it the subcontractors
16 who will be hurt the most?

17 As I weigh the equities between the parties, as I try to
18 measure the harm, one against the other, I come out quite
19 clearly that the most important factor and function to make
20 trade union work in America is this right ultimately for
21 picketing. Take that away and you have a paper tiger and it
22 has been taken away.

23 I say that it ought to be reinstated so at least in
24 the balancing of damage or harm or equity the building construc-
25 tion people will come out even. At least, that is the point of

1 view that I harbor, and I am sure I. W. Abel, the witness,
2 harbors this notion, except that he would express it more
3 eloquently and more effectively.

4 Mr. Ashbrook. I thank you for your testimony.

5 The only thing I would say in closing is that the paper
6 tiger, at least on statistics, has been able to run anywhere
7 from one and a half to two times ahead of the general increase
8 of their fellow industrial workers. I am not begrudging
9 them. Maybe the industrial workers are not making enough.
10 At least the paper tiger has not suffered under that dis-
11 ability.

12 I do appreciate your testimony as always and the
13 clarity of your thought, and I will keep thinking about it.

14 Thank you.

15 Mr. Clayman. Thank you.

16 Mr. Thompson. With respect to wages, of course, there
17 are considerable differences between the industrial unions
18 and the construction unions in that the construction workers
19 do not have the opportunity to work 40 hours each week; there
20 is seasonal employment involved and weather and other factors.
21 That accounts, at least in some measure, for the difference.

22 If one were to compare the annual wages, the disparity
23 would virtually disappear.

24 Mr. Clay.

25 Mr. Clay. Thank you, Mr. Chairman.

1 Speaking of wages, I would think that the basis for
2 wages is the ability of the employer to pay. Apparently,
3 those employers in the construction industry are able to pay
4 the kind of wages that are being paid to the construction
5 people bidding on contracts.

6 I tend to agree with you, Mr. Clayman, in regard to
7 the fundamental right of free speech. I agree that it is one
8 of the most important rights that we have, and the framers of
9 our Constitution saw it in that vein and that is why they
10 included it in the First Amendment to the Constitution.

11 The right of free speech also implies the right to be
12 heard. It does not mean that you are exercising your right of
13 free speech if you are in the telephone booth shouting at
14 the top of your voice and no one hears you.

15 I think basically that is the question here in regard to
16 informational picketing, that the construction worker has to
17 have the right to be heard. Otherwise, it is meaningless to
18 picket where people cannot see you.

19 The opponents of this bill cite a number of things that
20 might happen if this bill is passed.

21 You refer to the unemployment rate of 21.8 per cent in
22 the industry. What is the labor's answer to the opponents who
23 contend that if this bill is passed it will have higher cost,
24 less efficiency, and more unemployment?

25 Mr. Clayman. My answer is that I do not truly

1 comprehend their argument at all, unless you are prepared to
2 say or they are prepared to say that the answer to our national
3 problems is continual high unemployment which will make for
4 a pliable, meek labor force and you can impose whatever wage
5 rate you want.

6 If you are prepared to accept that argument, I think it
7 makes sense.

8 If you have weak unions, if you have large unemployment
9 in the country, the plain fact is that we will cut down dras-
10 tically the wage levels. Then you have to ask yourself the
11 question: Is this what we want in America?

12 Now, your answer, I suspect, and my answer are pretty
13 clear. We don't want this in America. This is not the basic
14 philosophy of our country, either management or labor. So, I
15 don't fully comprehend the argument that is made and I obvi-
16 ously do not agree with it.

17 I haven't found serious evidence that if you have strong
18 and responsible unions that it knocks either production or
19 wages out of kilter. I think those eras when America seemed
20 to progress with the greatest speed and with the greatest
21 hope were those eras when trade unionism was burgeoning and
22 wages were going along nicely.

23 If you want to examine, it seems to me, and I am trying
24 to behave like a philosopher now and a historian, and I am
25 neither, if you want to examine the history of progress,

1 economic and otherwise, social, in this country, it seems to
2 me you will discover, as I think I have, that effective trade
3 unionism, strong trade unionism, and responsible trade union-
4 ists is an enormous economic asset, as well as a social asset
5 and in the process wages have gone up and employers have gone
6 up and in the main consumers have profited.

7 So, if you accept this kind of rationale, it seems to me
8 that you have a very gloomy picture of the future of America.

9 Mr. Clay. Thank you.

10 I have no further questions.

11 Mr. Thompson. Thank you very much, Mr. Clayman.

12 It is nice to see you.

13 Mr. Clayman. Thank you, Mr. Chairman.

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1 Mr. Thompson. Our next witness is Mr. James D. McClary,
2 Chairman of the Legislative Committee of the Associated
3 General Contractors of America.

4 Mr. McClary, you are most welcome.

5 If you will, identify the gentlemen with you.

6 STATEMENT OF JAMES C. McCLARY, CHAIRMAN,
7 LEGISLATIVE COMMITTEE, ASSOCIATED GENERAL
8 CONTRACTORS OF AMERICA (ACCOMPANIED BY:
9 JAMES M. SPROUSE, EXECUTIVE DIRECTOR; AND
10 ARTHUR F. HINTZE, DIRECTOR, GOVERNMENT
11 SERVICES DIVISION.)

12 Mr. McClary. Yes, sir, Mr. Chairman.

13 On my right is Mr. James M. Sprouse, Executive Director
14 of our Association; and on my left is Mr. Arthur F. Hintze,
15 Director of the Government Services Division of our Association.

16 Thank you.

17 Mr. Thompson. You are very welcome.

18 May I suggest this.

19 You may do whatever makes you most comfortable. You may
20 read this statement or, if you prefer, you may summarize it.

21 Mr. McClary. I have a summary, Mr. Chairman.

22 Mr. Thompson. Without objection, your full statement
23 will be made a part of the record.

24 Mr. McClary. Thank you, sir.

25 I would also like to ask: We have copies of this, too,
and I would like to have both of them in the record, if we
may.

1 Mr. Thompson. Without objection, immediately following
2 your recitation it will be made part of the record.

3 Mr. McClary. Thank you, Mr. Chairman.

4 My name is James D. McClary.

5 I am Chairman of the Board of Morrison-Knudsen Company,
6 Boise, Idaho, a general contracting, engineering and develop-
7 ment company.

8 I am here today representing the Associated General
9 Contractors of America, which I serve as Chairman of its
10 Legislative Committee. I am a past president of the Associa-
11 tion.

12 I am accompanied by, on my right, James M. Sprouse,
13 Executive Director of the Association; and on my left by
14 Arthur F. Hintze, Director, Government Services Division of
15 the Association.

16 The Associated General Contractors is a national asso-
17 ciation representing more than 8,000 union and open shop gen-
18 eral construction firms.

19 Our members perform more than 60 per cent of the annual
20 construction volume in the United States, and perform work
21 across the full spectrum of the industry, including the
22 construction of highways, buildings, municipal-utilities
23 projects and heavy and industrial facilities. Construction
24 volume accounts for nearly 15 per cent of the gross national
25 product. Construction is our nation's largest industry.

1 You have before you a copy of our formal statement, and
2 I have a much shorter paper which I would like to read. I
3 request, however, that both be carried in the printed testi-
4 mony.

5 H.R. 5900 is called by its supporters, "A bill to pro-
6 vide equal treatment of craft and industrial workers", and
7 for a shorter description is referred to as "Common Situs"
8 legislation.

9 For the purposes of my appearance here today, I must refer
10 to it for what it is -- a bill to legalize secondary boycotts
11 in the construction industry and to suppress competition in the
12 construction industry. No amount of verbal or written camou-
13 flage can change the nature of this beast.

14 With unemployment in the nation currently almost at
15 nine per cent, almost 22 per cent in the construction industry,
16 with inflation still close to double-digit figures, and with
17 our economy just now showing signs of some recovery from re-
18 cession, it is almost beyond belief that Congress would be
19 considering passage of legislation which would further exacer-
20 bate our present economic position.

21 Gentlemen, my Association is opposed to this bill --
22 not to just technicalities of the bill, but to the very intent
23 and philosophy of this bill.

24 The heart of our opposition to this bill is that it is
25 a major step towards imposition of more restrictions on

1 competition in the construction industry.

2 The plain fact is that the only salvation for the con-
3 struction industry today is to do exactly the opposite, to
4 release the forces of competition and give the Government,
5 and other users of construction services, the greatest economy
6 and efficiency in construction that are possible to provide.

7 I doubt that I would run into any opposition from anyone
8 on this committee, or anywhere in the country, on the desir-
9 ability of achieving the greatest possible economy and effi-
10 ciency in construction, in view of the total effect construc-
11 tion has on our future, in terms of energy sufficiency, clean
12 water, housing, defense -- even to providing a lift to help
13 the nation out of its present economic slump -- you name it --
14 and efficiency and economy in the construction industry are
15 vital to all of these and more.

16 While we all have an important stake in economy and
17 efficiency in construction, and the indispensable role competi-
18 tion must play in bringing that about, there is disagreement
19 on what effects this bill would have on those desirable object-
20 ives.

21 The building trades unions and the advocates of this
22 bill obviously contend this proposed legislation will further
23 these objectives on putting the unions in a position from
24 which they can exert what they say would be constructive
25 leadership from the labor side of the construction industry.

1 So, we must all understand at the outset that this bill
2 would restrict competition and impair the maximum attainment
3 of economy and efficiency in the construction industry.

4 The bill would do so because it would authorize the
5 building trades unions to restrict the general contractor's
6 choice of subcontractors and products in a competitive mar-
7 ket, issues totally unrelated to wages and working conditions.

8 This is where the issue over this bill is joined. The
9 building trades unions' representative advised the committee
10 last week that his case rests on the "relatedness" of the con-
11 tractors and subcontractors on a construction site. He repeat-
12 edly used such terms as "closely related", "interrelatedness",
13 "work relatedness", and the committee's own statement threw
14 in the phrase "agent-ally".

15 If these terms are meant to provide the justification for
16 this bill, the bill has no justification in reality. These
17 terms are purely imaginative phrases having no meaning to the
18 realities of the construction industry. They have no meaning
19 in terms of the Supreme Court's decision in the General Electric
20 case from which they are supposed to have originated.

21 I have been in construction all my adult life and I do
22 not know what they are supposed to mean or what kind of res-
23 ponse they are expected to evoke.

24 The relationship among contractors and subcontractors on
25 a construction site is purely a relationship of independent



1 independent contractors. Each assumes a hard and fast con-
2 tractual commitment to perform his portion of a project for a
3 price, and each general contractor and subcontractor has com-
4 plete and total responsibility over what means he will use in
5 accomplishing that end.

6 Each one is an independent business entity, responsible
7 for his own financing, bonding, purchasing of equipment and
8 materials, and, most importantly, for his own labor policies
9 and his own work force. Failure to live up to any one of
10 these responsibilities will terminate the contract and be
11 treated as a default with the appropriate liabilities on a
12 hard business basis.

13 These are the realities of the contractor and subcon-
14 tractor relationships on construction sites and the realities
15 bear no relationship to the "agent-ally" relationship, the
16 close "interrelatedness", et cetera, which the unions and the
17 drafter of the committee statement apparently have tried to
18 convey.

19 The proponents of this bill have tried to show the
20 construction industry as being ripe for this bill, by refer-
21 ences to "double-breasted" contractors. The realities of
22 "double-breasted" operations are again a far cry from the
23 allegations. They are two independently operated corporations
24 with their own respective construction markets and labor rela-
25 tions policies.

1 They do not, as the bill suggests, function as joint
2 ventures with one another, since that kind of joint operation
3 would clearly destroy their legality under existing law. A
4 joint venture, I should add, as the term may not be widely
5 understood, is actually a single business enterprise with a
6 unified management in which two or more independent corporations
7 are joined in a partnership of cooperation to perform under a
8 single construction contract.

9 It is wholly legitimate, involves no special labor rela-
10 tions problems that I ever heard of, and has nothing whatever
11 to do with "double-breasted" operations, or with the normal
12 contractor and subcontractor relationships referred to earlier.

13 The supporters of the bill, I believe, neglected to
14 include, in their observations on contractors and subcontractors,
15 the bill's effect on product boycotts of materials used in con-
16 struction contracts. The Supreme Court opened the door to
17 authorize union restrictions on the use of fabricated
18 products that cut into their traditional on-site work in viola-
19 tion of a labor agreement.

20 The courts and the NLRB have limited product boycotts
21 under that ruling to cases where the signatory contractor has
22 control of the choice and selected the wrong product, or where
23 he has no control and is not at fault for having lost the
24 control. H.R. 5900 would wipe out all restraints against
25 product boycotts used in on-site construction.

1 The alleged proof of the argument of "close relatedness"
2 is the Supreme Court decision in the General Electric case.
3 That case has no relevance here.

4 The reserved gate, which the NLRB ruled could be picketed
5 by the striking plant union, was used by men who were perform-
6 ing work that was, in part, exactly the same kind of work that
7 had been performed by the striking General Electric employees.
8 In that context, the Supreme Court said to bar picketing of a
9 reserved gate, it must be used by men not performing work re-
10 lated to the normal operations of the plant, by the plant's
11 employees then on strike.

12 Precisely the same rule already applies to construction
13 sites, because if the reserved gate were used by employees to
14 perform the same work that was being performed by the general
15 contractor's employees then on strike, the striking union
16 would have every right to picket the gate. So, where is the big
17 inequality? It is a myth, spun out of a phrase taken out of
18 context from that decision.

19 The only logical counter to the prime reason given so far
20 for passage of H.R. 5900 is that contractors and subcontractors
21 have a strictly independent contractor relationship, each
22 functioning as a separate business enterprise while at the
23 same time working as a coordinated team in putting the project
24 together.

25 The fallacy in the proponents' position is the absence

1 of an employment relationship, or a collective bargaining
2 relationship, between the many building trades unions that
3 will utilize this bill to picket the general contractor to
4 control his use of particular subcontractors.

5 The importance of the employment relationship was empha-
6 sized repeatedly by the Supreme Court in the Connell case, the
7 National Woodwork case, and the General Electric case.

8 Unions having a collective bargaining relationship with
9 general contractors have a right to strike and picket to obtain
10 restrictive subcontractor clauses, and the right to strike and
11 picket to enforce them, on the basis that violations are a
12 primary dispute with the signatory contractor.

13 As distasteful as this law may be to construction
14 management, it would appear that the building trades unions
15 have as much authority to influence signatory contractors in
16 the use of subcontractors under the present law, as this sub-
17 committee can give to them if it wanted to pass H.R. 5900.

18 If this subcommittee undertakes to authorize the building
19 trades unions to use restrictive subcontractor clauses against
20 general contractors, with whom they have no established col-
21 lective bargaining relationship, it probably would be wasting
22 its time, because the Supreme Court has held, not only in the
23 Connell case the other day, but in Woodwork and others, that
24 such restrictions outside the context of a collective bargaining
25 relationship is subject to antitrust law and we know the unions

1 do not want that beknghited status.

2 Another way of looking at the building trades unions'
3 problem, from the standpoint of this subcommittee, is that
4 these unions have the opportunityand the authority to establish
5 the necessary relationships withinthe industry, on the basis
6 of voluntary aragreements, that would give them a solution to
7 their problem within permissible antitrust limits, and that
8 they ought to be encouraged to try a self-solution before asking
9 for the enactment of major legislation, such as is involved in
10 this bill.

11 Let me add, Mr. Chairman, if the construction union were
12 a sigle construction union such as the industrial unions are,
13 this problem would not exist.

14 Referring to the part of the testimony given last week
15 by the Secretary of Labor, our Association would be more than
16 willing to work with the Secretary, the construction unions
17 and the Congress to try tobring some sanity to the badly frac-
18 tured collective bargaining in our industry.

19 I will close by saying that, instead of adding to the
20 immense power already granted labor, this Congress would be
21 helping the construction industry -- from both the standpoint
22 of labor and management -- and at the same time give a boost
23 to a badly shaken economy if consideration were given to
24 actions which would tend to equalize the strength at the
25 bargaining table.

1 I hope I can answer any questions the members of the com-
2 mittee may have.

3 Thank you for the opportunity to express our views.

4 (The complete statement follows:)

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1 Mr. Thompson. Thank you.

2 In your testimony, you say that H.R. 5900 would legalize
3 secondary boycotts in the construction industry and
4 override the Denver case.

5 Mr. McClary. Yes, sir.

6 Mr. Thompson. That is true because the contractor who
7 retains the non-union subcontractor is not an innocent neutral.

8 Mr. McClary. Why not, sir?

9 Mr. Thompson. That is a matter of difference of opinion
10 I gather, from what you say.

11 I think I understand after all these years rather well
12 your point of view and I respect your right to it.

13 Mr. McClary. Thank you, sir.

14 Mr. Thompson. In the course of it, I do not question or
15 characterize your testimony as being camouflage or in any way
16 deceitful, nor do I imply that. I wish I could say the same
17 for you with relation to my point of view.

18 The secondary boycott provisions have no applicability
19 if their spirit and purpose rather than their literal language
20 is to be followed. You don't subscribe to that. You say fur-
21 ther that the bill would put restriction on competition and
22 that is bad. What it would do is permit picketing and that is
23 put restrictions against picketing by non-union contractors
24 who are retained by the contractor in most part because they
25 are less expensive.

1 All unions put a restriction on competition by seeking
2 an agreement not to subcontract work to lower-priced or
3 sweatshop industry.

4 Then you mention the Connell Construction case which came
5 down a week ago last Monday. In that case, the Supreme Court
6 ruled that Section 8(e) of the Act is not intended by Congress
7 to legalize picketing to obtain all-union construction on all-
8 union jobs on a construction site.

9 You say that the Connell Company decision was, to quote
10 it, "one of the truly significant decisions in the last 10
11 years."

12 Well, in the first place, from my point of view, the
13 Supreme Court erred, with all due respect to it, when it con-
14 strued what it called the intent of Congress. It quoted me
15 twice in its decision and although certainly I am not supreme
16 to the Supreme Court I am supreme to the Supreme Court in that I
17 ought to know better than they what I meant about what I said
18 and wrote during the 1959 debates on the Landrum-Griffin Act.

19 I don't think it is the most significant decision in the
20 last 10 years. I think it is the most significant decision
21 since the Supreme Court drove the Danbury Hatters into bankruptcy
22 and thereby brought about the Clayton Act of 1914. There
23 again that is my point of view.

24 Yes; for the moment, it is not only significant but it
25 is momentous. I think it points out, even more vividly than

1 ever, from my point of view, the need to enact H.R. 5900
2 because I am not at all sure that it applies; I rather doubt
3 that it applies to H.R. 5900 any more than I am sure that the
4 Moore Drydock case does or the General Electric case which
5 really is analagous, at least right on the nose.

6 However, I don't want to bicker with your point of view.
7 You have it and you hold it honestly and you state it strongly.
8 There are differences, and very strong differences, between our
9 points of view. I will let it go at that.

10 Mr. McClary. Yes, sir. That is what makes horse races,
11 Mr. Chairman.

12 Mr. Thompson. I has not had much luck with them lately.
13 I thought Diablo might come in.

14 Mr. McClary. Who thought Avatar would come in.

15 Mr. Thompson. We have gone from symphony orchestras to
16 horse-racing.

17 Mr. Ashbrook. Maybe that is where we are going; I don't
18 know.

19 I am interested on page 2 where you talk about suppressing
20 competition. You have been in the construction industry all
21 your life. Could you explain the practical aspect of it? I am
22 interested in hearing how something applies in the field. The
23 theory in Washington is one thing. The theory in the field
24 is something else.

25 The theory of OSHA is one thing; the phenomenon of

1 implementation is another thing.

2 What would be the effect of the implementation of H.R.
3 5900 and what do you mean by suppressing competition?

4 Mr. McClary. In two phases, Mr. Ashbrook.

5 In the first place, about 40 per cent of the work in the
6 construction industry in this country is done by open-shop con-
7 tractors.

8 The other thing that is of importance to preface my
9 remark with is that everything that is done in the construction
10 industry is paid eventually by the people in the country. Con-
11 struction prices do go up; yes, but people end up paying the
12 price somewhere along the line, those who pay the service of
13 construction.

14 A general contractor under the present law, unless he
15 has signed an agreement with the unions not so subcontract
16 a non-union contractor, has the right to subcontract to anyone
17 he pleases. Most union contractors can do the work for less
18 money and more economically than union subcontractors can.
19 They do this without paying any different wages than the
20 unions pay because under Davis-Bacon and all the rest of the
21 laws that exist on this it is impossible for anyone to pay
22 sweatshop wages in these industries.

23 When you eliminate the possibility of a contractor hiring
24 a subcontractor when he figures the cost of his job who might
25 be able to give a lower price you have restricted his ability



1 to go out and get competition for that work. The same thing
2 is true on the boycott part of it when you restrict the general
3 contractor who is buying the materials, when you restrict him
4 in the places he can buy; if he has to buy a product from a
5 union plant as compared to a non-union plant he is restricted
6 from buying from a non-union plant even though the product
7 is equally as good, maybe better; he can't buy it.

8 Mr. Ashbrook. You say under the present situation we do
9 have agreements and contracts where the general contractor
10 agrees not to use any non-union labor.

11 Mr. McClary. That has been approved. It is a so-called
12 contracting clause. It is a negotiable item.

13 If the contractor in making agreement with the union with
14 which he works agrees to use only union subcontractors, he is
15 bound by the contract he signed.

16 Mr. Ashbrook. Secretary Dunlop said the other day some-
17 thing that raised a flak, I don't know plus or minus, but for
18 a person who is in the field -- I asked the same question of
19 Mr. Georgine -- he indicated that probably the best thing would
20 be to have construction sites where they are either all-union
21 or all non-union.

22 In your experience, do you think there is desirability
23 or preference in achieving that, not necessarily a goal but a
24 condition?

25 Mr. McClary. In reality, most contracts are either all-

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1 union or all non-union.

2 Mr. Ashbrook. In your experience they are.

3 Mr. McClary. Yes, sir. However, when you say in the
4 sense that the Secretary did that they would all be one or
5 the other, I say under a law such as this purports to be how
6 do they decide? Who is going to make the decision? The
7 open shop contractor is not going to be able to stay in
8 business too long because he can be picketed. The net result
9 could be a diminution of the open shop non-union effort.

10 Mr. Ashbrook. You have referred to what you consider
11 the threat of this bill. Is that part of that threat, or
12 what did you mean?

13 Mr. McClary. That is part of it, yes. Frankly, the only
14 real common sense that there has been in the wage structure
15 in the construction industry over the past eight or ten years
16 has been the existence of an open shop operation. I say that
17 from the standpoint of a contractor who has been union for
18 many, many years, who is glad to be union. We enjoy working
19 with the unions. We get along most of the time. We have
20 mutual respect for each other. We think the union principle
21 is proper. But I still say one of the best dampers there
22 has been on runaway wages in the last number of years has been
23 the existence of the open shop operation. There is no question
24 about it.

25 Mr. Ashbrook. Do you think a general contractor who in

1 the trade is going to use all non-union as against a general
2 contractor who will use all union will have an advantage?

3 Mr. McClary. In the bidding process in the last four
4 or five years where we can get an honest appraisal of that,
5 where the general contractor is open shop and all his
6 subcontractors presumably are open shop, the open shop
7 contractor has been able to bid on most of his work as much
8 as 30 percent lower than the union contractor, as much as
9 30 percent. Now the average is less, 18 to 20 percent,
10 something like that. I can say that from experience because
11 we keep losing jobs to them.

12 Mr. Ashbrook. I guess your opening statistic was that
13 40 percent of your association was an open shop?

14 Mr. McClary. Yes, sir. Forty percent by number of
15 men.

16 Mr. Ashbrook. Has it grown?

17 Mr. McClary. Yes, sir. So, or 15 years ago the figure
18 was probably closer to 20 or 22 percent. Now these are
19 general contractors across the country. We represent all
20 general contractors. But the percentage has grown from the
21 middle of the 20s to about 40. It is still growing.

22 Mr. Ashbrook. Has the passage of 5700 had a practical
23 effect in this balance between open shop or non-union?

24 Mr. McClary. They prefer to be called open shop.
25 Non-union is sort of a negative.

1 Mr. Thompson. We prefer this to be called equal
2 treatment.

3 Mr. McClary. Yes.

4 Mr. Ashbrook. I guess what I am getting to is the
5 practical effect of this as far as you are concerned, speaking
6 for both open shop and union contractors, would be what?
7 What would be the final results?

8 Mr. McClary. The passage of this bill?

9 Mr. Ashbrook. Yes.

10 Mr. McClary. The two things we talk about.

11 Mr. Ashbrook. Decreasing competition and giving the
12 union more power.

13 Mr. McClary. And the instigation of the product
14 boycott. This goes to a question you asked a witness earlier,
15 Mr. Ashbrook. I fail to see where the building and
16 construction unions have been hurt by this bill since the
17 passage of the original Taft-Hartly based on achievements
18 they have made in wage increases over the last 25 years.

19 Mr. Thompson. What was passed in Taft-Hartly?

20 Mr. McClary. I say since the passage of the Taft-Hartly
21 Act I fail to see where they have been hurt by any of these
22 restrictions. Look at their increases in wages since 1959,
23 Mr. Chairman.

24 Mr. Thompson. How about your profits?

25 Mr. McClary. Our profits, sir, have stayed about the

1 same. A little bit more than the corner grocery, about
2 1.2 percent after taxes.

3 Mr. Thompson. Corner grocery store?

4 Mr. McClary. Yes, sir. Slightly more than the super-
5 markets.

6 Mr. Ashbrook. You indicated we could probably better
7 spend our time doing other things in a positive way in the
8 labor management field. You didn't give any indication of
9 what you were talking about. What would that be?

10 Mr. McClary. In that sense, to a large degree we agree
11 with the suggestion made by both Secretary Shultz last time
12 around on this, and Secretary Dunlop here. There are many
13 things that can be done on this to help labor and management.
14 Let me say this. I know that the national leaders of the
15 labor unions are honestly trying to bring something out of
16 the whole construction industry fragmentation the same as we
17 are.

18 Mr. Thompson. You say the same as you are?

19 Mr. McClary. Yes, sir. We are trying to do something
20 with it. I will say this in all honesty, not for the
21 benefit of my friend sitting behind me, but it is an honest
22 fact. Some of the things that were put into Taft-Hartly and
23 some of the things primarily in Landrum-Griffin, if I may
24 say so, sir, have put restraints on our national labor unions
25 to the point they cannot control their locals. There are a

1 lot of those things that should be investigated by people
2 who thoroughly understand this from both sides if we did a
3 better job to try to get some things done so all of us can
4 work together.

5 Today the presidents of our international unions are
6 almost powerless to control the local unions. They just
7 go maverick. They are surprised to hear me say that. I have
8 said it to them privately, so I might as well say it publicly.

9 Mr. Ashbrook. Jimmy Hoffa had an answer to that. He
10 called the trustee of local unions.

11 Mr. McClary. That is the other side of the same
12 problem. One of the other things I did mention as an aside
13 in my oral statement, the building and construction trades
14 union today would not be needing the kind of legislation you
15 are trying to give them here today if they were a single
16 construction union like the industrial unions are. If they
17 want to go that route we are all for it. Instead of having to
18 negotiate 19 times a year we have to negotiate once. We would
19 have a strong, responsible union with whom we can do business.
20 We can't under the present situation.

21 Mr. Ashbrook. Thank you.

22 Mr. Thompson. Mr. Clay.

23 Mr. Clay. Thank you, Mr. Chairman.

24 On page 7 you say, "We feel that in spite of the
25 no-strike project agreement, this bill could enable the

1 building trades unions to picket and cause a total-site
2 work stoppage, from Valdez to Prudhoe Bay, because of a
3 dispute between one of the many unions with one of the many
4 hundreds of employers on that project."

5 Mr. McClary. Yes, sir.

6 Mr. Clay. Where in HR 5900 do you interpret it to
7 provide for strike on the Alaska Pipeline?

8 Mr. McClary. We believe that a strike by any one of
9 the unions against any one of the hundreds of contractors on
10 the Alaska Pipeline could shut the whole thing down.

11 Mr. Clay. In spite of a no strike agreement in the
12 contract?

13 Mr. McClary. Yes. Here is what happens, if I may ---

14 Mr. Clay. Yes, explain to us what happens.

15 Mr. McClary. If there is a honest grievance between
16 one trade and one contractor and within the general
17 description of the legitimacy of the legitimate picket line
18 established on the job, the other members of the
19 building and construction trades department honor the picket
20 line and the job is down.

21 Mr. Clay. HR 5900 permits picketing in violation of
22 the contract? The Court has held that in a breach of contract
23 that the agrieved party can get injunctive relief. Tell me
24 where HR 5900 would permit the unions to close down the
25 Alaska Pipeline.



1 agreement, this bill could enable the building trades unions
2 to picket and cause a total-site work stoppage, from Valdez
3 to Prudhoe Bay, because of a dispute between one of the many
4 unions with one of the many hundreds of employers on that
5 project."

6 Mr. McClary. Let us say this, a picket line is
7 established in violation of the agreement. Let us say the
8 picket line is established. The other unions will not cross
9 that picket line. Now you say we have a right to injunctive
10 relief. You are right. By the time we get through doing
11 that how much time has gone by?

12 Mr. Clay. I have seen courts act with dispatch, putting
13 union labor leaders and members in jail. Don't tell me about
14 the time. The time is 24 hours or less.

15 Mr. McClary. Maybe in Ohio, but not out in my part.

16 Mr. Clay. All over this country. You ask the transit
17 workers in New York City how long it took them to get an
18 injunction and put the head of the Transit Union in jail. You
19 ask the Teacher's Union in New Jersey and other States how
20 long it took them to get an injunction and put them in jail.

21 Mr. McClary. I have no argument on that. Whether it is
22 State law or Federal law makes a difference of course.

23 Mr. Clay. Maybe you want to change your statement
24 here on page 7.

25 Mr. McClary. No, sir, I do not. That situation is as

1 real, and it is there, it is studied out, and it was thought-
2 fully put in, and we do not care to change it.

3 What about a dispute that is not in violation of the
4 agreement?

5 Mr. Clay. That is not what you are saying. We have no
6 argument about that. If a dispute is in perfect harmony
7 with the contract we have no argument. You are saying in
8 spite of a contractual agreement that they can't close down
9 the Alaskan Pipeline. I am asking you if you want to correct
10 that.

11 Mr. McClary. No, sir, I do not.

12 Let me say this. In the realities of construction
13 bargaining or union bargaining anyplace, the alleged reason
14 for the picket line or for the strike is one always within
15 the contract. The real reason does not necessarily
16 even come out in the open.

17 Mr. Clay. If they are in violation of the contract the
18 courts would readily decide that.

19 Mr. McClary. The answer is yes, of course.

20 Mr. Clay. Apparently we are not going to agree on what
21 you actually said on page 7, but I think the record will
22 speak for itself.

23 On page 4 you say that restrictions of competition
24 would result from granting imunity to the building trades
25 union, and this would force many subcontractors not

1 operating with labor agreements out of the construction
2 market even though they may in fact be paying as much or more
3 than the union negotiated or prevailing wage rates and working
4 conditions in the area. How widespread is this practice of
5 non-union contractors paying more than those that are unionized?

6 Mr. McClary. Quite widespread.

7 Mr. Clay. Quite widespread?

8 Mr. McClary. Yes, sir.

9 Mr. Clay. Then maybe you ought to explain what you say
10 in part no. 5 when you say what effect this bill will have.
11 Part no. 5 on page 2, you say if this bill is passed it would
12 result in more unemployment, higher cost, and less efficiency.

13 Mr. McClary. Yes, sir.

14 Mr. Clay. If it is a widespread practice that non-union
15 organizations are paying more than union organizations, how will
16 the passage of this bill result in higher cost in the
17 construction industry?

18 Mr. McClary. Because this bill will give the unions
19 the right to go in and picket, and picket, and picket, until
20 they can put the non-union people out of business.

21 Mr. Clay. It looks like that would save the contractors
22 money.

23 Mr. McClary. No, sir.

24 Mr. Clay. If they put an organization out of business
25 that is charging more for its labor than they are charging it

1 looks like the end result would be to save money to the
2 contractor.

3 Mr. McClary. You cannot relate as I explained earlier,
4 the wage paid itself is not the answer. It is the efficiency
5 with which that man works, and the restrictions which he does
6 not work under. A non-union contractor as I said earlier will
7 normally do a job for as much as 30 percent less. The average
8 is 15 to 18 percent in that range less total cost to the general
9 contractor and, therefore, to the owner.

10 Mr. Thompson. Will the gentleman yield?

11 Mr. Clay. Yes.

12 Mr. Thompson. I think if we are going to catch this
13 quorum we had better recess for a few minutes and come back.

14 Mr. Clay. I have no further questions.

15 Mr. Thompson. Don't you want to come back and ask some
16 more?

17 Mr. Clay. I will be back, but I don't have any more
18 questions.

19 Mr. McClary. Do you have any further questions of me,
20 Mr. Chairman?

21 Mr. Thompson. I think not.

22 Mr. McClary. We appreciate being here.

23 Mr. Thompson. Thank you.

24 (Recess)

25

1 Mr. Thompson. The subcommittee will be in order.

2 Our next witness is Mr. Michael Markowitz, the Director
3 of Labor-Management Relations for the National Association of
4 Manufacturers.

5 Mr. Markowitz, I wonder if we could ask you to summarize
6 your statement which would take quite some time to read. I
7 rather doubt that we will be able to come back after another
8 roll call, and there are three witnesses scheduled to follow you.

9 Mr. Markowitz. Yes, Mr. Chairman. I will take excerpts
10 from my testimony, and that should shorten it considerably.

11 STATEMENT OF MICHAEL MARKOWITZ, DIRECTOR OF LABOR-
12 MANAGEMENT RELATIONS FOR THE NATIONAL ASSOCIATION OF
13 MANUFACTURERS, ACCOMPANIED BY ROBERT J. HICKEY, ESQ.,
14 ATTORNEY, WITH THE FIRM OF KIRLIN, CAMPBELL AND KEATING

15 Mr. Markowitz. Appearing with me is Robert J. Hickey,
16 an attorney with the law firm of Kirlin, Campbell and Keating.

17 Mr. Thompson. May I interrupt to say that without
18 objection your statement in full will be made a part of the
19 record at this point.

20 Mr. Markowitz. Thank you, sir.

21 (The written statement of Mr. Markowitz follows:)

22

23

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XXXXXX

1 Mr. Markowitz. As major users of construction our
2 members have a vital interest in HR 5900. NAM's interest,
3 and that of our membership, is not limited just to issues
4 involving the direct cost of construction although this is
5 certainly important to us. Our concern also is that the
6 law presently in effect regarding secondary boycotts in the
7 construction industry not be undermined because once this
8 process begins it will undoubtedly spread to industry
9 generally.

10 Accordingly, speaking for American industry, we wish to
11 make several points with respect to HR 5900 which we believe
12 lead to the inevitable conclusion that its passage would be a
13 step backwards in the efforts of Congress, the NLRB and the
14 Courts to maintain sound, balanced and rational labor-management
15 relations.

16 Our fundamental position is that there is no good reason
17 for disturbing the existing law regarding secondary boycotts.

18 When the Congress passed Section 8(b)(4)(B) -- the
19 secondary boycott provision -- of the Taft-Hartley Act it knew
20 it was engaged in a most difficult process. It was attempting
21 to strike an extremely delicate balance in labor disputes --
22 the protection of the power of employees to strike and publicize
23 disputes with their employer and the right of neutral employers
24 to be free of such disputes. Congress did not attempt to
25 restrict picketing unreasonably in a primary dispute situation,

1 since in such a dispute the parties are true antagonists. One
2 side wants something from the other side which in turn is
3 resisting the demand. The law does not in these circumstances
4 choose sides. The "winner" is determined on the basis of
5 strength and perserverance; the law presumes either that most
6 such disputes are fair fights or that in any event the Government
7 has no business intervening in these matters. The underlying
8 principle is that of laissez faire and the belief that
9 ultimately this is in the public interest.

10 The intent of Congress with respect to secondary boycotts,
11 however, was vastly different. In these cases it was believed
12 that no longer was there a fair fight situation. The union is
13 no longer taking on its foe directly with its own resources
14 and muscle. In a secondary boycott the union strikes or
15 pickets an employer who is not involved in the primary dispute
16 so that such an employer, who is really a "neutral", will put
17 pressure on the primary employer to make him give in to the
18 union.

19 This point cannot be stressed too emphatically. Congress
20 believed that putting pressure on a neutral third party to
21 force it to intervene on the union's behalf in the real dispute
22 is unfair and wrong. And all the NLRB and court decisions
23 written since the enactment of 8(b)(4)(B) have been designed to
24 interpret and put flesh on that fundamental determination of
25 Congress.

1 We go on in our testimony to summarize the development of
2 the law, going into Denver Building Trades, General Electric,
3 Markwell and Hartz, and other cases. Since, as you say our
4 statement will be read in the record in toto I will skip over
5 that portion of our testimony.

6 Now with respect to the proposed legislation, in simplest
7 terms, HR 5900 would grant the building trades unions a
8 significant exemption from the secondary boycott provisions of
9 Section 8(b)(4)(B). As written, the construction trades could
10 engage in the following kinds of strikes and picketing on a
11 common situs which would shut the entire project down:

12 1. To force a non-building trades union employer off the
13 job. This is not limited to the subcontractor which is not
14 unionized but would also include an employer with a contract
15 with a union which is not affiliated with the AFL-CIO Building
16 Trades Department. This can be done by simply claiming that
17 the employer is not paying union, euphemistically termed
18 "area", wages, or not utilizing union restrictive procedures,
19 for example, bans on how many bricks can be laid an hour.

20 2. To prohibit the use of prefabricated material on the
21 job site. Under the provisos of course of natural woodwork
22 doctrine.

23 3. To shut down industrial sites. Thus, if General Motors
24 subcontracted its painting work to a painting contractor whose
25 employees were not members of the AFL-CIO Building Trades

1 Department, the employer could be struck based on the claim
2 that the employer was not paying craft union wages or not
3 using craft union restrictive practices. Because the
4 industrial employer could not set up gates reserved for the
5 subcontractor's employees, the entire industrial complex could
6 be subject to picketing and a possible shutdown.

7 4. To force an employer to accept its interpretation of
8 the contract where the contract does not have a no-strike
9 provision. It should be noted that where contracts do contain
10 a no-strike clause, the more powerful union could merely
11 eliminate it after expiration of the current contracts.

12 The real issue presented by HR 5900 is whether it would be
13 sound public policy to override present NLRB and court
14 interpretations of Denver Building Trades and declare, in
15 effect, that all employers engaged in construction on a
16 construction site are interrelated for 8(b)(4)(B) purposes.

17 A number of legal scholars have considered this question
18 and, as Professor Norman Cantor of Rutgers Law School concluded
19 after a thorough review of the authorities, they have
20 "supported the Board's refusal to extend the related work
21 rationale to construction industry cases." Separate Gates,
22 Related Work, and Secondary Boycotts, Rutgers Law Review,
23 Spring, 1974, Pages 613-659. According to Professor Cantor:
24 The scholarly consensus is, therefore, that the Board is
25 correct in withholding such broad power from the building trades

1 unions.

2 These opinions are based on the fact that because of the
3 inherent interrelatedness of construction tasks, unions would,
4 under the General Electric standard, be able to shut down
5 entire projects over any and all legitimate labor disputes, no
6 matter how significant.

7 Mr. Thompson. I am glad to hear that Rutgers has a legal
8 scholar. I went one year there and had a very successful
9 year. I thought largely on the basis of their lack of
10 scholarship because I got very good grades.

11 Mr. Markowitz. I went there for one year as well.

12 Mr. Thompson. You sound it.

13 Mr. Markowitz. I guess we both do.

14 We believe that the legal scholarship in the field is
15 correct and we take the position that HR 5900 is unsound for
16 the following reasons:

17 1. The construction unions are seeking an unwarranted
18 increase in their present enormous power.

19 We believe that consideration of HR 5900 must be in the
20 context of the times in which we live and must take into
21 account the relative position of construction unions vis a vis
22 other unions, their employers, and other segments of our
23 society. A casual reading of most newspapers discloses that
24 home building has been in a slump for several years due in large
25 measure to skyrocketing costs of labor in the construction



1 industry. We read about the large number of bankruptcies
2 among the building contractors. We know, of course, about
3 our rampaging inflation and the impact of huge wage increases
4 on this inflation. We also are well aware of the great numbers
5 of people either out of work or earning marginal incomes. It
6 is in this context that the building trades unions come to you
7 seeking greater privileges. Should you grant them these
8 privileges? Let us see if they need them.

9 We have in our testimony a fairly detailed comparison of
10 wages in the construction industry and the manufacturing
11 segment, and we believe that these figures appearing on page 11
12 clearly indicate the relative advantages received by those in
13 the construction field. I might point out, however, that in
14 1975, to be more specific, median first year wage increases
15 negotiated to date in both manufacturing and nonmanufacturing,
16 excluding construction, is 44.9 cents an hour. For construction,
17 the year to date median is 76.0 cents an hour. In the most
18 recent two-week period for which we have information -- May 6
19 through May 19, 1975 -- the median manufacturing increase
20 was 39.7 cents an hour; in construction the median wage gain was
21 85.3 cents an hour.

22 Illustrative of the recent settlements in the construction
23 industry is an agreement reached in Portland, Oregon, between
24 United Association Local 51 and the Plumbing, Heating and Cooling
25 Contractors Association, calling for a \$2.30 an hour increase

1 in one year in wages and fringes. This settlement was so
2 alarming that Secretary of Labor Dunlop recently singled it
3 out for criticism.

4 Finally, translated into real terms, average hourly
5 earnings for unionized construction workers, including
6 contract-stipulated employer payments to health and welfare,
7 insurance, pensions, and vacation funds, came to \$10.00 an
8 hour as of April 1, 1975.

9 It would seem, then, that the construction unions are not
10 now suffering under a heavy and unequal yoke. Far from it --
11 they are actually faring much better than their counterparts
12 in manufacturing. We therefore fail to see the need for a
13 further expansion of their power which HR 5900 would grant
14 them.

15 2. The claim of the construction unions that they are
16 treated unequally under the law lacks merit.

17 Although the construction unions argue that the law as
18 it presently stands makes them second class citizens actually
19 the opposite is true. In fact the construction unions
20 presently enjoy privileges and immunities not granted to other
21 unions.

22 Section 8(e) of the NLRA grants to construction unions
23 the right to enter into "hot cargo" agreements covering work
24 at construction sites. Virtually all other unions are denied
25 this special exemption from the law.

1 Section 8(f) of the Act grants special organizational
2 and hiring hall rights to construction unions granted to no
3 other unions.

4 We submit that this special treatment of construction
5 unions did not come about by accident or happenstance. Congress
6 believed that the construction industry had problems and needs
7 that were unique to it and which required statutory recognition.
8 But the fact remains that the construction unions do
9 receive special and preferred treatment under law. How much
10 more special treatment do they need?

11 3. Because of the nature of the construction industry
12 the present NLRB and Court interpretation of Section 8(b)(4)(B)
13 is both necessary and correct.

14 As just noted it is possible to contend that the nature
15 of the construction industry requires that its unions have
16 certain special rights above those granted to other unions.
17 But we believe that the converse is also true; that the nature
18 of the construction industry is also such that to apply the
19 General Electric related work standards to it would be a
20 major public policy mistake.

21 We believe that the principles enunciated in Denver and
22 Markwell & Hartz are correct. To treat a construction situs
23 situation the same way as a manufacturing situation would do
24 incalculable harm. To apply the related work test is
25 meaningless. All the other contractors will be treated as

1 neutrals or none of them will be so treated. Either position
2 yields unsatisfactory consequences. And this, of course, is
3 precisely the point made by the legal scholars who have
4 dealt with the issue.

5 In manufacturing situations it is possible to look at a
6 particular piece of work performed by an outside contractor
7 and see if it is in fact related to the normal operations of
8 the manufacturer or not. If it is related then the contractor
9 is unprotected and vice versa. The conclusion will depend on
10 a precise evaluation of the facts. A case could go either
11 way depending on those facts. Thus the entire project or
12 plant may be shut down under some circumstances but not under
13 other circumstances.

14 This would not be the case in the construction industry
15 if the related work test is applied and it is concluded that
16 all of the numerous construction contractors usually present
17 on a construction job are interrelated. Every union dispute
18 with any contractor would involve every other contractor and
19 would shut down the entire job. The question of whether
20 related work was involved would have already been answered in
21 the affirmative and unlimited picketing would automatically
22 be allowed. This would be the result of applying the G.E.
23 standards to construction. And this is what the drafters of
24 HR 5900 would seek to do by legislation.
25

1 Every dispute between a union and one of many
2 contractors or subcontractors, no matter how trivial, would
3 be allowed to close a major building project. A dispute
4 involving three or four employees would throw thousands of
5 others out of work and add enormously to the costs of
6 construction. Ultimately, these added costs would be passed
7 on to us, the consumers.

8 In conclusion we believe that passage of HR 5900 is
9 both unwarranted and unwise. Construction unions already too
10 strong would be given a virtual stranglehold on our largest and
11 most important industry -- construction. But the price,
12 ultimately, will be paid by all of us.

13 Thank you, Mr. Chairman.

14 Mr. Thompson. Thank you, Mr. Markowitz.

15 I note on page 1 of your testimony you oppose HR 5900
16 because it might undermine existing law. Then you say that
17 once this process begins it will undoubtedly spread to
18 industry generally. That is rather a camel's nose theory.
19 Why do you think it would spread to other industry?

20 Mr. Markowitz. I think that basically the provisions
21 concerning secondary boycott have been in the Act for a
22 number of years now and there has been up until now no serious
23 effort, certainly nothing that has succeeded recently, to
24 materially change, certainly not at all to change the
25 provisions of the secondary boycott provision. We are

1 concerned that whenever you begin the process of change
2 we don't know where that general process will lead.

3 Mr. Thompson. That is a general concern.

4 Mr. Markowitz. That is a general concern, that is
5 correct.

6 Mr. Hickey. There is something to be added too. One
7 of the thrusts of the construction trades union for having
8 legislation is the unfair treatment they are receiving.
9 If you pass this bill you will be unfairly treating industrial
10 unions.

11 Mr. Thompson. Why?

12 Mr. Hickey. Because they don't have the privilege of
13 8(e) and 8(f).

14 Mr. Thompson. If they showed they were unfairly
15 treated under 8(e) and 8(f) they would get sympathetic hearing
16 here. Didn't Denver and other cases single out a particular
17 group?

18 Mr. Hickey. No, Your Honor. The Denver Building
19 applies ---

20 Mr. Thompson. I know I am honorable, but I am not an
21 Honor.

22 Mr. Hickey. Denver Building applies to more than
23 construction. It applies to shipbuilding, to mining. All
24 these industries have the same problem.

25 Mr. Thompson. By shipbuilding you refer to Moore Drydock?

1 Mr. Hickey. That is correct, sir. It applies to all
2 industries where the common situs is involved. You are
3 taking out one single group where common situs picketing is
4 involved and giving them rights and not to other groups.

5 Mr. Thompson. Isn't the reverse true now?

6 Mr. Hickey. No, it is not true. A mining company
7 would have the exact same problems where you might have
8 construction going on, two or three different groups going
9 on, you might have a lease operation in manufacturing, several
10 leaseholders. These are all subject to these rules but they
11 are not going to get a benefit of this legislation if there
12 is a benefit to it.

13 Mr. Thompson. You argue there is still reason for
14 disturbing existing law to protect innocent neutrals. My
15 answer to that is that I don't have any objection to protect-
16 ing an innocent neutral, but I don't consider the contractor
17 who subcontracts to a non-union sub is an innocent neutral.

18 Mr. Hickey. Let us take an example where a subcontract
19 is to a non-CIO-AFL union, the union is strong in Milwaukee.
20 It is a non-CIO union. It is a union though. It could be
21 subject to the same picketing to force it off the site to
22 give the work to AFL-CIO. You could have the Teamsters. You
23 could have several types. You could have an industrial union,
24 an industrial context. This picketing could occur in an
25 industrial site. You could have an industrial union being

1 forced off the work because it is doing construction work.

2 So this goes beyond the non-union situation.

3 Mr. Thompson. You refer, of course, to Moore Drydock,
4 which in my judgment doesn't make any particular sense
5 because of the unique nature of that case in the construction
6 industry.

7 Further, you say on pages 7 and 8 that if HR 5900
8 becomes law it could force an employer off the job site if
9 he had a contract with a union not affiliated with AFL-CIO.
10 You just repeated that.

11 Now you know you can't picket if it would be illegal
12 under the law. Section 8(b)(4)(D) deals with that, does it
13 not. It deals with jurisdictional disputes.

14 Mr. Hickey. That is right. If you struck over area
15 standards, or if you come in and say that the work that is
16 being performed by "x" employees or x union does not conform
17 to what your union does, that is area standards. Under the
18 present Board law that is permissible to picket. So you
19 have a single union fighting a single employer over a
20 particular work practice which in fact will force that union
21 off the site because, to take the simplest example, a painting
22 union, they might use rollers, they might use spray guns, that
23 particular painting union might say we don't want rollers or
24 spray guns. In fact because of that particular group that is
25 doing the work that is how they operate, that in fact will

1 force them off the job.

2 Mr. Thompson. Now HR 5900 permits picketing, to quote it,
3 which is directed at any of several employers who are in the
4 construction industry and are jointly engaged as joint
5 venturers, or in the relations of subcontractors in such
6 construction. Now General Motors is not in the construction
7 industry. So, your hypothesis I would think is not correct.

8 Mr. Hickey. The first sentence to the bill refers to
9 repair of buildings. I don't know how that can be on a
10 construction site. You are talking about an existing
11 building. You can have painting on a site, and the union
12 will come in and say this is construction work, and it might
13 have been given to GM's own employees, or some other group.
14 That is the way the bill is written. It covers painting and
15 repair of building. So it does affect industrial sites.

16 Mr. Thompson. How about the language where it says
17 that the strike must be directed at any of several employers
18 who are in the construction industry?

19 Mr. Hickey. The repair of buildings would have no
20 meaning. If it is struck, if that is what the sponsor meant
21 then I think they should strike the reference to repair of
22 building or painting on industrial sites or any industrial
23 sites, but that is not what the bill says.

24 Mr. Thompson. Do you think under Section 8(e) that the
25 construction industries are different from the manufacturing

1 industry?

2 Mr. Hickey. Congress recognized them to be with
3 limited exceptions. It gave complete exemption for the
4 garment industry, but it eliminated one for 8(e).

5 Mr. Thompson. We recognize construction is short term,
6 so we allow pre-hire.

7 Mr. Hickey. Labor comes in and says we want all the
8 benefits of the construction union that Congress has given us
9 and all the benefits of an industrial union. Why one and why
10 the other? They want both.

11 Mr. Thompson. Yes. I think they should have both.

12 Mr. Miller.

13 Mr. Miller. I have no questions, Mr. Chairman. I just
14 would like to have for the record I was a little bit
15 disturbed by the exchange that took place between the
16 representative of the Associated General Contractors and
17 Mr. Clay. I would hope that that does not reflect the sanctity
18 with which his organizations hold binding contracts to say
19 that in fact even when the parties have contracted to do one
20 thing that this law will allow them to do another, which I
21 think is a little bit spurious at a minimum.

22 Thank you.

23 Mr. Thompson. I agree.

24 Reference was made by the AGC, to their belief that if
25 this law were enacted that the construction trades could shut

1 down the Alaska Pipeline. If the AGC wishes to provide a
2 supplemental statement in support of that assertion we will
3 be very glad to have it.

4 Thank you, Mr. Markowitz.

5 Mr. Hickey. Thank you, Mr. Chairman.

6 Mr. Thompson. Forgive my reference to Rutgers. I was
7 there earlier than you.

8 Mr. Hickey. It didn't get much better.

9 Mr. Thompson. I am embarrassed because it is our
10 State University. I won't say why I am embarrassed.

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