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## AFTER RECESS

1  
2 (The subcommittee reconvened at 2:25 p.m., Hon. Frank  
3 Thompson, Jr., Chairman of the subcommittee, presiding.)

4 Mr. Thompson. The subcommittee will be in order.

5 We are very grateful to our next witness, Mr. Robert  
6 Georgine, who is the President of the Building and Construction  
7 Trades Department, AFL-CIO, for his indulgence in this morning's  
8 session.

9 Please proceed as you wish. We have your statement and,  
10 without objection, the full statement will be made part of the  
11 record at this point.

12 [The statement referred to follows:]  
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STATEMENT OF ROBERT A. GEORGINE, PRESIDENT,  
BUILDING AND CONSTRUCTION TRADES DEPARTMENT,  
AFL-CIO; ACCOMPANIED BY LOUIS SHERMAN,  
GENERAL COUNSEL; AND DAN MUNDY, LEGISLATIVE  
DIRECTOR

Mr. Georgine. Thank you very much for the opportunity to appear before you today.

At the outset, I would like to request permission from the Chair to submit for the record the statements of the following organizations:

The AFL-CIO Executive Council; the Maritime Trades Department of the AFL-CIO; the Metal Trades Department, the Carpenters International Union; the United Association of Plumbers and Pipefitters; the Bricklayers Union; the International Union of Painters; the Brotherhood of Railway Car Men of United States and Canada; the Office and Professional Employees International Union; the Fire Fighters International Union; the International Printing and Graphic Communications; the United Paper Workers International Union; the Retail and Wholesale Department Store Union; the Retail Clerk International Union; the Amalgamated Meat Cutters and Butchers Union; the Communications Workers of America; the Building and Construction Trades Department resolution and the resolutions of 53 Building Trades Councils throughout the United States.

Mr. Thompson. Without objection, all of those statements

1 will be made part of the record at this point, and please feel  
2 free to proceed in a dispassionate way, as we were importuned  
3 to do by the Secretary this morning.

4 [The material referred to follows:]

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1 Mr. Georgine. In order to understand the need for this  
2 legislation, it is necessary to review the laws governing  
3 secondary boycotts. In general terms, a secondary boycott can  
4 be defined as labor activity to influence an employer by exert-  
5 ing economic pressure against other persons who deal with that  
6 employer.

7 A secondary boycott should be distinguished from a primary  
8 boycott, which is a combination to exert pressure on any em-  
9 ployer by refusing to deal with that employer himself. While  
10 primary boycotts are permitted under most circumstances, second-  
11 ary boycotts have long been restricted, limited, and even pro-  
12 hibited outright because of their impact on neutral third  
13 parties.

14 In 1947, Congress included strict limitations on secondary  
15 boycotts in the Taft-Hartley Act. As the Supreme Court later  
16 noted, these provisions embody "the dual congressional objec-  
17 tives of preserving the right of labor organizations to bring  
18 pressure to bear on offending employers in primary labor dis-  
19 putes and of shielding unoffending employers and others from  
20 pressures in controversies not their own."

21 The secondary boycott provision of Section 8(b)(4)(A) of  
22 the 1947 Act was framed in terms of prohibited conduct and pro-  
23 hibited objectives (In 1959, the Act was amended by the Landrum-  
24 Griffin law, and the secondary boycott provision was renumbered  
25 as Section 8(b)(4)(B). These amendments, however, did not

5  
1 affect the application of the section to the construction in-  
2 dustry.) The 1947 Act prohibited union conduct which induced  
3 employees to engage in strikes or concerted refusals to work,  
4 where the objective was to force an employer to cease doing  
5 business with any other person. The Act provided for mandatory  
6 injunctive relief, and permitted money damages. The Act was  
7 phrased in general terms, however, and did not make clear the  
8 distinctions between prohibited secondary activity and protected  
9 primary activity. It was necessary for the National Labor  
10 Relations Board (NLRB) and the courts to spell out the differ-  
11 ences on a case-by-case basis over the years.

12 Common situs picketing is picketing which takes place at a  
13 site where two or more separate employers are conducting their  
14 business. Although the most common examples are found at con-  
15 struction sites, common sites can include manufacturing plants  
16 where new construction or alterations are taking place, and dry  
17 docks where ships are built and repaired.

18 The problem of applying the secondary boycott prohibitions  
19 of the Act to these sites is this: if picketing is permitted  
20 against the primary employer, then it is likely that employees  
21 of the secondary employer will refuse to cross the line; but if  
22 picketing is not permitted, the union is denied its right under  
23 the Act to engage in concerted activities for the purpose of  
24 collective bargaining and mutual aid.

25 As a result, the NLRB, as early as 1950, adopted what are

1 now known as the Moore Dry Dock rules. That case involved a  
2 primary dispute between an employing ship and the union repre-  
3 senting its crew, at a time when the ship was undergoing  
4 conversion in a dry dock owned by the secondary employer.

5 The Moore Dry Dock case was soon followed by the Denver  
6 Building Trades case, decided by the Supreme Court in 1951, 341  
7 U.D. 674 (1951). In that case, a general contractor with a  
8 unionized workforce engaged a subcontractor who employed non-  
9 union electricians at the jobsite. The building trades council  
10 objected to the use of nonunion workmen on the site. When the  
11 subcontractor refused to leave the job, the council placed a  
12 picket on the site. In response to this "signal," the union  
13 members in the general contractor's workforce walked out. After  
14 two weeks of picketing, the general contractor terminated the  
15 sub's contract. The subcontractor thereupon filed an unfair  
16 labor practice charge with the National Labor Relations Board.  
17 The case was carefully considered by the U.S. Court of Appeals  
18 for the District of Columbia Circuit, which unanimously held,  
19 in an opinion written by Judge Fahay, that there was no viola-  
20 tion.

21 When the case reached the Supreme Court, the Council argued  
22 that it had engaged in a primary dispute with the general con-  
23 tractor alone, and had simply tried to get him to make the pro-  
24 ject an all-union job. The Court rejected this contention and  
25 ruled that the existence of the subcontract presented a



1 materially different situation.

2 In the Court's view, the only way which the Council could  
3 have attained its objective was to get the general contractor  
4 to terminate the subcontract. This constituted a prohibited  
5 object under the Act, since the Council's purpose was that of  
6 "forcing or requiring...any employer...to cease doing business  
7 with any other person;..."

8 Justice Douglas dissented in an opinion joined by Justice  
9 Reed. I quote:

10 "The employment of union and nonunion men on the  
11 same job is a basic protest in trade union history.  
12 That was the protest here. The union was not out to  
13 destroy the contractor because of his antiunion atti-  
14 tude. The union was not pursuing the contractor to  
15 other jobs. All the union asked was that union men  
16 not be compelled to work alongside nonunion men on  
17 the same job. As Judge Rifkind stated in an analogous  
18 case, 'the union was not extending its activity to a  
19 front remote from the immediate dispute but to one  
20 intimately and indeed inextricably united to it.'

21 "The picketing would undoubtedly have been legal  
22 if there had been no subcontractor involved -- if the  
23 general contractor had put nonunion men on the job.  
24 The presence of a subcontractor does not alter one  
25 whit the realities of the situation; the protest of



1 the union is precisely the same. In each the  
2 union men were employed. If that is forbidden, the  
3 Taft-Hartley Act makes the right to strike, guaran-  
4 teed by §13, dependent on fortuitous business  
5 arrangements that have no significance so far as the  
6 evils of the secondary boycott are concerned. I  
7 would give scope to both §8(b)(4) and §13 by reading  
8 the restrictions of §8(b)(4) to reach the case where  
9 an industrial dispute spreads from the job to  
10 another front." 341 U.S. at 692-693.

11 The unfairness of the Denver Building Trades decision soon  
12 became apparent as the Board and the courts clarified the appli-  
13 cation of the secondary boycott provisions to other industries.  
14 In the words of the Supreme Court, the Board more or less felt  
15 its way during the first fourteen years in which it had to  
16 apply Section 8(b)(4)(A), and modified and reformed its stand-  
17 ards on the basis of accumulating experience. Electrical  
18 Workers v. Labor Board, 366 U.S. 667, 674 (1961).

19 This case arose during the course of a strike at a General  
20 Electric plant. Management had established a separate en-  
21 trance to the premises for all employees of subcontractors and  
22 had prohibited its employees from using that entrance. The  
23 striking G.E. employees picketed all entrances to the plant,  
24 including the entrance reserved for the independent contractors.

25 The NLRB ruled that this constituted a secondary boycott,

1 since the union's object was to force the independent contrac-  
2 tors to cease doing business with the employer. The Supreme  
3 Court affirmed the Board's ruling, but added an important new  
4 requirement: "the work done by the men who use the separate  
5 gate must be related to the normal operations of the employer  
6 and must be of a kind that would not, if done when the plant  
7 were engaged in its regular operations, necessitate curtailing  
8 those operations."

9 In other words, the concept of relatedness was at the core  
10 of the Court's distinction between primary and secondary  
11 activity. If the separate entrance had been used by independent  
12 workers for regular plant deliveries, for example, the barring  
13 of picketing at that location would have been a clear invasion  
14 of the traditional primary activity of appealing to neutral  
15 employees whose tasks aid the employer's everyday operations.

16 On the other hand, if the independent workers perform tasks  
17 unconnected with the normal operations of the struck employer,  
18 such as construction work on his buildings, then limitations  
19 on picketing are consistent with the balance of competing in-  
20 terest established by Congress in the Act. In the latter situ-  
21 ation, the prohibition on picketing would serve to isolate the  
22 innocent neutral employer, while not infringing on the union's  
23 right to exert primary pressure.

24 The National Labor Relations Board has held that the legal-  
25 ity of picketing at a common situs in the construction industry

1 must be determined by the Moore Dry Dock standards, rather than  
2 by the guidelines laid down by the Supreme Court in the  
3 General Electric case, and that the work relationship case set  
4 forth in the G.E. decision is inapplicable to the construction  
5 industry. See, for example, Markwell & Hartz.

6 Although some members of the Board, and some federal  
7 judges, have dissented from this position, it remains the law  
8 under the Act. Nevertheless, it would be far more consistent,  
9 with the underlying intent of Congress to apply the relatedness  
10 test established in the General Electric case, rather than the  
11 strict terms of the Denver and the Dry Dock cases.

12 In the Denver case, the Court simply asked whether there  
13 was a legal contractual relationship between the employer and  
14 the subcontractor, not whether there was any degree of related-  
15 ness between them. Because the Board and the courts are not  
16 required to examine the degree of interrelatedness between the  
17 prime and subcontractors, the prohibitions against secondary  
18 boycotts are not limited to neutrals in the construction in-  
19 dustry, but sweep up allied and closely related companies as  
20 well.

21 The construction trades unions have consistently maintain-  
22 ed that the construction of a building is an integrated enter-  
23 prise in which the subcontractors are interrelated allies of the  
24 prime contractor, rather than independent neutrals. The work  
25 relatedness of the various trades which, as shown in the



1 construction of a single building, is as great, if not greater,  
2 than in most other industries.

3 Yet, as stated by Judge Wisdom of the U.S. Court of Appeals  
4 for the Fifth Circuit, in his dissenting opinion in the Markwell  
5 and Hartz case:

6 "The effect of the Board's decision is to apply  
7 more rigid standards to the construction industry  
8 than to the manufacturing industry. Any prime con-  
9 tractor would be able to frustrate the purposes of  
10 picketing by opening gates reserved for his subcon-  
11 tractors."

12 At an earlier stage in Markwell and Hartz, when it was be-  
13 fore the NLRB, two highly experienced and able Members of the  
14 Board dissented from the majority decision. The criticism  
15 stated in the dissenting opinion of Member Fanning, which was  
16 joined by Member Jenkins, was voiced as follows:

17 "It undoubtedly is too late in the day to argue  
18 that appeals to employees making deliveries to a pri-  
19 mary employer in the construction industry are not  
20 legitimate primary activity. Certainly, it cannot be  
21 so argued on the faulty premise that Congress intended  
22 'more lenient' treatment of picketing at industrial  
23 sites than it intended for picketing at sites in the  
24 building and construction industry. Indeed, if the  
25 special treatment accorded the building and



1 construction industry in Section 8(e) and 8(b)(4)(A)  
2 is considered, it could be argued that Congress in-  
3 tended that more 'lenient treatment' be given to  
4 secondary activity in building and construction in-  
5 dustry than in manufacturing industries generally."

6 \* \* \* \*

7 "Significantly, Congress has not seen fit to  
8 distinguish between industries, by adopting a more  
9 narrow definition of the lawful scope of picketing  
10 in the construction industry than is permitted in  
11 other industries. Certainly, the economic pressure  
12 sustained by neutral subcontractors as a consequence  
13 of reserved gate picketing on a construction job is  
14 no different from that imposed by like conduct upon  
15 neutral subcontractors performing work on premises  
16 occupied by a struck manufacturer. Nor is it any  
17 different from the pressures sustained by neutral  
18 suppliers making deliveries to the struck primary  
19 employer whether he be a manufacturer or a general  
20 contractor in the building and construction industry.  
21 Accordingly, it is only by determining the legality  
22 of reserved gate picketing by standards generally  
23 applicable to all industries that the dual congres-  
24 sional objectives are served and the competing  
25 interests of picketing unions and secondary employers

1           protected.

2                           \* \* \* \*

3           "In view of the foregoing, we find, 'contrary to  
4           the majority opinion, that the principles set forth  
5           in the General Electric decision, and the tests there  
6           enumerated by the Court for application of those  
7           principles, govern picketing in the construction in-  
8           dustry as well as in other industries.

9           "As we believe, for reasons stated below, that  
10          the Court in those decisions applied principles of  
11          general application, we dissent from the majority's  
12          conclusion that the tests announced in General  
13          Electric for determining whether appeals to employees  
14          of neutral contractors constitute legitimate primary  
15          activity are not applicable to the building and con-  
16          struction industry."

17          It is highly unfair to deny the construction and building  
18          trades unions the benefit of the work relatedness test while  
19          making this policy available to other industries. The proposed  
20          bill, H.R. 5900, would eliminate this discriminatory treatment  
21          and enhance the uniformity of labor law in this area. We will  
22          now examine the provisions of H.R. 5900 to demonstrate how it  
23          will achieve this result.

24          H.R. 5900 would simply give the building and construction  
25          trades unions the picketing rights later accorded to unions in

1 other industries.

2 Reforms similar to those contained in H.R. 5900 have long  
3 had bipartisan support in both houses of the Congress and from  
4 the White House. Legislation similar to H.R. 5900 has been  
5 recommended by Presidents Truman, Eisenhower, Kennedy and  
6 Johnson.

7 Although many bills have been introduced, and the committee  
8 reports in both the House and Senate have been favorable, none  
9 has yet been voted on by the House or the Senate. One bill,  
10 H.R. 10027, introduced by Chairman Thompson, was reported  
11 favorably by the House Education and Labor Committee during  
12 the 89th Congress in 1966, but was later withdrawn from the  
13 calendar, apparently because of the issue of racial discrimin-  
14 ation in construction.

15 This objection is not applicable to H.R. 5900, however,  
16 because the bill expressly provides that it may not be construed  
17 to authorize picketing where the objective is the removal or  
18 exclusion of an employee from the site on the grounds of race,  
19 creed, color, or national origin.

20 The bill, H.R. 5900, would permit picketing only where the  
21 methods and objectives are otherwise lawful. The bill express-  
22 ly provides that the labor dispute must not be in violation of  
23 any existing collective bargaining agreement. Thus the bill  
24 will not protect violent picketing, since that is prohibited by  
25 state and local laws in all parts of the United States, and will





1 not become operative in the case of "wildcat" strikes in viola-  
2 tion of a no-strike clause in an existing collective bargaining  
3 agreement.

4 Express provision is made in H.R. 5900 for construction  
5 projects which affect the national defense. When the site is  
6 located on a military facility or installation, prior written  
7 notice of intent to strike must be given ten days in advance to  
8 the Federal Mediation and Conciliation Service, to state or  
9 territorial mediators, to the employers on the site, to the  
10 military agency involved, and to the union's international or  
11 national affiliate.

12 There is a clear precedent for the provisions of the pro-  
13 posed bill in the Landrum-Griffin Act of 1959. That Act makes  
14 the secondary boycott prohibition inapplicable to "persons in  
15 the relation of a jobber, manufacturer, contractor, or subcon-  
16 tractor working on the goods or premises of the jobber or  
17 manufacturer or performing parts of an integrated process of  
18 production in the apparel and clothing industry." This amend-  
19 ment reflects the recognition by Congress that employers who  
20 are integral parts of a production process of enterprise should  
21 not be regarded as "neutral" parties within the meaning of the  
22 Act. The proposed bill would apply the same kind of treatment  
23 to joint enterprise in the construction industry that has been  
24 afforded to the garment trade.

25 In conclusion, it is submitted that the proposed legislation



1 will protect the economic rights of construction labor, with-  
2 out harming the rights of neutral employers. The bill would  
3 remedy a defect in the National Labor Relations Act created by  
4 a Supreme Court decision which has long since been refined and  
5 even superseded by later interpretations. The bill would  
6 assure equal and non-discriminatory treatment for construction  
7 and non-construction unions alike. It would not lessen the  
8 current statutory protection of true neutral employees in any  
9 way, nor would it spread labor disputes beyond the immediate  
10 parties.

11 The bill has safeguards to prevent the use of strikes for  
12 racial or religious discrimination, and takes cognizance of the  
13 requirement of national security. There is ample precedent for  
14 this bill, both in the Taft-Hartley Act itself and in numerous  
15 decisions construing it. Finally, there is a long history of  
16 support for legislation previously introduced for this purpose.

17 Thank you.

18 Mr. Thompson. Thank you very much, Mr. Georgine. I just  
19 have a few questions after telling you how splendid a state-  
20 ment you have made.

21 Do you agree with Secretary Dunlop that the reservations  
22 of former Secretary Shultz has been largely taken care of in  
23 the matter of racial discrimination which was parenthetically  
24 the cause for the bill not getting to the floor in one Congress?

25 Mr. Georgine. Yes, I do, Mr. Chairman.

1 Mr. Thompson. Am I correct in my understanding that in  
2 recent years the building trades have made considerable efforts  
3 toward the employment of black journeymen and apprentices?

4 Mr. Georgine. There isn't an industry that can equal the  
5 building trades union's record for bringing in minority appren-  
6 tices. We have the highest record of any industry in this  
7 country. We have 19.3 percent, I think, of our apprentices who  
8 are black or minorities.

9 Mr. Ashbrook. What about women?

10 Mr. Ford. There is one on television who comes around and  
11 fixes the sink. Is she one of your members?

12 Mr. Georgine. I am not really sure.

13 Mr. Ford. She comes in with a wrench and drops this magic  
14 potion in there.

15 Mr. Thompson. What does she have a wrench for?

16 Mr. Ford. I don't know, whatever a male plumber uses a  
17 wrench for.

18 Mr. Thompson. I might say that in New Jersey, and in my  
19 district in particular, that your statement with respect to  
20 minority apprentices and the employment of mechanics has been  
21 very good, but unfortunately the trades are so depressed that a  
22 number of the trades have been unable to take on any appren-  
23 tices in the last two years and the immediate prospect is that  
24 they will just have to do with the handful that we have now  
25 because of the lack of work.

1 Do you think that Secretary Shultz' reservations about in-  
2 dependent unions have been taken care of by H.R. 5900?

3 Mr. Georgine. Yes, I think so. I think they are taken  
4 care of. I think they were reservations that were unfounded in  
5 the first place.

6 Mr. Thompson. Incidentally, Mr. Georgine, in discussing  
7 H.R. 5900, I would like the record to show that it was only  
8 through a communication failure on my part that Mr. Biaggi's  
9 name is not on H.R. 5900. He will have an identical bill. I  
10 would like you to know and the other gentlemen to know that he  
11 had communicated with me his desire to be on it, and the time  
12 was such that I could not locate Mr. Biaggi who was in a sub-  
13 committee meeting, otherwise he would have signed and been on  
14 H.R. 5900.

15 There are a number of bills that are identical. Mr. Ford  
16 is the author of one bill. We now have in excess of 60, and  
17 the number is rising. We have not gotten Mr. Ashbrook on it,  
18 but we haven't given up on him.

19 Mr. Georgine, it might be informative for the record if  
20 you could tell us something about the construction industry.  
21 Why, for instance, are prime and subcontractors interrelated  
22 allies, in your judgment?

23 Mr. Georgine. Well, in order to build a building, you  
24 have to look at the whole building as a completed unit and it  
25 takes many different crafts to do the work that is required to



1 build that building. All those crafts are interrelated. One  
2 craft may precede another or come back during the same time  
3 that another is working there and work after that one has gone.  
4 Those subtrades, you can see, work for different employers.  
5 Those employers have that same relationship to the general  
6 contractor.

7 For years, the general contractor did most of the work on  
8 the job himself. It is only a development that has taken place  
9 in the past fifteen or twenty years where so much of the work  
10 is subcontracted out, but every employer on that particular job  
11 is related to the finished and completed job.

12 Mr. Thompson. In other words, they have a common objec-  
13 tive, which is the construction of whatever they are building  
14 and there is this interrelationship between the various trades  
15 which makes them all really an equal part and an indispensable  
16 part of the process.

17 Mr. Georgine. That is exactly right.

18 Mr. Thompson. My experience, when I was many years younger,  
19 was with both building trades and industrial unions, because at  
20 one point I was an apprentice concrete worker. When they got  
21 to the seventh floor of the building, just putting the steel  
22 up, my apprenticeship ended because I had to look down from the  
23 steel. But I learned just as an apprentice that the rods had  
24 to be put in before the concrete was poured. The pipes had to  
25 be put in and the heating and ventilation system had to be put



1 in before the pouring of the concrete, and therefore it was all  
2 coordinated. But you might end up with a building almost as  
3 bad as this building.

4 Subsequently I secured employment at 25 cents an hour at a  
5 bench at General Motors. Mr. William D. Ford understands that  
6 industry very well.

7 Mr. Ford. That is the Chairman's field. I would like to  
8 say that I only recently had the chance to move over here with  
9 you old timers, so I am still awed by the building, except that  
10 one thing really fascinates me, Mr. Chairman, and I feel when I  
11 walk through the parking lot downstairs and see all of the  
12 foreign cars purchased with the taxpayers money.

13 Mr. Thompson. Right.

14 Mr. Ford. I am relieved that when my constituents visit  
15 me, the unemployed auto workers, they come through the front  
16 door and don't see our parking lot.

17 Mr. Thompson. Where do you hide a Datsun? Well, anyway.

18 Mr. Ford. We don't usually use words like that in mixed  
19 company, Mr. Chairman.

20 Mr. Thompson. When I worked in the auto plant, I was a  
21 bench hand. Subsequently I became a machine operator in what  
22 they call a "Eutomatic" machine. After the top of a garnish  
23 molding of an automobile window and the bottom were welded  
24 together, sanding the weld so that one would never know it had  
25 been made in two parts. Of course, one could drive an

1 automobile without a garnish molding on the inside of the auto-  
2 mobile window, but it was a necessary part and a totally dif-  
3 ferent part, handles to open and close the door were made.  
4 Those were all really separate trades in that particular plant,  
5 which is not unique at all in the industry.

6 There were machinists who had their own unions. There  
7 were sheet metal workers who had their own union. There were  
8 Teamsters who drove the trucks, and there were other constitu-  
9 ent unions, all a part of the integrated process of the manu-  
10 facturing of automobile bodies. When one part was not function-  
11 ing, the other part couldn't function.

12 Finally, we got recognition in that plant and there was an  
13 election, and as a result of which my hourly wage went from 25  
14 to 35 cents. The machinists had a dispute. Those of us who  
15 were auto workers would have honored that line at any one of  
16 the gates, and that is essentially what we are talking about,  
17 isn't it?

18 Mr. Georgine. That is exactly right. As a matter of  
19 fact, the example you gave about the concrete is a very classic  
20 example. You can't have a building without a concrete founda-  
21 tion. For years, general contractors would do all the concrete  
22 work on the building. Today, they might have a subcontractor  
23 do it who would put up the forms, another one would reinforce  
24 with steel. The concrete may be jobbed out, so you have three  
25 or four different contractors doing what normally used to be

1 done by one of them. But you get the same end product. So to  
2 say that they are not interrelated is not dealing with reality.

3 Mr. Thompson. I have two more brief questions. I have  
4 taken more time than I should, but will give the other members  
5 equal time.

6 I would like your comments on Secretary Dunlop's proposal  
7 of a ten-day cooling off period and the requirement that the  
8 local union receive the approval of the international union  
9 before taking any action.

10 Mr. Georgine. Well, Mr. Chairman, let me say that I guess  
11 it is an interesting proposal. It is one that Secretary Shultz  
12 made at the time that he testified. I really would like to see  
13 what kind of language he is talking about, but I can see no  
14 reason why that kind of a condition should be imposed upon  
15 contract workers when it is not imposed upon any other kind of  
16 workers, and the whole purpose of this bill, as I view it, is  
17 to make up for an inequity that existed, to treat construction  
18 workers equally under the Act. That seems to be just an im-  
19 position of one more qualification that construction work would  
20 have to have, and I see no point in that.

21 Mr. Thompson. It would seem to me to follow logically  
22 from Professor Dunlop's testimony this morning with the very  
23 heavy emphasis and references made to Secretary Shultz that  
24 if indeed he would have required the locals to get permission  
25 of the internationals before they could take action, it would



1 follow that the employer, if he were a member of any associa-  
2 tion, as Mr. Ford set forth in the colloquy with the Secretary  
3 this morning, he could also belong, if he were in the air-  
4 conditioning and sheet metal business, to an organization known  
5 as SMACCA, Sheet Metal and Air-Conditioning Contractors  
6 Association.

7 If I were an employer, it wouldn't seem acceptable to me  
8 to get the permission of a national organization to which I  
9 belonged to take what I consider to be necessary action on the  
10 job, one on which I was the employer. But if one group were  
11 to do it, it would seem logical that we should declare the  
12 other to do it.

13 Mr. Georgine. I think that would only be fair. I think  
14 this will be evident before the hearings are over, the number  
15 of contractors that will probably write in in favor of the  
16 bill. But I think if it were imposed upon the workers, it  
17 should be imposed upon the contractors.

18 Mr. Thompson. When the opportunity comes for the  
19 Associated General Contractors to be here, and they are to be  
20 before us next Tuesday, represented by Mr. James D. McClary, I  
21 intend to ask him whether he thinks that such a section should  
22 be applicable to the constituent members of his organization.  
23 With that, I might have an opportunity to get back.

24 I would like to ask just one more question and then I will  
25 finish. What about the suggestion of Dr. Dunlop that a 30-day

1 limitation be placed on the duration of the right to picket?

2 Mr. Georgine. Well, again, you are talking about another  
3 qualification. There is no limit on the number of days that  
4 you can picket on an area standards picket. I don't see why  
5 there is a limit necessary for this kind of picket, but there  
6 is a thirty-day limit for an organizational picket. I think  
7 that is unnecessary.

8 Mr. Thompson. Thank you very much.

9 Mr. Ashbrook?

10 Mr. Ashbrook. Thank you very much, Mr. Chairman.

11 A couple of the answers you gave seemed to hit a very re-  
12 sponsive chord to me. Would it be fair to say what you really  
13 want is the right to shut down an entire construction site  
14 where there is a disagreement in the same way that the indus-  
15 trial unions are able to shut down an entire manufacturing  
16 site? You said yes when Mr. Thompson was giving his example  
17 of one union, the Machinists, respecting the strike of another  
18 union at their plant. I guess basically what they want is the  
19 ability to shut down a whole site.

20 Mr. Georgine. I think it is more the ability to picket,  
21 the ability to say that a certain condition exists on that  
22 job that you want everyone on that job to know about. Just  
23 because we picket a job, it doesn't necessarily mean that the  
24 whole job is shut down.

25 Mr. Ashbrook. What you are saying is one percent of the

1 time?

2 Mr. Georgine. There is time when we put up pickets.

3 Mr. Ashbrook. It would be very small though. If it were  
4 not shut down, you would think you are really failing in your  
5 picketing, wouldn't you?

6 Mr. Georgine. I think I would think it is ineffective.

7 Mr. Ashbrook. I think you have also indicated that you  
8 feel it is a basic right of a union tradesman to not be com-  
9 pelled to work along side a non-union tradesman. Would that go  
10 the other way, do you think, in that situation, if we have  
11 5900, it is the right of the non-union tradesman to insist that  
12 the whole site be non-union, that he not be required to work  
13 with the union tradesman, or is it a one-way street?

14 Mr. Georgine. I think the law would be applicable to all.

15 Mr. Ashbrook. It could cut both ways is what you are say-  
16 ing?

17 Mr. Sherman. It works that way. Generally in the past it  
18 has worked that way. There are certain areas in the United  
19 States where it is all non-union work and they see to it by  
20 various and sundry means, some of them not very pleasant, that  
21 there is no objection from the law if you have a non-union job  
22 throughout. The complaint here is an effort to tear down union  
23 standards by putting non-union people in with the aid and  
24 assistance of the peculiarities of the law.

25 Mr. Ashbrook. What do you mean by "tear down union



1 standards"? Are you talking about wages or paying less?

2 Mr. Sherman. The National Labor Relations Board has  
3 allowed a certain type of picketing, which is area standards  
4 picketing. You picket for the purpose of maintaining a wage  
5 rate in the area. That is what I was referring to.

6 Mr. Ashbrook. Back to Mr. Georgine. I am very intrigued  
7 by your statements on page 9 and your colloquy with Mr. Thompson.  
8 You say all subcontractors are interrelated allies of the pri-  
9 mary contractor, rather than independent neutrals. Now, I just  
10 don't see that as anything more than a situation to say that,  
11 are you saying that each is an ally with each other or each is  
12 an ally with the prime? Which way is it? Or is it both ways?

13 Mr. Georgine. I think it is both ways, but I think a good  
14 explanation of that appears in the conference report in 1967.

15 Mr. Thompson. If I recall that, it was kind of a syllogism.  
16 First comes on the labor and then comes on so and so.

17 Mr. Ashbrook. You have a contractor and you might have  
18 five people who want to be the air-conditioning contractor.  
19 You end up with one. You might have three or four subcontrac-  
20 tors who want to be the electrical contractor. You end up with  
21 one. They compete with each other. I assume the prime con-  
22 tractor picks the sub on a variety of reasons such as ability  
23 or reputation. Maybe they do things better. Maybe it is less  
24 expensive. It adds up in the whole process. Actually, I don't  
25 know if you can say it is interrelated allies.

1 Mr. Sherman. President Eisenhower said, "The prohibitions  
2 in the Act against secondary boycotts are designed to protect  
3 the innocent third parties from being injured in labor dis-  
4 putes which are not their concern. The true secondary boycott  
5 is indefensible and must not be permitted. The Act mustnot,  
6 however, prohibit legitimate concerns of activities against  
7 other innocent parties. I recommend that the Act be clarified  
8 by making it explicit that concerted action against an employer  
9 or a construction project who, together with other employers,  
10 is engaged in work on the site of the project, will not be  
11 treated as a secondary boycott."

12 Mr. Ashbrook. Let's not pull this Eisenhower thing on us.  
13 I would say on a scale of 100 they disagreed with him 94 per-  
14 cent of the time. So let the record show that Mr. Eisenhower  
15 was for it but let the record also show that the people for the  
16 most part excoriated him.

17 Mr. Thompson. If the gentleman will yield, I think the  
18 record will also show that at least to my dismay at this time,  
19 that the building trades support Mr. Eisenhower.

20 Mr. Georgine. I was going to make that point, that that  
21 comment was unnecessarily true for the building trades and I  
22 think it is the building trades that are affected by this  
23 legislation. I think that is probably very appropriate that we  
24 quote President Eisenhower.

25 Mr. Ashbrook. I think it is very appropriate, just as I

1 think it is appropriate that the overall record reflects a few  
2 other things. But I guess I just don't see how you can call  
3 someone who is working for someone else or under the direction  
4 of someone else and gets his checks from someone else, in  
5 effect, an ally or an employee of the prime contractor. I  
6 think they are independent neutrals. I think there is some  
7 reason to continue to treat them as such. How can an electrical  
8 contractor be an ally of a plumbing subcontractor? They work  
9 on the same building, but structurally they are not the same.

10 Mr. Georgine. Can you build a building without either one  
11 of them? Do you know of a building that goes up in the United  
12 States today that has either no plumbing or no electricity in  
13 it?

14 Mr. Ashbrook. Sure, you have contractors, but how is the  
15 contractor who is in plumbing who deals with plumbing who is  
16 trying to make a profit on his job an ally of the electrical  
17 worker who may not make a profit on his job? He may have a  
18 totally different boss. I just don't see in actual fact how  
19 they can be interrelated allies. Surely they work on the same  
20 contract. They are held to the state standards in many areas.  
21 But they work for someone different and they may not have any-  
22 thing in common really.

23 Mr. Georgine. There are many times that one piece of  
24 equipment may be handled by two or three crafts working for  
25 different employers, for instance in plumbing and heating,



1 where you might have an electrical boiler or something. Now,  
2 the effect of one trade upon the other certainly has a rela-  
3 tionship upon that employer, what he does or doesn't make on  
4 that job, how he schedules the job, how he gets his material  
5 in. All of these things are interrelated. It is just not  
6 realistic that you can say that all of these subcontractors on  
7 the job are not related to one another and that those two sub-  
8 contractors are not related to a general contractor.

9 Mr. Ashbrook. I will give you a specific example. The  
10 electrical contractor lost money on a job and the plumbing  
11 contractor made money. To what extent are they interrelated?  
12 They don't exchange the profits. One doesn't bail out the  
13 other. You certainly have situations where one contractor  
14 loses and the next contractor makes out. From top to bottom  
15 it is a totally different situation.

16 Yes, you have the same set of plans and the same general  
17 responsibility to an architect, but structurally as a business,  
18 as to the immediate manager, as to who their boss is, I would  
19 say that in every way they are independent.

20 Mr. Georgine. They are independent from a contractual  
21 point of view and a contractual point of view only.

22 Mr. Ashbrook. A contractual point of view in construction  
23 of a building is probably one of the main parts of the overall  
24 project and I would say it is something you are not treating  
25 as very important, where actually it is the whole essence of

1 the contract, isn't it?

2 Mr. Sherman. As far as the interrelationship is concerned  
3 there are cases such as General Electric, where the issue of  
4 whether you can picket a gate has been decided on the basis of  
5 the interrelations of the work, even though the contractors  
6 are different people and that has been upheld as primary  
7 picketing.

8 Mr. Ashbrook. On that one situation, the basic difference  
9 between the Markwell case and the G.E. case is the fact that in  
10 the latter case only one employer was located at the situs  
11 while in the Markwell case more than three independent employers  
12 were doing business at the same location. It wouldn't seem to  
13 be the same situation.

14 Mr. Sherman. The Markwell case came out two-to-one with  
15 Judge Wisdom rendering the dissenting opinion. There is ob-  
16 viously disagreement on that point. We go with Judge Wisdom.

17 Mr. Ashbrook. You go with the dissent, but the law is  
18 what the majority says.

19 Mr. Sherman. That is the reason why we are here.

20 Mr. Ashbrook. I don't like the majority of the Supreme  
21 Court decision a lot of times, but I quote the dissent when I  
22 like it, and I look over the majority decision, but the  
23 majority decision does not hold what Judge Wisdom held.

24 Mr. Sherman. We disagree with the majority decision.

25 Mr. Thompson. If the gentleman will yield, the gate in

1 the General Electric case was a gate specifically set aside or  
2 reserved for the independent contractors. That is a somewhat  
3 unique situation. I think that Mr. Georgine would agree that  
4 notwithstanding whether the prime contractor does all or most  
5 of the work, if he has five subcontracts, the effort is inte-  
6 grated in the sense that there is a construction supervisor  
7 overlooking the joint efforts of all the trades and crafts, is  
8 there not?

9 Mr. Georgine. There certainly is.

10 Mr. Thompson. That was so on any activity that I worked  
11 on. One could hardly put the rough plumbing in without having  
12 the rough electrical work being done at the same time. They  
13 are interrelated, if only in the sense with respect to the  
14 electrical system where there might be separate grounding but  
15 where one might have to rely on the plumbing to ground the  
16 electrical appliances to the plumbing.

17 Mr. Ashbrook. I agree with the Chairman and I think it is  
18 a very difficult and complicated area and I would have to say  
19 that my gut feeling is very simple. If I thought that H.R.  
20 5900 would improve the quality of workmanship, if it would im-  
21 prove safety, if it would give the taxpayer a better break and  
22 make sure we have peace in the construction industry, I would  
23 probably favor it.

24 But I can't get away from the basic feeling that the heart  
25 of it, which is to give an additional power to the union trades





1 push aside the non-union trades on a contract site, I just  
2 can't arrive at any other conclusion. If I did, I certainly  
3 would see a basic reason for supporting H.R. 5900.

4 Mr. Thompson. If the gentleman would yield, I respect-  
5 fully disagree in this way, that the objective, as I see it,  
6 with due respect to your version of it, isn't to give the con-  
7 struction trades an unequal opportunity, rather it is to give  
8 them an equal opportunity consonant with the federal government  
9 labor policies set down more than forty years ago. They are  
10 now isolated by the Denver Building Trades case, and as a re-  
11 sult of that isolation do not enjoy the same rights and  
12 privileges as are enjoyed by the industrial unions.

13 Mr. Ashbrook. I guess I just don't think the suffering  
14 has been that great. Maybe it has been, but in every statistic  
15 I see, and we have an economic slow-down, but all you have to  
16 do is look at the figures I cited this morning. They run any-  
17 where from 50 percent ahead to twice what the average manufac-  
18 turing contract is.

19 Mr. Thompson. I think the gentleman is correct in the  
20 wage disparity, but in the course of that, one must consider  
21 the seasonal nature in many parts of the United States in the  
22 construction trades industry.

23 Mr. Ashbrook. I don't think there is anything wrong with  
24 that. I have a lot of questions but we have a couple other  
25 members.

1 Mr. Thompson. Let me say that I appreciate witnesses like  
2 those we have today. Most of our witnesses, when you ask them  
3 a question, you don't get an answer. At least I can say, Mr.  
4 Georgine, you have a point of view and you know how to express  
5 it.

6 Mr. Georgine. Well, I would like to point out though that  
7 you said you didn't see where we have gotten hurt by it. The  
8 fact of the matter is we have been hurt, the open shop or non-  
9 union element has grown by leaps and bounds over the last few  
10 years because we don't have the ability to peacefully let  
11 people know what is going on in a particular job. We don't  
12 have the opportunity to peacefully appeal to your people.

13 Mr. Ashbrook. In the city of Newark, Ohio, there are  
14 sites that are all union and sites that are non-union and the  
15 sites that are non-union, you find members of the building  
16 trades peacefully in front of those sites presenting the point  
17 of view that this was built by non-union craftsmen. They do  
18 it peacefully and properly. That is their site. It doesn't  
19 square with the realities of the situation.

20 Mr. Georgine. But they can't do it where there is a non-  
21 union contractor on a union job. They can't picket that con-  
22 struction site under current law.

23 Mr. Ashbrook. If there is a basic grievance, and you cite  
24 the Moore Dry Dock decision, but if you want to talk about they  
25 want to picket them because they are non-union, maybe that is

1 the case, but there is a legitimate grievance as to where they  
2 can picket.

3 Mr. Sherman. The Moore Dry Dock rules were found to be  
4 ineffective as far as picketing is concerned and the message  
5 from President Eisenhower was sent out after Moore Dry Dock was  
6 decided.

7 Mr. Ashbrook. I think that was an excellent statement you  
8 made a few minutes ago. You can picket for area standards, as  
9 I understand it.

10 Mr. Sherman. They are permitted at the gates where the  
11 picketing is in effect. What is happening now is a much more  
12 complicated thing than was the case before. What is not a  
13 secondary boycott becomes a secondary boycott to wit by setting  
14 up a gate through which all the union people will pass or let  
15 the non-union people go to the other gates. You are allowed to  
16 picket where the labor dispute is. That is where the non-union  
17 personnel are and the picketing is just not effective.

18 Mr. Thompson. Am I not correct that under Markwell, the  
19 only gate that could be picketed by the union would be that  
20 reserved for the non-union men?

21 Mr. Georgine. That is right, so they read your sign and  
22 walk right by.

23 Mr. Ashbrook. I have great sympathy with you in the area  
24 of picketing. I think you are held to an extremely rigid and  
25 unrealistic regulation there. I think you have almost a Catch



22 situation if you picket for a legal purpose but you get an unintended effect and they hold it against you.

Mr. Thompson. Mr. Ford.

Mr. Ford. I would just like to observe with regard to the last two things that Mr. Ashbrook was on, it seems reasonable when you are talking about the frustrations that anyone feels when they are being held unfairly at a disadvantage, but you ought to try to eliminate that, and I don't think it takes a great deal of imagination to think about the consequences of that frustration as an alternative or as the frustrated people think of alternatives to peaceful picketing. I think it would change a lot of attitudes if it was clearly understood that the right to peaceful picketing existed in a practical way so that it would be effective. Sometimes we are, and albeit wrongfully, turning to other alternatives to make their point and to get their message across and that is what we are trying to do here.

My understanding from the very beginning has been that the national policy that is in the National Labor Relations Act is to find a peaceful and rational way to establish labor policy and collective bargaining processes in this country. That is not weighted in anyone's direction and you will find requirements where the form of the statute does weight the rules against somebody in a given set of circumstances, and when we find that they are inconsistent with the original purpose of

1 the Act, we try to equalize it out again. I think that is the  
2 answer to what is bothering John, and I also notice at the  
3 bottom of page 13 with regard to this question about inter-  
4 relation, you cite the language of the Landrum-Griffin Act  
5 which says "persons in the relation of a jobber, manufacturer,  
6 contractor, or subcontractor working on the goods or premises  
7 of the jobber or manufacturer or performing parts of an inte-  
8 grated process of production in the apparel and clothing in-  
9 dustry."

10 Then you go on to say that "this amendment reflects the  
11 recognition by Congress that employers who are integral parts  
12 of a production process...should not be regarded as 'neutral'  
13 parties within the meaning of the Act." Isn't that what we are  
14 talking about here when you are talking about the interrelation-  
15 ship of the several subcontractors in the construction of the  
16 building?

17 Mr. Georgine. Absolutely.

18 Mr. Ford. It is just impractical to think of them as not  
19 being interrelated people. If the electrician is not in there  
20 doing his job, the drywall man can't come in behind him or the  
21 other way around. But these things have to be done in sequence  
22 so what happens to one very definitely affects the other. It  
23 might incidentally affect the profit, too, but that is not what  
24 is really involved.

25 Mr. Ford. I am concerned with the ten-day notice and what

1 it is that the Secretary says he wants to have happen. Thinking  
2 back to Landrum-Griffin, in my long acquaintance with Mr.  
3 Griffin, he has always maintained that his strongest motive  
4 and principal reason for that legislation was to protect the  
5 integrity of the local union member and his ability to remain  
6 in control of his own destiny and this, so far as I can recall  
7 offhand, is the only place where we have by federal statute  
8 really gotten into dictating the relationship between local  
9 unions, local union officers and members of the national or  
10 international union which they might be a part of.

11 Every one of those intrusions into that international  
12 functioning was justified on the ground that it was more the  
13 purpose of moving control right down to the individual members  
14 at their local union level where they were likely to exercise  
15 the most direct control over the democratic processes. Now, it  
16 would seem that the administration is suggesting a second  
17 legislative intrusion into the international structure of the  
18 unions in exactly the opposite direction by in fact saying that  
19 without regard to what the tradition or the desire of the  
20 membership might be with respect to the powers they are willing  
21 to cede to the national or international, and those powers they  
22 want to hold back for themselves, that we would dictate to  
23 them that no matter what their wishes, they would have to clear  
24 that with somebody in Washington.

25 I don't have any objection if that is what the men want



1 and the union adopts it as the method of operation. I do have  
2 objection to our statutorily dictating the relationship between  
3 a local, if that is what the term will be used for, or what  
4 other units you would call it, even if it is a state council or  
5 a national. It seems that that would be taking us down the  
6 road of creating a kind of monolithic labor organization that  
7 people who dislike organized labor as an institution most fre-  
8 quently and erroneously view it to be.

9 I can't frankly understand how you can consider not oppos-  
10 ing, as a matter of principle, whether it is two days, ten days,  
11 24 hours or five minutes, a requirement that by statute your  
12 local union members are going to have to come to Washington to  
13 get work clearances. If you want to do it within the union,  
14 it is fine, but an agreement of your own. Am I off base here  
15 that I suggest to you that it is inconsistent to have the  
16 federal government control what that relationship would be?

17 Mr. Sherman. Of course, the labor movement is a very com-  
18 plex institution. You come to this point every year when you  
19 say, depending upon what their procedures are -- I could tell  
20 you about the procedures in one international union, that is,  
21 that if there is a strike of a general nature, that is the  
22 difference between the picketing situation and this language.  
23 If the strike is going to be of a general nature, they must  
24 get the approval of the international president before they  
25 strike. A case came in involving the Baltimore local which

1 refused to comply with the contract and there was some very  
2 strong action taken against them which finally was upheld by  
3 the court. I think that it should be taken into account in  
4 this. Of course, there might be a question about the wisdom  
5 or lack of wisdom of it, but I think it is the more responsible  
6 exercise of union power.

7 There is an assumption that this may, if you do something  
8 on the picketing here that all jobs will shut down. That is  
9 not realistic and the fact that the power is available doesn't  
10 necessarily mean that it is going to be exercised. So there  
11 are little variations on a theme.

12 But I think at the time this IBW case got into litigation,  
13 we made a check on them but the CIO union also had this pro-  
14 cedure, so I am just mentioning that as a fact.

15 Mr. Ford. If we could get away from concentration on the  
16 building trades for just a moment --

17 Mr. Thompson. Would the gentleman yield at this point?

18 Having at one time or another been a member of a trades  
19 union, an industrial union, I would say there is a distinction  
20 in most cases that in the industrial union before a local goes  
21 on strike, if they want to receive strike benefits they must  
22 have the approval of the international union, otherwise, of  
23 course, it would be entirely possible that in an ultra vires  
24 action could fine the national strike benefit fund but that  
25 isn't so in the trade unions, is it?

1 Mr. Sherman. The statement that was made include some  
2 cases where there were monetary penalties in the sense of not  
3 making available trade benefits and in other cases it was a  
4 direct revision which required the approval -- and if it went  
5 out without approval, things might happen, including revoca-  
6 tions of the charter. I mention that just to give you a little  
7 factual background.

8 Mr. Ford. If what we are trying to do is minimize the ways  
9 in which collective bargaining and all the processes connected  
10 thereto with respect to building trades are different from the  
11 way everybody else is treated, then we are going to have to  
12 recognize the individuality of all the various structures in  
13 the labor movement, operate according to their own tradition  
14 and so on, then we ought to recognize that with the building  
15 trades as well. I can't find the justification for reaching  
16 inside a part of the labor movement and telling them what the  
17 relationship between the local union and the international is  
18 without doing it to all of them.

19 You see, I don't find a broad public policy that justifies  
20 making this kind of an exception for the building trades.

21 Mr. Sherman. I share your feeling on it, but I just  
22 thought I would mention this background so it would not be  
23 assumed that the locals have the power to move out without the  
24 approval of the international.

25 Mr. Ford. I don't know whether I was talking to Mr. Dunlop



1 at the point where I got this impression this morning, but one  
2 of those views coming through to me sounded as if he was saying  
3 that he expected more reasonable conduct affecting labor-  
4 management relationships in the building trades in the future  
5 if you could move the fund to the national leadership of both  
6 the builders and their employees and get it away from the  
7 bothersome differences that occur out there at the local level.  
8 What frightens me is that is the kind of fiscal restraint under-  
9 lying this ten-day thing in submission to Washington, because  
10 while it might be argued that in a different set of circum-  
11 stances you could get "more responsible" and quicker action if  
12 you use the leverage of the national headquarters for both the  
13 employers and the employees.

14 I don't view that as the desire that the policy should be  
15 dictated out to be followed in all instances, because where is  
16 the democracy that is supposed to be left out there?

17 Mr. Sherman. I think you are right and I think that is an  
18 important policy problem. I think, if I might say, that your  
19 interpretation of Professor Dunlop's remarks may not be very  
20 far from the mark.

21 Mr. Ford. One more thing with regard to the thirty-day  
22 limitation on picketing. Given the fact that most contractors  
23 are protected from the only penalties that they are really  
24 working under, and that is meeting their completion dates and  
25 their schedules, by strike provisions that would probably be

1 applicable if there was a work stoppage resulting from the  
2 picketing. But can we realistically expect that the thirty-  
3 day provision would delay serious discussion for thirty days  
4 and then go back to the rules of the old ball game?

5 Mr. Georgine. I think any time you impose limits on that  
6 thing you do have that problem, if somebody waits out the time  
7 period and then accomplishes what they attempted to accomplish  
8 in the first place. I think it is bad to have a time limit.

9 Mr. Ford. If you were negotiating in good faith and you  
10 were in the third week, wouldn't it be hard to convince your  
11 employers, whether it was accurate or not, that they weren't  
12 holding out because they knew that time was running out?  
13 Doesn't that set up a real problem to deal with the thrust of  
14 the members and whether the negotiations are proceeding as  
15 they would have them proceed?

16 Mr. Georgine. I think you are right. I couldn't have  
17 said that better myself.

18 Mr. Ford. Thank you very much.

19 Mr. Thompson. Mr. Biaggi.

20 Mr. Biaggi. I would like to welcome Mr. Georgine, and the  
21 Chairman expressed my views in connection with the bill. Some  
22 very interesting questions have been raised. It appears to me  
23 that the crux of this problem commences with the history of  
24 general contractors. If we can deal with the history of  
25 general contractors, which discloses that once a building was

1 built in yesteryear, only one man built it. He employed differ-  
 2 ent people. He employed carpenters, electricians, plumbers,  
 3 cement masons, in fact, he was the prime employer of every  
 4 employee.

5 That being the case, and had that practice continued, you  
 6 would not have had this problem today, is that right?

7 Mr. Georgine. That is right.

8 Mr. Biaggi. So now we are talking in terms of a sophis-  
 9 ticated development of business. The subcontractor comes into  
 10 being, and by virtue of that, we find the Supreme Court making  
 11 decisions that confound me, because the fact of the matter,  
 12 the realistic situation, is that they are not separate in-  
 13 dividuals. They might be separate individuals, but they are  
 14 indeed part of the same unit.

15 Anyone who is familiar with building trades knows that  
 16 every trade is interrelated with one another. Their scheduling  
 17 is dependent on one another. Their ability to make money or  
 18 lose money depends on their own contracts, processes, and their  
 19 own estimations and their own ability to deal with the men  
 20 effectively and to get the most from them. So I think that  
 21 gives answer to my colleague, Mr. Ashbrook, who raised that  
 22 straw man in the colloquy.

23 But if you deal with the history, and I think that is what  
 24 we should deal with, that as a matter of practical application  
 25 you are dealing with one side, a contractor who dominates the



1 entire construction, who supervises the entire construction,  
2 who has the ultimate liability and who in fact makes or loses  
3 money in the process. So that overall we are asking more and  
4 I think that is a point that must be emphasized in this dis-  
5 cussion.

6 But having accepted that premise, I think everything else  
7 falls in place. The building trade is part of the total or-  
8 ganized labor movement, and it is treated in a fashion which is  
9 separate and different from the rest of the labor movement.  
10 The establishment of two standards is repugnant to Americans  
11 in every walk of life and there is no reason why it shouldn't  
12 be offensive to you as relative to the building trades, and  
13 hence this bill, and that is one of the reasons that motivate  
14 me.

15 You have a right to, despite all of these sophisticated  
16 developments and nuances that attend this problem, you have a  
17 right to relief and equal treatment under the law as your  
18 fellow union leaders and participants do have.

19 Now, what I would like to know, and I listened to Secretary  
20 Dunlop, or, as you say, Professor Dunlop, who articulated this  
21 morning that he is in support of the bill and he makes some  
22 suggestions. Apparently this bill has been supported historic-  
23 ally by all our preceding Presidents, and yet it confounds me  
24 that it fails if enacted.

25 He makes some suggestions and I think you might, as a

1 labor leader, address yourself to some of those suggestions.  
2 It would appear to me that he makes those suggestions in good  
3 faith but until I am persuaded otherwise, I will proceed on  
4 that premise.

5 I am sure my colleagues on the committee will take the same  
6 attitude, but I think that it would help the subcommittee sub-  
7 stantially if you would address yourself to those suggestions  
8 and submit for the committee's edification your reactions to  
9 them for the record.

10 My colleague, Mr. Ford, raises the point that the ten-day  
11 delay or the thirty-day delay is done with the purpose of  
12 avoiding an irrational action. I think Dr. Dunlop is thinking  
13 in terms of a national action on the part of some locals which  
14 I think we will have to concede does happen on occasion, but,  
15 again, let's not talk in terms of the irrational few, but talk  
16 in terms of the substantial responsible majority.

17 It is a suggestion. I think a response from you and your  
18 organization, the people you represent, would be in order. If  
19 you are prepared to make the response now, fine, otherwise it  
20 could be submitted for the record.

21 Mr. Chairman, I think it would help our committee im-  
22 measurably.

23 Mr. Thompson. Whichever you would like to do. I think  
24 that some supplemental memoranda might be useful. I was very  
25 pleased with Secretary Dunlop's testimony, although many parts

1 of it I didn't agree with. I consider him to be an inter-  
2 related ally.

3 Mr. Georgine. We would be more than happy to submit addi-  
4 tional memoranda or testimony regarding Dr. Dunlop's sugges-  
5 tions. I think that I have attempted to give some of my feel-  
6 ings about him here this afternoon. I think that Dr. Dunlop  
7 does make those suggestions in good faith. I think that as a  
8 result of the experience that we picked up in the Construction  
9 Industry Stabilization Committee, that history would give some  
10 merit to some of the suggestions that he made, and I certainly  
11 would be happy to address myself to that in the memo.

12 Mr. Biaggi. Thank you.

13 Mr. Thompson. Mr. Peyser.

14 Mr. Peyser. Thank you, Mr. Chairman.

15 I also want to join my colleagues in welcoming you and  
16 your colleagues to testify this afternoon. Obviously, I am in  
17 agreement with the legislation so I have very little to add in  
18 direct questioning of that legislation or any of your testimony.  
19 I think one of the points that you have brought out here on  
20 page 12 deals with the number of times this type of legislation  
21 has been in and the fact that it has only come out of committee  
22 once before.

23 I am confident, under the leadership of our Chairman here  
24 today, that once we get this before the full committee, that  
25 this year I believe we will be able to get this bill out, and





1 I think that we have every reason to believe that we are going  
2 to have a positive action on the floor. However, I think one  
3 of the problems that traditionally has come up deals with the  
4 building trades and a great deal of the unfair and adverse  
5 publicity that is given on a number of occasions to the build-  
6 ing trades, and unfortunately this reaches many of the members  
7 of the House and the Senate and so sometimes action on this  
8 type of legislation gets colored by something that is both un-  
9 fair and untrue and yet is well publicized.

10 I am sure you are aware of the series of articles a year or  
11 a year and a half ago in the Reader's Digest on the building  
12 trades. I had many of my colleagues in the House speak of  
13 this because they knew I had been very supportive of efforts on  
14 behalf of this type of legislation before.

15 I don't know how we do this, certainly I have personally  
16 refuted and have written to the Reader's Digest on the series  
17 that they did a year ago, taking them to task for the both one-  
18 sided and unfair representation they gave to the building  
19 trades. But it seems to me that every effort that can be made  
20 from your side of the fence in trying to give the image as it  
21 actually exists -- not the image but the facts as they actually  
22 exist in the building trades, both as to your operation, to the  
23 way that business is conducted in the trades, somehow would  
24 help the members of the Congress who have taken a poor point  
25 of view on this issue because of the publicity given it.

1           It has been my experience, and I must say that when I  
2 first came to the Congress a little over five years ago, I had  
3 no relationship with the building trades or any labor organiza-  
4 tion whatsoever, and I have learned through lengthy association  
5 and I can say particularly with the building trades, that the  
6 calibre of men that are involved at all levels and the workers,  
7 the people that are actually out there doing the job, they are  
8 concerned and very much involved in everything in the country,  
9 not just in their own jobs and in the way they conduct their  
10 own businesses.

11           One of my concerns is this feeling of a certain negative-  
12 ness that exists against the building trades, if you will. I  
13 am not saying that this is a majority, but I am saying factually  
14 that it is there.

15           I guess what I am calling on you for is I know that people  
16 like myself and our Chairman and many of the other members of  
17 the committee are prepared to fight this battle of the building  
18 trades in operating as any other business operates or any other  
19 respectable organization, and showing the image of the workers  
20 in the building trades who represent much of the backbone of  
21 this country as they really are would be a great help in the  
22 passage of this type of legislation.

23           I think we can win the fight and we are delighted to have  
24 any help that you can give us in this effort. Would either of  
25 you care to comment on this?

1 Mr. Georgine. Thank you, Mr. Peyser. Let me say that it  
2 is true that if there is publicity about the building trades,  
3 it is usually bad publicity, it is negative. We are in the  
4 business of representing men who work in the building and con-  
5 struction industry. We are not in the public relations busi-  
6 ness. That is a problem. All the good things that are done in  
7 the construction industry get very little publicity, things  
8 like the tachylyte industry that in more than twenty-five years  
9 there is yet to be the first strike; the Alaska pipeline agree-  
10 ment, where we got all crafts together in the interest of the  
11 United States government and the country to get the job done  
12 and done quickly with the least amount of trouble.

13 Those kinds of things that are done every day get very  
14 little publicity. There are a few frustrated men who see the  
15 work that they have been trying to do is now being done by  
16 others who are many times not even residents of the area. They  
17 have no legal way to show their redress. I guess they are  
18 frustrated and emotional and they get carried away and some  
19 things happen on occasion that get publicized. That is the  
20 thing that gets thrown all over the papers and everything.

21 If it does happen, it is a very small fraction of the  
22 every day occurrences that go on in the building and construc-  
23 tion trades industry. But again I say we are not in the PR  
24 business and it seems like the contractor wants to give out  
25 inflammatory statements all the time to make it look like we



1 are continually doing that type of thing. But certainly I  
2 think there is much more good on the scales as far as what the  
3 building and construction trades do than there is bad.

4 Mr. Peyser. I am in agreement with that. I think some of  
5 the things that you have mentioned now might prove to be help-  
6 ful. I would be delighted to be the recipient of some data on  
7 the Alaska pipeline and everything like this. Any information  
8 like this would be welcomed by me because I think this becomes  
9 part of the battle on this legislation. It shouldn't be, but  
10 I think it becomes part of the battle and we would like to make  
11 every effort to help in this area. I thank you gentlemen and I  
12 will yield back my time.

13 Mr. Thompson. Do you have an additional comment, Mr.  
14 Biaggi?

15 Mr. Biaggi. The activity of the construction trades has  
16 become more critical in light of the depressed labor market, but  
17 many people do not know -- and I am saying this for the record  
18 -- that the general contractors bid in many areas for employ-  
19 ment, for jobs, and I found them to do it at the city, state,  
20 and federal government level, official agencies of the differ-  
21 ent levels.

22 They subcontract to subcontractors who in fact use sub-  
23 standard wages and they employ on the most part illegal aliens  
24 who are virtually held captive. It is a form of enslavement  
25 that the union has shed the yoke from by virtue of its

1 existence. I think that particular point should be impressed  
2 and publicized. In the New York area in the building trades  
3 industry, Mr. Peyser and I have been working together to focus  
4 attention on this and we found illegal aliens working at West  
5 Point, Hamilton, the Post Office, and the schools.

6 It is a disgraceful situation to see that our government --  
7 city, state and federal -- tolerate this or do it with the  
8 knowledge of and in many instances in violation of the law, be-  
9 cause there is no law which prohibits it.

10 Mr. Thompson. I am pleased the gentleman made that state-  
11 ment. We have cases in the New York-New Jersey area where the  
12 aliens are coming in. They have a green card and the right to  
13 be a part of the work force.

14 I might say at this point we do have this quorum which Mr.  
15 Peyser referred to as being a short one. It will be short only  
16 if a hundred members show up.

17 I would like to thank you, Mr. Georgine. I guess Mr.  
18 Peyser has left, but I was going to say that his confidence in  
19 me and my colleagues isn't misplaced.

20 I guess obviously he has had medical attention recently,  
21 because where else does one see the Reader's Digest?

22 Mr. Ford. In answer to your last question, you can see  
23 them quite regularly before the Post Office Committee actively  
24 lobbying for the special reduced second class rate.

25 Mr. Thompson. They deserve that, being a second rate

1 publication.

2 Mr. Ashbrook. One last question, Mr. Georgine. I think  
3 the whole testimony today has been a talk of getting some  
4 equality in the construction trades and industrial unions.  
5 That is one side of it. The other side is you also have 8(e)  
6 and 8(f). Am I to understand that you want equality with  
7 the manufacturing industry, that if 5900 passes, you think  
8 8(e) and 8(f) ought to be repealed because the manufacturing  
9 unions don't have those? If we are going to get equality, we  
10 pass 5900 and attach an amendment to cut out 8(e) and 8(f)?

11 Mr. Sherman. I think that the Chairman is fully aware of  
12 the history of these sections. Sections 8(e) and 8(f) were  
13 written to meet the peculiarities of the industry. I don't  
14 think that the effort to extend the recognition of the  
15 peculiarities of the industry is intended to mean we want to  
16 cut off any of them. 8(e) and 8(f) were offered as compromises  
17 and it was a meeting with them and Senator Kennedy at which the  
18 decision was made to go for 8(e) and 8(f), so there would be a  
19 law passed.

20 Mr. Ashbrook. But you do admit the legislative history is,  
21 in the Denver Building Trades case, it was explicit that that  
22 was in lieu of situs picketing.

23 Mr. Sherman. Then Senator Kennedy made a statement on the  
24 Congressional Record in which the various leaders of the House  
25 and the Senate joined in, Mr. Johnson, Mr. Halleck, Mr. Rayburn--



1 Mr. Thompson. Mr. Kerns of Pennsylvania, Senator Goldwater,  
2 Senator Dirksen, all of the conferees in 1959.

3 Mr. Sherman. They promised us we would get the issue up  
4 to a vote on the floor.

5 Mr. Thompson. Reference is made in a memo and distributed  
6 to the members of this committee on the subject and I made  
7 reference this morning to a perfectly analogous situation re-  
8 lated to the garment trades.

9 Mr. Ashbrook. 8(e) and (f) grew out of that so-called  
10 agreement at that time.

11 Mr. Sherman. The agreement had different parts to it.  
12 8(e) and 8(f) was one part. There were so many procedures and  
13 devices to keep it from going to the floor for the vote.

14 Mr. Georgine. If I might add, Mr. Chairman, we have heard  
15 this afternoon and earlier this morning from members of the  
16 committee who were astounded by the fact that it has taken so  
17 long to get this legislation passed. I am just a new "mickey"  
18 on the block and it astounds me, too -- to research this, to  
19 look back over the legislative history of this, to see that  
20 four Presidents have endorsed it, that the whole spectrum goes  
21 from the most conservative legislator to the most liberal who  
22 have spoken out on behalf of this legislation. Here we are 25  
23 years later and it still has not been passed. I guess we can  
24 include a fifth President, the Secretary having endorsed it  
25 speaking of course as a member of the incumbent administration,

1 President Gerald R. Ford, of Michigan.

2 Mr. Thompson. Are there any more questions?

3 Mr. Ashbrook. That is the only question I have, and as I  
4 have said before, I certainly appreciate Mr. Georgine's testi-  
5 mony. Even if he is a new "mickey" on the block, he is  
6 refreshing to hear and he might even convince me if he keeps at  
7 it.

8 Mr. Thompson. You are being this far ahead of the game, I  
9 think we will quit now. The subcommittee will recess to meet  
10 again on Tuesday, June 10, in Room 2261, to hear from the  
11 Associated General Contractors of America, the Chamber of  
12 Commerce of the United States, the National Association of  
13 Manufacturers, Associated Builders and Contractors, Inc., and  
14 the National Association of Minority Contractors, and if time  
15 allows, for Mr. I. W. Abel, the President of the United Steel  
16 Workers of America.

17 Thank you.

18 [Whereupon, the subcommittee recessed at 4:00 o'clock p.m.,  
19 to reconvene at 10:00 o'clock a.m., on Tuesday, June 10, 1975.]

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